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CLERK, U.S. DISTRICT COURT
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SOUTHERN DIVISION

UNITED STATES DISTRICT COURT
CENTRAL DISTRICT OF CALIFORNIA
SOUTHERN DIVISION

29 JOEL STRATTE-McCLURE, STATE-)
30 BOSTON RETIREMENT SYSTEM and,)
31 FJÄRDE AP-PONDEN, Individually and on)
32 behalf of all others similarly situated,)
33 Plaintiffs,)
34 vs.)
35 MORGAN STANLEY, a Delaware)
36 corporation, JOHN J. MACK, ZOE CRUZ,)
37 DAVID SIDWELL, THOMAS COLM)
38 KELLEHER, THOMAS V. DAULA, and)
39 GARY G. LYNCH,)
40 Defendants.)

41 Case No.: CV08-963 AG (FFMx)

42 CLASS ACTION

43 Honorable Andrew J. Guilford

44 AMENDED CLASS ACTION
45 COMPLAINT

46 Amended Class Action Complaint
47 Case No. CV08-963AG (FFMx)

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1 Lead Plaintiff, State Boston Retirement System (“SBRS” or “Lead Plaintiff”), and named
2 plaintiff, Fjärde AP-Fonden (“AP4”), individually and on behalf of all other persons and entities who
3 purchased or otherwise acquired common stock issued by Morgan Stanley (hereinafter “Morgan” or
4 the “Company”) and traded on the New York Stock Exchange (“NYSE”) from June 20, 2007 to
5 December 19, 2007, inclusive (the “Class Period”), by their undersigned attorneys, for their
6 Consolidated Securities Class Action Complaint (the “Complaint”), allege the following upon
7 personal knowledge as to themselves and their own acts, and upon information and belief as to all
8 other matters. Plaintiffs’ information and belief is based on their investigation (made by and through
9 their attorneys), which investigation included, among other things, a review and analysis of: (1)
10 public documents pertaining to Morgan and the Individual Defendants, as defined herein; (2)
11 Morgan’s filings with the Securities and Exchange Commission (“SEC”); (3) press releases
12 published by Morgan; (4) analyst reports concerning the Company; (5) pleadings in other litigations
13 where Morgan is a party; (6) interviews with, *inter alia*, former Morgan employees; and (7)
14 newspaper and magazine articles (and other media coverage including web logs or “blogs”)
15 regarding Morgan, its business or any Individual Defendant. Many of the facts supporting the
16 allegations contained herein are known only to the Defendants or are exclusively within their
17 custody and/or control. Plaintiffs believe that substantial further evidentiary support will exist for
18 the allegations in this Complaint after a reasonable opportunity for discovery.

19 **I. SUMMARY OF CLAIMS**

20 1. On November 7, 2007, following rumors that had circulated the financial markets
21 for a number of days, Morgan stunned its investors by confirming their worst fears. Contrary to
22 what it had been telling the markets since the beginning of the Class Period-- namely, that the
23 Company had little U.S. subprime exposure and to the extent that that it did, these exposures were
24 fully hedged -- the Company revealed that it stood to lose billions of dollars from undisclosed
25 aggressive trading bets that it had made on U.S. subprime securities. However, even at this point in
26 time, the Company still continued to conceal critical information from the marketplace as it had yet
27 to disclose that this problem stemmed from severe risk control deficiencies, that these losses should
28 have been recognized in the Company’s previous financial quarter, and that senior officers in the

1 Company knew about the failure to disclose (i) the Company's subprime exposure; (ii) the risk
2 control deficiencies; and (iii) the losses resulting from Company's subprime exposure, as early as
3 June 2007.

4 2. It was not until December 19, 2007 that the full extent of the losses sustained by the
5 Company would be revealed. On that date, Morgan announced a staggering \$9.4 billion loss on
6 mortgage-related instruments for the quarter-ended November 30, 2007, \$7.8 billion of which
7 related to its previously undisclosed subprime-related positions. For the first time in its history,
8 Morgan reported a quarterly loss, and of stunning proportions.

9 3. The Company's principal U.S. subprime exposure was the result of a risky trading
10 strategy, embarked upon by a proprietary trading group (hereafter, the "Proprietary Trading
11 Group"), which was established and empowered by Morgan's senior management to act as
12 Morgan's internal hedge fund and to make riskier bets using the Company's capital than the
13 Company had in the past, in order to generate higher returns.

14 4. The Proprietary Trading Group, established in April 2006 within the Company's
15 Institutional Securities Group (sometimes, referred to herein as "ISG") grew out of a larger strategy
16 employed by CEO John Mack to increase by multiples, risk taking by the ISG that was designed to
17 improve Morgan's performance relative to its investment banking peers. Mack's perception was
18 that his predecessor and nemesis, Robert Purcell had been too averse to risk and that, as a result,
19 Morgan's reputation and profits had languished.

20 5. Deciding on a "radical breakup" of Morgan, Mack placed Zoe Cruz in charge of his
21 risk-taking strategy, as his Co-President and Head of the ISG. According to Mack, Cruz "shared his
22 healthy appetite for risk taking." Cruz, reportedly, was a controversial selection and was not well
23 received by many within the ISG, being seen as an opportunist rather than a sound trader.

24 6. Cruz and Mack, embracing a business plan that depended upon greater risk-taking in
25 the ISG, ratcheted up the group's profits in 2005 and 2006, increasing the ISG's profits by 182%
26 during this period, and securing record bonuses for themselves. In 2006, Mack earned \$40 million
27 in bonuses, a record on Wall Street at the time, while Cruz pocketed \$30 million. Other traders
28 within the ISG also took home record bonuses.

1 7. With this additional tolerance and directive for greater risk came the need for sound
2 risk control policies. In light of this new strategy, investors frequently asked Mack and Morgan's
3 senior executives what measures Morgan was taking to ensure sound risk management. In
4 response to these questions, Mack and the other Defendants named herein repeatedly assured
5 investors, both leading up to and during the Class Period, that the ISG's spectacular success under
6 Zoe Cruz was the result of "effective, disciplined risk taking" and that Cruz and her team were able
7 to "manage a tremendous amount of risk in a smart and disciplined way." At a shareholder meeting
8 on April 21, 2007, Mack informed shareholders, in response to a question of Morgan's risk taking,
9 "I am comfortable with the risk...I think we probably have one of the best overall risk managers in
10 Tom Daula, who oversees all firm risk, and also Zoe growing up on the sales and trading side,
11 mainly trading side risk management, it's a very strong combination. So I'm comfortable with it."

12 8. What Mack did not tell investors was that after his return to Morgan in 2005, as part
13 of his radical shake-up of the Company, he had decided that Tom Daula, the Company's Chief Risk
14 Officer, should no longer report to him, but rather to Zoe Cruz. This remarkable decision entrusted
15 the ultimate supervision of risk control to the person whose department was assuming the risks!
16 More significantly, this dramatic departure from established practice in the industry was not
17 disclosed to investors. This undisclosed change in reporting structure would prove to be another
18 fateful decision contributing to the massive losses investors in Morgan common stock suffered
19 during the Class Period.

20 9. On June 20, 2007, the first day of the Class Period, Morgan reported stellar results for
21 its Second Quarter 2007. These results were principally due to the spectacular returns reported by
22 the ISG and, more specifically, an undisclosed subprime bet on a subprime-related security trade in
23 the First Quarter of 2007 that worked out well for the Company. These results elated analysts and
24 Morgan's investors because, for the rest of the U.S. investment banking industry, there were storm
25 clouds on the horizon due to increasing troubles in the U.S. housing markets and subprime
26 mortgages, and the fact that Morgan could turn in such good results without any negative exposure
27 to subprime boded well for continued successful results.

28 10. For several months prior to that time, companies whose businesses involved or were

1 related to investments in U.S. subprime mortgages were facing unprecedented financial turmoil.
2 Indeed, major subprime lenders had declared bankruptcy and investors that had invested in the
3 complex instruments—including residential mortgage backed securities (“RMBS”), collateralized
4 debt obligations (“CDOs”) and credit default swaps (“CDS”) – which were each dependent upon
5 the success of U.S. subprime mortgages -- were facing huge losses. Indeed, within days of Morgan
6 releasing its extremely positive second quarter 2007 results, Bear Stearns agreed to provide a \$3.2
7 billion bailout to two separate multi-billion dollar hedge funds with significant subprime
8 investments.

9 11. As a consequence of this turmoil in the industry, and because Morgan itself had
10 acquired Saxon Capital, a major U.S. subprime originator in 2006, investors and analysts further
11 inquired of the Company as to its subprime exposure. The response from Defendants was
12 emphatic; there was nothing to worry about as Morgan had wisely taken a “net short” position on
13 U.S. subprime and purportedly stood to profit from the decline in the U.S. subprime market.
14 Morgan’s financial disclosures were silent as to any subprime exposure on the Company’s balance
15 sheet.

16 12. Defendants’ affirmative public statements, coupled with the absence of disclosures
17 regarding the Company’s positioning with respect to the U.S. subprime market, caused analysts,
18 investors and ratings agencies to believe that the Company’s subprime mortgage-related exposure
19 was controlled and that Morgan was well-positioned, compared to its peers, to escape from the
20 mortgage market meltdown relatively unscathed. For example, on March 21, 2007, Keefe,
21 Bruyette & Woods analyst Lauren Smith raised her 2007 earnings estimate for the Company to
22 \$8.12 from \$7.20. In doing so, Smith stated she believed the Company would “more than stand up
23 to the perils we are witnessing in the sub prime mortgage market.” Smith also pointed out that
24 “[m]anagement noted they feel very confident in how they are positioned and their exposures to the
25 sub prime mortgage markets.” This was the total mix of information provided to the investing
26 public leading up to the commencement of the Class Period.

27 13. Indeed, during the thick of the subprime crisis, on July 31, 2007, S&P actually
28 upgraded Morgan from A+ to AA- and wrote, “While we recognize that recent capital markets

1 turmoil—precipitated by market issues in the subprime mortgage and leveraged corporate finance
2 sector—could herald a period of much less favorable market conditions, we believe that structural
3 improvements in Morgan's competitive position leave the firm especially well-positioned to
4 withstand market volatility compared to industry peers.”

5 14. In reality, however, the Company had enormous exposure to the turmoil in the U.S.
6 subprime market by virtue of an undisclosed multi-billion dollar trade that the Proprietary Trading
7 Group had made prior to the Class Period that was entirely dependent on the success or failure of
8 subprime-related securities. This exposure, and its potential for massive losses for Morgan and its
9 investors, would become well known to senior executives at the Company, including Zoe Cruz, by
10 no later than May 2007.

11 15. The background of this multi-billion dollar trade begins in December 2006 when
12 traders in the Proprietary Trading Group took on a series of trading positions in subprime mortgage
13 derivatives which the Company secretly held on its balance sheet throughout the Class Period. The
14 undisclosed strategy involved taking a net short position within the subprime mortgage market by
15 purchasing CDSs -- essentially insurance policies triggered by the default of securities -- on lower-
16 rated mortgage backed securities issued by CDOs.

17 16. In acquiring this short position through the acquisition of CDSs, Morgan had to make
18 periodic premium payments to the CDS counterparty in exchange for this insurance protection. To
19 offset the cost of the periodic premium payments due to the CDS counterparty, Morgan sold CDSs
20 (*i.e.*, sold insurance) on approximately \$13.2 billion of so-called “super senior” tranches—the
21 higher rated tranches--of so-called “mezzanine” CDOs, which entitled Morgan to receive periodic
22 payments, which it used to finance the short position. The Defendants knew or recklessly
23 disregarded that while the CDS positions that they had insured were highly rated by credit rating
24 agencies, the majority of the underlying collateral consisted of BBB-rated mortgage backed
25 securities linked to U.S. subprime mortgages.

26 17. In implementing this trading strategy, Morgan, through its Proprietary Trading Group,
27 was effectively betting that mortgage defaults would be significant enough to impair the lower
28 equity tranches of mortgage-backed securities, but not large enough to impair the value of super

1 senior tranches of the same or similar securities. If Morgan was correct in its strategy, the
2 Company would profit from its short position while retaining the full value of its long position. If
3 the defaults were higher than expected, however, the Company risked becoming vulnerable to the
4 deteriorating mortgage market, as the gains realized on the short position would be completely
5 wiped out by losses suffered on Morgan's \$13.2 billion long position. As discussed in great detail
6 below, the securities fraud alleged herein results not from this poorly executed trading strategy, but
7 rather from the falsity of Defendants' statements throughout the Class Period regarding Morgan's
8 exposure to the U.S. subprime market and its failure timely to write down positions and record
9 losses from such exposure.

10 18. The fair value of the Proprietary Trading Group's \$13.2 billion notional position, as
11 Defendants would ultimately concede, was tied to the movement of an index called the ABX Index,
12 which tracked the cost of insuring various tranches of residential mortgage backed securities. In
13 particular, the fair value of the position was tied to the movement of the ABX Index for the BBB
14 06-1 vintage, the ABX index that tracked the cost of insuring BBB rated mortgage backed
15 securities originated in the second half of 2005. These were the exact CDSs that Morgan had sold.

16 19. In the second quarter of 2007, mortgage defaults primarily affected the lowest
17 tranches of the CDO structures and Morgan reported stellar results that were largely dependent
18 upon its undisclosed positioning within the subprime market during this time. However, even then,
19 there were significant warning signs within the market suggesting that the losses would eventually
20 cut into the market value of the higher-rated BBB and AAA tranches and the Proprietary Trading
21 Group's trade. As described below, this risk caught the attention of Zoe Cruz prior to the
22 beginning of the Class Period.

23 20. According to an article published in May 2008 which appeared in *New York*
24 *Magazine*, Zoe Cruz revealed that beginning in May of 2007, she became worried that the
25 magnitude of the subprime mortgage fallout could negatively impact the value of the Proprietary
26 Trading Group's position and other subprime related trades within the ISG. As a result, Cruz said
27 that she began to require her department to unwind billions of dollars in subprime mortgage-related
28 positions and informed her personal clients that they should avoid taking on mortgage-related

1 positions in light of the subprime market's impending collapse.

2 21. Cruz also stated in the interview that in May 2007 she ordered Defendant Thomas
3 Daula, the Company's Chief Risk Officer, to run "stress tests" on the CDSs acquired by Proprietary
4 Trading Group to calculate the amount of money the Company would lose based on various levels
5 of deterioration within the subprime mortgage market. As mentioned above and described in
6 greater detail herein, while the investing public was led to believe that Daula was reporting directly
7 to Mack, in fact, he reported directly to Cruz.

8 22. On July 4, 2007, more than a month later and with the value of the CDSs continuing
9 to decline, according to Cruz's account of events, Daula informed Cruz that the Company was
10 potentially exposed to \$3.5 billion in losses from the Proprietary Trading Group's CDS positions.
11 According to the article, although Daula purportedly told Cruz that a loss of this magnitude was
12 unlikely, Cruz claims to have told Daula, as well as Neal Shear, a well-known trader that ran Cruz's
13 fixed income division, "I don't care what your view of probability is. Cut the position." According
14 to Cruz, despite her orders, no action was taken and the \$13.2 billion CDS position was not
15 liquidated. In addition, the exposure resulting from the position remained undisclosed to investors
16 and the public.

17 23. A dramatically different account is offered by Daula in an article published by the
18 *Financial Times* in December 2007, which states that by August 2007, it was Daula himself who
19 had warned senior executives at Morgan that there were "no proper pricing models for such trades,
20 that positions were not being properly measured, and that the history traders used in their models
21 was not a reliable guide."

22 24. Despite this acknowledged attention from Morgan's Co-President and Chief Risk
23 Officer from May 2007 through August 2007 of the possibility of massive losses as a consequence
24 of the Company's subprime exposures, the Defendants made several statements and/or omitted
25 material information from other statements that was intended to and effective at keeping investors
26 in the dark. In this respect, less than one week *after* Cruz says she unsuccessfully directed Daula
27 and Shear to cut the Proprietary Trading Group's \$13.2 billion CDS position, on July 10, 2007, the
28 Company filed its second quarter 2007 quarterly report and it was absolutely devoid of any mention

1 of the Company's exposure to subprime losses.

2 25. Internally, however, there was extensive hand-wringing, finger pointing and intense
3 pressure. During Morgan's third quarter of 2007, June 1, 2007 through August 31, 2007, the ABX
4 Index that served as the underlying basis for the fair value of the Proprietary Trading Group's \$13.2
5 billion CDS position, had fallen 32.8%. Such a drop should have required Morgan to take losses on
6 the long position of at least \$4.4 billion.

7 26. However, taking such an enormous loss was out of the question because it would
8 have decimated the Company's credit ratings and caused Morgan to miss analysts' earnings
9 estimates by a mile. In fact, on July 30, 2007, based on the Company's misrepresentations about its
10 lack of exposure to subprime, as described above, Standard & Poor's actually upgraded the
11 Company's debt ratings and raised its outlook from "stable" to "positive," meaning that no
12 additional rating reviews were expected in the next two years.

13 27. Instead of acknowledging this drastic drop in fair value due to massive subprime
14 exposure, the Defendants resorted to accounting chicanery. Rather than reflect the \$4.4 billion loss
15 that would be required by applying a fair value analysis based on the movements in the ABX Index
16 as required by GAAP, the Defendants applied a more subjective valuation methodology to these
17 assets in order to write down the position by only \$1.9 billion, or by 14.4%, a far cry from the
18 32.8% write-down required by the decline in the ABX Index. The Company then reported earnings
19 of \$1.38 per share, which just barely met the lowest range of analysts' estimates for the quarter.

20 28. During Morgan's September 19, 2007 conference call announcing its earnings for the
21 third quarter 2007, the Company did not disclose the \$1.9 billion loss in ISG and failed to say
22 anything about Morgan's massive subprime exposure. Later, in a chart accompanying its press
23 release issued on November 7, 2007, Morgan would imply that, for purposes of its third quarter
24 results, it had taken a fair value loss on its CDS position of \$1.9 billion. However, no such
25 disclosure was made in the third quarter 10-Q or earnings release, and, in any event, while
26 disclosing the \$1.9 billion loss in the ISG, omitted any suggestion that this loss was just the tip of a
27 subprime iceberg that was melting quickly.

28 29. Even more remarkable about the Defendants' deafening silence about Morgan's

1 exposure to these subprime positions, and other exposures that it held on its balance sheet, was the
2 fact that just three weeks earlier, Morgan had secretly received a letter from the SEC imploring the
3 Company to be more transparent in its disclosures *about its exposure to the U.S. subprime market.*

4 30. In this respect, the SEC, commenting on the Company's 2006 Form 10-K, filed with
5 the SEC on February 13, 2007 and first quarter 10-Q, filed with the SEC on April 6, 2007,
6 informed Morgan:

7 It is unclear from your document the exposure you have to subprime loans. Based on
8 your current public disclosures, it is possible that more clarity about your exposure to
9 any subprime loans could be helpful. Regardless of the materiality of your
exposures, we respectfully request that you provide us with supplemental
information about your involvement in sub-prime loans.

10 31. No such additional disclosure was forthcoming in the Third Quarter 10-Q filed
11 weeks after Morgan received the SEC's letter and, as investors would learn in the ensuing weeks,
12 Morgan's exposure to subprime was not just material, it was massive.

13 32. This correspondence, and the series of exchanges between Morgan and the SEC that
14 followed, were not available to the investing public until well into 2008, when the SEC had made
15 the correspondence publicly available.

16 33. While Defendants were remaining silent on the losses the Company was suffering
17 from the Proprietary Trading Group's position and the Company's huge exposure to subprime, the
18 Company began to point fingers at members of the Proprietary Trading Group who had made the
19 trades in the first place. In October 2007, seeing the writing on the wall, several members of the
20 Proprietary Trading Group left the Company. Howie Hubler, the managing director of the
21 Proprietary Trading Group, was quietly fired on November 2, 2007.

22 34. However, these developments were not lost on the analyst community. Within days
23 of Hubler's firing, rumors began circulating in the analyst community about large losses at Morgan
24 due to a massive subprime trade gone awry. On the morning of November 7, 2007, the *Wall Street*
25 *Journal* published an article pointing to analysts reports published the day before which contended,
26 based on "educated guesses" that Morgan would take a massive hit.

27 35. On the evening of November 7, 2007, Morgan changed its public stance. Stunning
28 investors, Morgan announced that, contrary to its previous disclosures and assurances, the

1 Company did have extensive exposures to U.S. subprime securities and that, as of the end of the
2 third quarter, it had approximately \$10.4 billion in *net* exposure to subprime. The Company
3 attributed much of this exposure to the trading position held by the Proprietary Trading Group, and
4 admitted that losses in the amount of \$3.7 billion due to movements in the ABX Index since the
5 end of the third quarter (August 31, 2007) were being recorded by the Company.

6 36. This disclosure, while material in and of itself, only partially revealed the problems
7 Morgan still faced. In this respect, Defendants already knew or recklessly disregarded that the
8 belatedly-announced write-downs were entirely insufficient based upon the true movements in the
9 ABX Index and, in fact, the Company would be forced to take larger write-downs in the fourth
10 quarter.

11 37. When asked by one analyst from Merrill Lynch where these subprime positions could
12 be found in Morgan's previous financial statements (*i.e.* earlier in the Class Period), Morgan's new
13 CFO, Defendant Colm Kelleher, admitted that there had been no identifiable specific disclosure of
14 the positions. Instead, unidentifiable portions of the positions were spread out "all over the place."

15 38. On November 29, 2007, Morgan Stanley fired Zoe Cruz along with other senior
16 executives within the ISG.

17 39. The complete disclosure of Morgan Stanley's losses due to its trading in subprime
18 securities would not be revealed until December 19, 2007. On that date, Morgan announced its
19 earnings for the fourth quarter and fiscal year ended November 30, 2007. In that filing, Morgan
20 announced that its total write-down of U.S. subprime and other mortgage related exposures was
21 approximately \$9.4 billion for Morgan's fourth quarter 2007, of which \$7.8 billion primarily
22 resulted from the trading activities first alluded to in Morgan's November 7, 2007 announcement.
23 John Mack said on the earnings conference call on that day, "the results we announced today are
24 embarrassing for me, for our firm, this loss was the result of an error in judgment that occurred on
25 one desk, in our Fixed Income area, and also a failure to manage that risk appropriately. Make no
26 mistake, we've held people accountable. We're moving aggressively to make the necessary
27 changes."

28 40. The massive write-downs in the fourth quarter of 2007 were the result of known

1 deficiencies in the Company's risk controls, known failures in the Company's protocols for
2 accounting for the Company's trading positions, and a concerted cover-up of these failures by
3 Defendants' intentionally concealing the Company's losses and exposures when senior executives
4 uncovered them during the Class Period. Once again, however, the securities claims are not based
5 upon the failures themselves, but rather, Defendants' disclosures concerning the purported risk
6 controls in place, the purported protocols in place for accounting for the trading positions of the
7 Proprietary Trading Group, the fabrications issued by Defendants when confronted with questions
8 by analysts and investors, and misrepresented financial statements that understated known losses
9 about Morgan's subprime exposure.

10 41. As a consequence of the Defendants' knowing and reckless material
11 misrepresentations and omissions in Morgan's financial reporting during the Class Period, the price
12 of Morgan's common stock traded on the New York stock exchange was artificially inflated, and as
13 the truth about Morgan's subprime exposures, the losses as a consequence thereof and the truth
14 about the Company's lack of risk controls were revealed, Morgan's investors lost billions of dollars
15 as this inflation was corrected. Plaintiffs, therefore, bring this action to recover their losses.

16 **II. JURISDICTION AND VENUE**

17 42. This action arises under Sections 10(b) and 20(a) of the Securities Exchange Act of
18 1934 ("Exchange Act"), 15 U.S.C. §§ 78j(b) and 78t(a), and Rule 10b-5 promulgated thereunder, 17
19 C.F.R. § 240.10b-5.

20 43. This Court has subject-matter jurisdiction over this action pursuant to Section 27 of
21 the Exchange Act, 15 U.S.C. § 78aa, and 28 U.S.C. § 1331.

22 44. Venue is proper in this District pursuant to Section 27 of the Exchange Act and 28
23 U.S.C. § 1391. Many of the acts and practices complained of herein, including the
24 misrepresentations and schemes alleged herein, occurred in part in this District.

25 45. In connection with the acts, transactions and conduct alleged herein, Defendants,
26 directly or indirectly, used the means and instrumentalities of interstate commerce, including, but
27 not limited to, the United States' mail, interstate telephone communications and the facilities of a
28 national securities exchange and market.

1 **III. PARTIES**

2 **A. PLAINTIFFS**

3 46. Lead Plaintiff State-Boston Retirement System (“SBRS”) is an institutional investor
4 that provides retirement benefits for the employees of the City of Boston, Massachusetts. It has
5 more than 34,000 active and retired members, representing 106 mandatory retirement systems, and
6 more than \$3.1 billion in assets. SBRS purchased approximately 135,000 shares of Morgan Stanley
7 stock at artificially-inflated prices during the Class Period, as set forth in the certification that was
8 previously filed in this litigation and is incorporated herein by reference, and suffered losses in an
9 amount to be determined at trial.

10 47. Plaintiff AP4, or the Fourth Swedish National Pension Fund, is based in Stockholm,
11 Sweden and manages a portion of the pension assets of the citizens of Sweden. AP4 is part of the
12 Swedish National Pension Fund (“AP Fund”) system and was founded in 1974. With assets
13 under management of approximately \$32 billion and over four million members, AP4 is one of
14 the largest institutional investors in Scandinavia and one of its most prominent pension funds. AP4
15 purchased 118,063 shares of Morgan Stanley stock at artificially-inflated prices during the Class
16 Period, as set forth in the certification that is attached hereto as Schedule A, and suffered losses in
17 an amount to be determined at trial.

18 48. State Boston Retirement System and AP4 are hereinafter referred to collectively as
19 “Plaintiffs.”

20 **B. DEFENDANTS**

21 **1. Defendant Morgan Stanley**

22 49. Defendant **Morgan Stanley** is a diversified financial services company incorporated
23 in the state of Delaware and with its principal place of business and headquarters at 1585 Broadway,
24 New York, New York. At all relevant times, Morgan’s common stock traded on the New York
25 Stock Exchange under ticker symbol “MS”. Presently, the Company divides its operations into
26 three primary business segments: Institutional Securities, Global Wealth Management and Asset
27 Management. A fourth business group, Discover, which operated the Company’s Discovery credit
28 card operations was spun off during the Class Period, on June 30, 2007.

1 50. As described in more detail below, during the Class Period, approximately 60% of
2 the Company's net revenue was derived from the ISG. The ISG engaged in capital raising;
3 financial advisory services, including advice on mergers and acquisitions, restructurings, real estate
4 and project finance; corporate lending; sales, trading, financing and market-making activities in
5 equity securities and related products and fixed-income securities and related products, including
6 foreign exchange and commodities; benchmark indices and risk management analytics; research;
7 and investment activities.

8 51. During the Class Period, Defendant Morgan, through its officers and directors,
9 published periodic filings with the SEC and made public statements which, as alleged herein, were
10 materially false and misleading when made, and/or omitted to state material information which
11 served to artificially inflate the price of the Company's common stock.

12 2. **Individual Defendants**

13 52. Defendant **John J. Mack** ("Mack") is the Company's Chairman and Chief
14 Executive Officer ("CEO"). Defendant Mack became the Company's CEO and Chairman of the
15 Company's Board of Directors in June of 2005 and has remained in both positions throughout the
16 Class Period. During the Class Period, Defendant Mack participated in the issuance of, signed,
17 and/or certified as accurate, the Company's SEC filings including, *inter alia*, the Company's
18 Second and Third Quarter Form 10-Qs filed with the SEC on July 10, 2007 and October 10, 2007,
19 respectively, which, as alleged herein, contained materially false and misleading statements when
20 issued. In addition, Defendant Mack was a member of the Company's Management Committee
21 throughout the Class Period, participated in earnings conference calls and made statements in the
22 Company's press releases, which were also, as alleged herein, materially false and misleading when
23 made.

24 53. Defendant **David Sidwell** ("Sidwell") served as the Company's Executive Vice
25 President and Chief Financial Officer ("CFO") from March 2004 through October 11, 2007.
26 Defendant Sidwell retired from his employment with Morgan on October 31, 2007. During the
27 Class Period, Defendant Sidwell was a Member of the Company's Management Committee, and
28 participated in the issuance of, signed, and/or certified as accurate, the Company's Second and

1 Third Quarter Form 10-Qs filed with the SEC on July 10, 2007 and October 10, 2007, respectively,
2 which, as alleged herein, contained materially false and misleading statements when issued. In
3 addition, throughout the Class Period, Defendant Sidwell made statements in the Company's press
4 releases and earnings conference calls, which, as alleged herein, were materially false and
5 misleading when made. Defendant Sidwell's conduct, statements and omissions caused the price of
6 Morgan Stanley's common stock to be artificially inflated during the Class Period. For fiscal year
7 2007, Defendant Sidwell was awarded total compensation of \$14.6 million in salary, bonus and
8 other compensation.

9 54. Defendant **Thomas Colm Kelleher** ("Kelleher") is the Company's current
10 Executive Vice President, Chief Financial Officer and the Co-Head of Strategic Planning, having
11 assumed those positions on October 11, 2007 from Defendant Sidwell. Defendant Kelleher joined
12 Morgan Stanley in December 2000 as the Head of Fixed Income Sales Europe becoming Co-head
13 of that department in May of 2004. In February of 2006 Kelleher was promoted to Head of Global
14 Capital Markets holding that position until October 11, 2007. During the Class Period, Defendant
15 Kelleher was a Member of the Company's Management Committee. During the Class Period,
16 Defendant Kelleher made statements in the Company's press releases and earnings conference calls,
17 which, as alleged herein, were materially false and misleading when made. Defendant Kelleher
18 also participated in conference calls with analysts held on September 19, 2007, November 7, 2007,
19 and December 19, 2007. During these calls, Defendant Sidwell made numerous materially false
20 and misleading statements that, as alleged herein, Defendant Kelleher did not contradict or qualify.
21 Defendant Kelleher's conduct, statements and omissions caused the price of Morgan Stanley's
22 common stock to be artificially inflated during the Class Period. For fiscal year 2007, Defendant
23 Kelleher was awarded total compensation of \$11.7 million in cash and incentives.

24 55. Defendant **Zoe Cruz** ("Cruz") was the Company's Co-President and the executive
25 in charge of the ISG throughout most of the Class Period until she was fired on November 29, 2007.
26 Defendant Cruz joined Morgan Stanley in 1982 and rose to the Head of its Fixed Income Division
27 by September 2000, holding that position through March of 2005, when she was appointed Co-
28 President of the Company upon Mack's return to Morgan. Cruz was also Director of Morgan

1 Stanley from March of 2005 through June of 2005, and was Acting President from July 2005
2 through February of 2006. Defendant Cruz, a control person of the Company, was a Member of
3 the Company's Management Committee, and participated in the issuance of the Company's Second
4 and Third Quarter Form 10-Qs filed with the SEC on July 10, 2007 and October 10, 2007,
5 respectively, which, as alleged herein, were materially false and misleading when issued. In
6 addition, Defendant Cruz participated in and/ or prepared information concerning the Company's
7 financial performance and operations which was set forth in financial reports which, as alleged
8 herein, were materially false and misleading when issued. Defendant Cruz's conduct, statements
9 and omissions caused the price of Morgan Stanley's common stock to be artificially inflated during
10 the Class Period.

11 56. Defendant **Thomas V. Daula** ("Daula") was the Company's Chief Risk Officer
12 ("CRO") throughout the Class Period and remained so until announcing his retirement from Morgan
13 on February 22, 2008. Prior to being named Chief Risk Officer in April of 2005, Daula had been
14 the Company's Head of Market Risk. As Chief Risk Officer, Daula was responsible for developing
15 and implementing Morgan Stanley's risk controls and the disclosures concerning these controls in
16 Morgan Stanley's financial statements issued to the investing public during the Class Period.
17 Defendant Daula, a control person of the Company, was a Member of the Company's Management
18 Committee throughout the Class Period, and participated in the issuance of the Company's Second
19 and Third Quarter Form 10-Qs filed with the SEC on July 10, 2007 and October 10, 2007,
20 respectively, which, as alleged herein, were materially false and misleading when issued.
21 Defendant Daula's conduct, statements and omissions caused the price of Morgan Stanley's
22 common stock to be artificially inflated during the Class Period.

23 57. Defendant **Gary G. Lynch** has served as the Company's Chief Legal Officer of
24 Morgan Stanley since October 18, 2005, General Counsel and a member of the Company's
25 Management Committee. Defendant Lynch reported directly to Defendant Mack and was
26 responsible for the Company's regulatory filings with the SEC and for managing litigation matters
27 instituted by and against the Company. Defendant Lynch sat on the Company's Management
28 Committee with Defendant Daula. During the Class Period, Defendant Lynch, a control person of

1 the Company, and participated in the issuance of the Company's Second and Third Quarter Form
2 10-Qs filed with the SEC on July 10, 2007 and October 10, 2007, respectively, which, as alleged
3 herein, were materially false and misleading when issued. Defendant Lynch's conduct, statements
4 and omissions caused the price of Morgan's common stock to be artificially inflated during the
5 Class Period. During fiscal year 2007, Defendant Lynch earned total compensation of over \$11.87
6 million.

7 58. Hereinafter, Defendants Mack, Sidwell, Kelleher, Cruz, Lynch and Daula will be
8 collectively referred to as the "Individual Defendants."

9 **IV. CONTROL PERSON ALLEGATIONS/GROUP PLEADING**

10 59. By virtue of the Individual Defendants' positions of management and control within
11 the Company, they had access to undisclosed adverse information about Morgan, its business,
12 operations, operational trends, finances, and present and future business prospects. The Individual
13 Defendants would ascertain such information through Morgan's internal corporate documents,
14 conversations and connections with each other and corporate officers, employees, attendance at
15 sales, management, and Board of Directors' meetings, including committees thereof, Management
16 Committee Meetings, and through reports and other information provided to them in connection with
17 their roles and duties as Morgan officers and/or directors.

18 60. It is appropriate to treat the Individual Defendants collectively as a group for
19 pleading purposes and to presume that the materially false, misleading and incomplete information
20 conveyed in the Company's public filings, press releases and public statements, as alleged herein was
21 the result of the collective actions of the Individual Defendants identified above. The Individual
22 Defendants, by virtue of their high-level positions within the Company, directly participated in the
23 management of the Company, were directly involved in the day-to-day operations of the Company at
24 the highest levels and were privy to confidential proprietary information concerning the Company, its
25 business, operations, prospects, growth, finances, and financial condition, as alleged herein.

26 61. The Individual Defendants were involved in drafting, producing, reviewing,
27 approving and/or disseminating the materially false and misleading statements and information
28 alleged herein, were aware of or recklessly disregarded the fact that materially false and misleading

1 statements were being issued regarding the Company, and approved or ratified these statements, in
2 violation of securities laws.

3 62. As officers, directors and controlling persons of a publicly-held company whose
4 common stock is registered with the SEC pursuant to the Exchange Act, and is traded on the NYSE,
5 and governed by the provisions of the federal securities laws, the Individual Defendants each had a
6 duty to promptly disseminate accurate and truthful information with respect to the Company's
7 financial condition and performance, growth, operations, financial statements, business, markets,
8 management, earnings and present and future business prospects, and to correct any previously
9 issued statements that had become materially misleading or untrue, so that the market price of the
10 Company's publicly-traded securities would be based upon truthful and accurate information. The
11 Individual Defendants' material misrepresentations and omissions during the Class Period violated
12 these specific requirements and obligations.

13 63. The Individual Defendants, by virtue of their positions of control and authority as
14 officers and/or directors of the Company, were able to and did control the day-to-day trading and
15 attendant risks of the Company's largest business segment, ISG, and the content of the various SEC
16 filings, press releases and other public statements pertaining to the Company during the Class
17 Period. The Individual Defendants were provided with copies of the documents alleged herein to be
18 misleading prior to or shortly after their issuance and/or had the ability and/or opportunity to prevent
19 their issuance or cause them to be corrected. Accordingly, they are responsible for the accuracy of
20 the public reports and releases detailed herein.

21 64. Each of the Defendants is liable as a participant in a scheme, plan and course of
22 conduct that operated as a fraud and deceit on Class Period purchasers of the Company's common
23 stock. Throughout the Class Period, Defendants disseminated materially false and misleading
24 statements and suppressed material adverse facts about Morgan's exposure to subprime securities,
25 and the quality of Morgan's risk and internal controls. Among other fraudulent conduct, the
26 Defendants concealed losses suffered by Morgan as a consequence of its exposure to subprime
27 securities and thereby artificially inflated the price of Company's common stock.

1 **V. CONFIDENTIAL WITNESSES**

2 65. Confidential Witness #1 (“CW 1”)¹ was an associate at Morgan in the Fixed Income
3 division’s mortgage pass-through trading desk from July 5, 2005 until August 15, 2007. Generally,
4 CW 1 provided information regarding, *inter alia*, the Proprietary Trading Group.

5 66. Confidential Witness #2 (“CW 2”) worked as a junior employee within Morgan’s
6 Fixed Income Group from late 2005 until February 2008. CW 2 provided information regarding,
7 *inter alia*, the Proprietary Trading Group run by Howard Hubler and the general organizational
8 structure of the Fixed Income Group.

9 67. Confidential Witness #3 (“CW 3”) worked in the securitized products group at
10 Morgan from July 2006 until April 2008. Specifically, CW 3 worked in a variety of positions as an
11 analyst, dealing primarily with mortgage-backed securities. CW 3 provided information regarding,
12 *inter alia*, the Proprietary Trading Group and the factors used by Morgan Stanley traders to value
13 their positions.

14 68. Confidential Witness #4 (“CW 4”) was a senior level, long-term, employee in
15 Morgan’s fixed income division during the Class Period. During his/her tenure at Morgan, CW 4
16 had direct contact with Defendant Cruz. Prior to leaving Morgan in 2008, CW 4’s responsibilities
17 included assessing risk exposures in connection with a variety of financial instruments.

18 69. Confidential Witness #5 (“CW 5”) held a variety of positions within Morgan
19 between 2002 and January of 2008. Most recently, CW 5 was employed as a Management
20 Reporting CFO in the equity division, where s/he oversaw two proprietary trading groups. CW 5
21 provided information regarding, *inter alia*, the general organizational structure of Morgan’s
22 Institutional Securities Group, the manner in which proprietary trading groups operated within
23 Morgan, its risk management and valuation review policies, and the circumstances giving rise to

25 ¹ In an effort to protect the identities of knowledgeable witnesses who have come forward on a
26 confidential basis, Plaintiffs have not pleaded all available information concerning job titles,
27 locations, and starting and ending dates of employment when providing such information would be
tantamount to revealing the witness’ identity. Plaintiffs will provide such information to the Court *in camera*
if the Court so requests.

1 the Company's 2007 losses.

2 **VI. SUBSTANTIVE FACTUAL ALLEGATIONS**

3 70. This case is brought on behalf of investors in Morgan's common stock who relied on
4 the Defendants' misrepresentations and omissions in Morgan's public statements and SEC filings
5 concerning the Company's risk of loss associated with the collapse of securities linked to U.S.
6 subprime mortgages. During the Class Period, Morgan secretly placed an extraordinary bet on
7 movements in the subprime market, and as a consequence, took on a massive risk, to the tune of
8 \$13.2 billion, that if this position failed and the subprime market moved in a manner that was not
9 contemplated by the traders who assumed this position, the Company and its investors would suffer
10 an unprecedented loss.

11 71. As set forth in detail below, Morgan's massive bet on subprime was in furtherance
12 of a business strategy put in place by Morgan's CEO, John Mack, to expand Morgan's risk taking
13 so as to better compete with Morgan's rival investment banks. Critical to this strategy, as the
14 Defendants repeatedly assured investors, were sound risk control policies and effective internal
15 controls. As set forth below, despite the Company's specific and direct assertions to the contrary,
16 Morgan's risk management policies and structure were unsound and its internal controls ineffective
17 and, together with the fraudulent conduct of the Defendants, directly contributed to the Company
18 artificially inflating its financial results during the Class Period.

19 72. As a consequence of these ineffective risk management policies and poor internal
20 controls, and despite a massive subprime exposure held on Morgan's balance sheet, Morgan told
21 investors prior to and during the Class Period that it had little, if any, exposure to the downturn in
22 the U.S. subprime mortgage markets. These statements had the effect of artificially inflating
23 Morgan's share price and securing favorable credit ratings by rating agencies. In fact, however,
24 Morgan had billions of dollars in exposure to U.S. subprime securities, and the most significant of
25 these exposures was the single trading bet on subprime securities made by one of Morgan's most
26 prominent group of proprietary traders.

27 73. At the start of the Class Period, when Morgan's senior executives realized that the
28 Company stood to lose billions because of this single trading bet, they schemed to conceal this

1 exposure through misleading disclosures and omissions and engaged in accounting chicanery to
2 avoid recognizing losses as required by GAAP. They also concealed the Company's other
3 exposures to U.S. subprime securities. Defendants hoped that the subprime market would turn
4 around so that Morgan could avoid having to report any losses relating to U.S. subprime securities,
5 prior to having to disclose these exposures. Instead, the U.S. subprime market worsened and for
6 the quarter-ended November 30, 2007, the Company was forced to take a \$9.4 billion write-down
7 on its subprime exposures and report a \$3.9 billion net loss, the largest in its history by far.

8 **A. The Return of John Mack to Morgan Stanley**

9 74. Morgan's foray into the high-risk U.S. subprime mortgage market began after
10 Defendant Mack returned as the CEO of the Company in 2005 with the stated goal of increasing
11 the Company's risk taking.

12 75. Defendant Mack joined Morgan as a bond trader in 1972, and had become President
13 of the firm in 1997 when it merged with Dean, Witter, Discover & Co. ("Dean Witter"). Dean
14 Witter CEO Philip Purcell headed up the merged company, known as Morgan Stanley Dean Witter.
15 Known as a risk-averse CEO, Purcell's reluctance to trade in sophisticated financial instruments
16 like rival investment banks caused a rift to form between the Dean Witter camp and the Morgan
17 Stanley camp, led by Defendant Mack.

18 76. After a bitter dispute between the two sides, Purcell succeeded in ousting Mack in
19 2001. Upon leaving Morgan, Mack became the CEO of Credit Suisse First Boston and, later, Co-
20 CEO of Credit Suisse Group.

21 77. At Morgan, Purcell remained unwilling to put the firm's capital at risk. Instead, his
22 business model generated most of its revenues from fee-based services such as mergers and
23 acquisitions. Purcell's vision for the Company brought many detractors within and outside the
24 Company to the point where, on March 3, 2005, eight former senior executives of Morgan, self
25 described as the "Group of Eight," who believed Purcell's vision for the Company was
26 compromising their retained ownership interests in the Company, began a very visible public battle
27 to unseat Purcell as CEO. The Group's efforts included, among other things, publishing a full page
28 advertisement in the Wall Street Journal criticizing Purcell's performance.

1 78. Internally, senior executives, including the Chief Operating Officer and head of the
2 Institutional Securities Group, Vikram Pandit, had aligned themselves with the Group of Eight, and
3 also sought Purcell's ouster.

4 79. Defendant Zoe Cruz, a twenty-four year veteran of Morgan, who was the head of
5 Morgan's Fixed Income Group at the time, a division within ISG, cast her lot with Purcell. Cruz
6 had joined Morgan in 1982 and had established a "reputation as a tough and savvy trader with
7 quick and unwavering views on market positions." This reputation was described in a May 5, 2008
8 article in *New York Magazine* titled "Only the Men Survive, The Crash of Zoe Cruz." Under the
9 tutelage and protection of John Mack, Cruz had risen to the head of Morgan's fixed income trading
10 business, but when Mack was ousted in 2001, she declined to accompany him to Credit Suisse,
11 citing her loyalty to Morgan.

12 80. Under Purcell, however, Cruz skirmished with Pandit, her immediate superior and
13 the head of Institutional Securities Group, and when Pandit and several other senior executives
14 mounted an insurrection against Purcell, she refused to join them, deciding to align her fate with
15 that of Purcell.

16 81. In March 2005, facing internal dissent and outside criticism, Purcell honed his ranks
17 and elevated a number of people he perceived to be loyal to him, while seeking to marginalize
18 others. Among those he promoted was Zoe Cruz, who Purcell appointed Co-President of the
19 Company on March 28, 2005 along with another long-time Morgan executive, Stephen Crawford.
20 Crawford and Cruz were also appointed to the Company's board of directors a few weeks later.
21 Another beneficiary of the management shuffle in March 2005 was Defendant Daula, who was
22 elevated to Chief Risk Officer of the Company from head of Market Risk, and thereby began
23 reporting directly to Purcell.

24 82. The promotion of Cruz to a position senior to her former boss Pandit led to the
25 exodus of several high-level executives in the company's investment bank division led by Pandit.
26 These included Brian Leach, who advised Pandit on strategy and risk, John Havens, head of
27 equities, Guru Ramaskrishnan, head of equity trading, and Vikram Gandhi, a co-head of financial
28 institutions banking. In April 2005, the head of Morgan's investment bank, Joe Perella, also

1 announced his departure.

2 83. Given this hemorrhaging of senior executives and the outside pressure from the so-
3 called “Group of Eight,” on June 13, 2005, Purcell was pushed out of the Company. Reportedly, in
4 agreeing to resign, Purcell attempted to influence the selection of the next CEO of the Company
5 and requested that none of the Group of Eight be considered for the position. He also negotiated a
6 severance package for Stephen Crawford worth \$32 million.

7 84. Cruz, however, declined to leave, and instead elected to stay on and see who the
8 successor of the Company would be. According to an interview with Cruz in *New York Magazine*,
9 she pushed the Board of Directors—reportedly through influence she had as one of the few female
10 power-brokers on Wall Street—to rehire John Mack. While the Group of Eight was opposed to
11 Mack being hired, the Board was concerned that rehiring any of the recently departed executives,
12 like Pandit, would interfere with Cruz’s leadership position. On June 30, 2005, Morgan named
13 John Mack as the new CEO.

14 85. As *New York Magazine* reported on May 5, 2008, of John Mack’s return to Morgan
15 and Cruz’s fate:

16 With Mack back, Cruz hoped that she might not simply survive but thrive. “Zoe was
17 lobbying hard to be appointed the sole president,” says a former insider, rather than
18 continue with the title of acting president.

19 As he explored what to do, Mack was barraged by Cruz’s critics, who suggested that
20 she had “developmental issues” as a manager, says a senior executive at Morgan
21 Stanley. She could be imperious, they claimed, refusing to consider other opinions.
22 To allay concerns, he brought in a management coach to help smooth out some of
23 Cruz’s rough edges. (Cruz’s supporters say the coach was her idea, to help her team
24 communicate better.) He also began meeting with Pandit and the other ousted
25 executives to discuss bringing them back into the fold. They told him they would
26 come, but only if Cruz were gone.

27 Mack refused the ultimatum. “John kept her on when everyone knew the ranks would
28 have all come back,” says a person close to Pandit. “They couldn’t believe she’d
29 done what she’d done. John must have had his reasons.” Cruz was kept on as co-
30 president, with a new co-president, Robert Scully, to manage alongside her.

31 86. With these deep schisms within the Institutional Securities Group, Mack retained
32 Cruz in the position of Co-President of the Company, and appointed her head of the Institutional
33 34

1 Securities Group. She was, however, removed from the Board of Directors. Mack, reportedly,
2 believed that Cruz “shared his healthy appetite for risk.”

3 87. While Cruz stood at the helm of the Institutional Securities Group, her lieutenants
4 were Neal Shear and Jerker Johansson who served as the Co-Heads of the Sales and Trading arm of
5 the ISG—the front office of ISG’s trading operations.

6 88. Neal Shear, a “celebrity trader” at Morgan, was the head of Fixed Income, within
7 the Sales and Trading division. In 2006, Neal Shear was the second highest compensated person in
8 the Company.

9 **B. Mack Implements an Aggressive Risk Focused Business Plan**

10 89. In the fall of 2005, Mack set out to revitalize Morgan’s business plan. In Mack’s
11 eyes, Purcell’s aversion to risk had caused the Company to miss out on significant growth
12 opportunities. As recounted in an article by *Business Week* on June 21, 2006: “In a speech to
13 shareholders shortly after his arrival at the Company, Mack explained that the Company’s main
14 problem wasn’t its strategy or its business mix, as was widely believed, but its culture. It had
15 become soft and timid, missing out on growth opportunities in everything from private equity to
16 mortgages, junk bonds to equity derivatives.” As a consequence, Mack, according to the article,
17 was “embarking on a radical shakeup of Morgan Stanley.”

18 90. In November 2005, Mack boldly announced to analysts and investors a five-year
19 plan to double the Company’s 2005 pre-tax profits. Key in this business plan was aggressive
20 growth in the Institutional Securities Group, which was to be led by Defendant Cruz. *Fortune*
21 *Magazine*, in a March 15, 2006 titled “Is Mack on the Right Track?” described how the ISG was
22 perceived, among other Morgan’s divisions, to be the reason why the Company was performing
23 below its peers:

24 Finally, there’s Morgan’s institutional securities arm. There are two sides to this
25 business: the agency model and the principal model. Investment banking, mergers
26 and acquisitions, and securities underwriting are the agency side (or acting as an
agent). It is a huge global franchise for Morgan Stanley that’s in no danger of
27 expiring, but gradually this old school is becoming less profitable on Wall Street.
28 UBS analyst Glenn Schorr writes of Morgan Stanley, “It’s the institutional securities
segment that has been one of the main driving forces behind the company’s subpar
ROE.”

1 There is now a push at Morgan to expand the principal business (or acting as a
2 principal in a transaction). The risks here are obvious: Do it right, you become
Goldman; do it wrong, and you're in deep yogurt.

3 Controversial co-president Zoe Cruz ("There's nothing subtle about her," says one
4 insider) and others like rising star Neal Shear, co-head of institutional sales and
trading, are putting more of the firm's capital to work and ratcheting up its risk-
reward profile. "The greater risk is not doing it," is how Mack puts it.

6 91. In their quest for outsized returns, Cruz and Mack steered the Company into taking
7 increased trading risks. As reported in a *Forbes Magazine* article titled "Upping the Ante," dated
8 March 27, 2006, Morgan's business plan for growth in its Institutional Securities Group rested on
9 an expansive approach to risk taking, and it was paying dividends:

10 Morgan Stanley was just the latest investment bank to trounce analyst expectations
11 last week, with fiscal first-quarter earnings well above estimates in part because of a
huge boost from trading for its clients and for the house account.

12 It's making life hell for analysts who obsess over these numbers and what they mean
13 for big banks' bottom lines.

14 Wall Street can expect more risk-taking in trading this year. Take Morgan Stanley as
15 an example. So-called value-at-risk in the fiscal first quarter was higher than average,
said Chief Financial Officer David Sidwell during a conference call. This is a
16 strategic goal. "Over time you'd expect us to be taking more risk, not just in
commodities but across the other aspects of our fixed-income and equities business,
consistent with the strategy," he said.

17 Zoe Cruz, Morgan Stanley's co-president, affirmed this view in comments to
18 European investors, saying, "We must take more risk than we have been taking in the
past."

19 * * *

20 Morgan's more aggressive stance on trading risk might have something to do with the
21 world views of its top managers. John Mack, who joined as chief executive in June,
is an ex-trader, as is Cruz. Both came up through the rough and tumble world of
22 fixed-income. "Not taking enough risk is the biggest risk of all," says Cruz. A
spokesman for Morgan Stanley also declined to comment but pointed to Cruz's
23 comment: "The corner stone of our risk management strategy has always been that
we are not going to take risk that will endanger the franchise ... but I feel there was a
lot of room and there is still a lot of room to take more market risk."

24 92. Expanding on this business plan, in April 2006, Morgan created the Proprietary
25 Trading Group in an attempt to improve its reported income rating among the Company's
26 investment banking competitors. The Company moved five traders from the its securitized
27 products group to this new Proprietary Trading Group. Housed in the ISG, the Company structured
28 the new group to operate like a hedge fund under the supervision of managing director Howard

1 Hubler. Hubler reported directly to Anthony Tufariello, the global head of securitized products.
2 As head of fixed income, Neal Shear held supervisory responsibility over the activities of Hubler's
3 group.

4 93. According to an April 17, 2006 *Financial News* article, the Proprietary Trading
5 Group invested Morgan's own assets and focused primarily on trading opportunities in structured
6 products and secured asset classes in both cash and derivative markets, including mortgage-related
7 assets. While the Proprietary Trading Group operated within the ISG and was located on the 10th
8 floor of the Company's Manhattan headquarters, the desk's positions and strategies were kept
9 isolated from Morgan's other trading desks. According to CW 2, Morgan's internal regulations
10 required that a "Chinese Wall" be erected between the Proprietary Trading Group and other fixed
11 income traders in order to "keep the [proprietary] strategies and information separate."

12 94. However, given the high importance of this trading group to the Institutional
13 Securities Group's bottom line, senior executives, including Tom Daula, Zoe Cruz and Neal Shear,
14 all kept close tabs on the Proprietary Trading Group's performance.

15 C. **The Institutional Securities Group Reports Record Results as a Result of**
16 **the Additional Risk Taking**

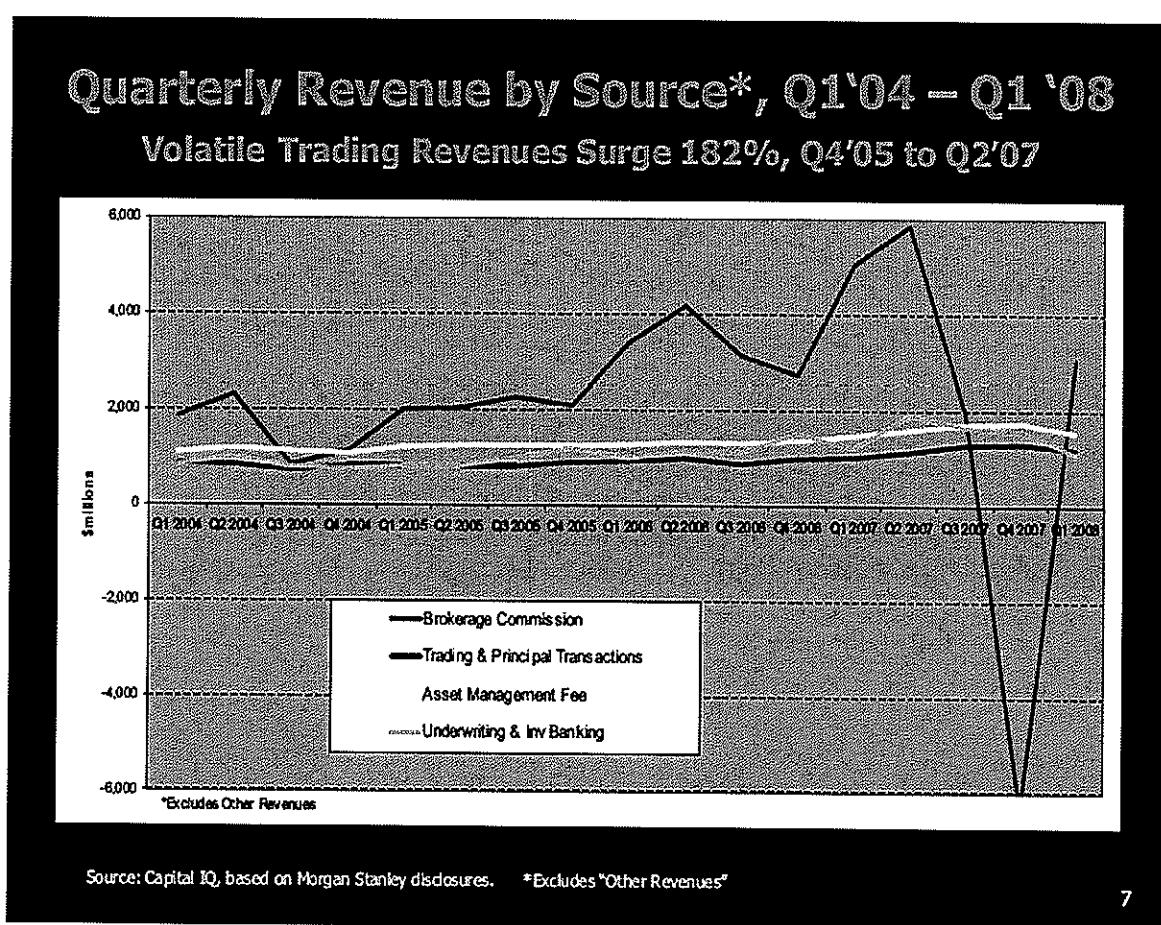
17 95. Mack's focus on taking on more risk in ISG appeared to investors as paying
18 dividends. Throughout 2006, and through the first two quarters of 2007, ISG reported record
19 results:

- 20 • For the second quarter of 2006, ended May 31, 2006, Morgan reported, "Institutional
21 Securities achieved record net revenues of \$5.7 billion, up 71 percent from the same
22 period last year, and record income before taxes of \$2.3 billion, up 179 percent." These
23 revenues accounted for 64% of Morgan's \$8.9 billion of total revenue. As reported by the Company, "Fixed income delivered sales and trading revenues were
24 \$2.4 billion, up 95 percent increase from the same period last year and the second
25 highest ever."
- 26 • For the third quarter of 2006, ended August 31, 2006, Morgan reported, "Institutional
27 Securities delivered its best third quarter results ever, with net revenues of \$5.0
28 billion and income before taxes of \$2.0 billion, up 55 percent from last year."
- 29 • For the fourth quarter and year ended November 30, 2006, Morgan reported
30 " Institutional Securities delivered its best full-year results ever, with record net
31 revenues of \$21.6 billion and record income before taxes of \$8.2 billion, up 72
32 percent from last year."
- 33 • For the first quarter of 2007, ended February 28, 2007, Institutional Securities

achieved record net revenues of \$7.6 billion, up 37 percent from last year. Pre-tax income rose 71 percent to a record \$3.0 billion and return on average common equity was 40 percent.

96. Morgan entered into the Second Quarter of fiscal 2007 (March 2007 through May 2007) with reported “record results across the board.” These results included record revenues, net income and EPS for First Quarter of fiscal 2007, which largely had outperformed expectations owing to what Defendants described as “disciplined and balanced” increased risk taking and strong trading performance. Significantly, Defendant Sidwell reported that fixed income sales and trading had contributed \$3.6 billion in revenues, which he stated was the Company’s best quarter ever and was owed in large part to results from Morgan’s credit products area and favorable positioning in the sub-prime mortgage markets.

97. As can be seen on the graph below, the proportion of Morgan's reported revenues derived from the ISG (Trading and Principal Transactions) skyrocketed as compared to Morgan's other business divisions, following Mack's risk embracing initiatives:



1 D. Defendants Assure Investors That Morgan's Risk-Taking is "Disciplined"

2 98. Morgan's blockbuster financial results over the one-year period after Mack had
3 implemented his new risk-embracing business model, raised questions among analysts and
4 investors as to whether the Company was safely managing its risk. These inquiries were repeatedly
5 met with assurances that the Company's risk taking was measured and disciplined.

6 99. A power point presentation by Tom Daula to investors in February 14, 2006, titled
7 "Risk Management at Morgan Stanley An Overview," outlined the procedures that Morgan
8 supposedly had in place to monitor trading risks. The "Risk Controls," identified by the report
9 included:

10 Mark to market discipline

- Ensure revenues more closely track economics
- Critical components
 - Independent review by Controllers
 - New Model Approval process

13 Backtesting (i.e. the comparison of realized trading revenues against Value-at-Risk
results)

14 New product review processes

15 Limits

- Established at various levels throughout the Firm from trader to business and are
defined in terms of risk sensitivities, concentrations and portfolio exposures
- Generally set at levels to ensure that a material change in risk triggers a discussion
between the trader or trading desk and management

18 100. Moreover, the report detailed an elaborate protocol for communicating risks to risk
19 managers that included: "daily discussion with trading desks; daily comprehensive risk reports,
20 weekly summary report and risk committee meetings; quarterly and annual reviews and regulatory
21 reporting; [and] reporting to Audit Committee."

22 101. The successful implementation of such risk management protocols were reiterated by
23 Defendants in their representations to investors. For example, during the March 21, 2007 earnings
24 call, announcing the Company's record results for the first quarter of 2007, Defendant Mack
25 attributed these results to the Institutional Securities Group, run by Zoe Cruz, and its "effective,
26 disciplined risk taking." Likewise, at the Company's annual meeting in April 2007, Mack
27 attributed the Company's exemplary performance to the Institutional Securities division's ability to
28 "manage a tremendous amount of risk in a smart and disciplined way."

1 102. These assurances were also repeated by Mack in response to an inquiry from a
2 shareholder at Morgan's April 21, 2007 Shareholder Meeting, asking whether Morgan was safely
3 assuming risks in order to produce its reported record results. John Mack responded to the
4 question:

5 Well, number one, I think this firm has the capacity to take a lot more risk than it has
6 in the past. So from that aspect, we're really using our talent in a more productive
7 way than we have had in the past. I am comfortable with the risk...I think we
8 probably have one of the best overall risk managers in Tom Daula, who oversees all
9 firm risk, and also Zoe growing up on the sales and trading side, mainly trading side
10 risk management, it's a very strong combination. So I'm comfortable with it.

11 103. During the Class Period, in the Company's quarterly reports filed with the SEC on
12 Form 10-Q on July 10, 2007 and October 10, 2007, the Company made a series of additional
13 representations regarding its risk reporting structure and risk management system. The Company
14 asserted in these regulatory filings that its risk managers and valuation experts operated
15 "independently" of the managers and traders who were taking on the risk. Specifically, Morgan
16 stated that "reviews of the pricing model's theoretical soundness and appropriateness by Company
17 personnel with relevant expertise who are independent from the trading desks" and that "groups
18 independent from the trading divisions within the Financial Control and Market Risk Departments
19 participate in the review and validation of the fair values generated from pricing models, as
20 appropriate."

21 104. In addition, the Company's 2007 quarterly filings incorporated language from
22 Morgan's 2006 Form 10-K which stated that "Company Control Groups...are all independent of
23 the Company's business units."

24 105. Likewise, the Company also touted the purported effectiveness of its risk mitigation
25 strategy as it specifically pertained to the Company's exposure to credit default swaps and other
26 derivative contracts, noting in its Second Quarter 2007 10-Q that:

27 Aggregate market risk limits have been established, and market risk measures are
28 routinely monitored against these limits. The Company also manages its exposure to
29 these derivative contracts through a variety of risk mitigation strategies, including,
30 but not limited to, entering into offsetting economic hedge positions. The Company
31 believes that the notional amounts of the derivative contracts generally overstate its
32 exposure.

33 106. Defendants continually reaffirmed Morgan's effective risk management strategies in

1 conference calls with analysts and investors as well. During the Company's first quarter
2 conference call on March 21, 2007, Defendant Sidwell stated that the firm's increased risk-taking
3 endeavors were being managed "in a disciplined and balanced way."

4 107. Given Morgan's outstanding results and its assurances that these results were being
5 obtained through disciplined and effective risk controls, analysts and investors were highly
6 enthusiastic about the Company's prospects, as against its peers.

7 108. On April 11, 2007, Deutsche Bank initiated coverage on Morgan with a "Buy"
8 rating and a 12-month price target of \$101 per share. Analysts at Deutsche Bank noted that
9 Morgan had taken more risk with trading and principal investments, while also stating that the
10 Company was not "betting the bank" with its investments. The Deutsche Bank analysts reported
11 that Morgan was "hedged properly" during difficulties in the subprime segment in February 2007.
12 The research report further stated that Morgan's higher level of risk needed to be monitored and
13 emphasized that the Company's CEO had emphasized "taking additional risk when there is a
14 reasonable return." The analysts also reported that Morgan's head of risk management sat on the
15 Company's management committee.

16 109. Analysts at Deutsche Bank issued a research report on May 10, 2007, following
17 their meeting the same day with CEO, defendant Mack. Reiterating their "Buy" rating on Morgan,
18 the analysts reported that factors driving the Company's growth included "better capital
19 allocation/optimization of the balance sheet" as mandated by the CFO, and "more principal
20 activity" with a "gradual[] increase" in the amount of trading risk. The research report further
21 stated that Morgan was looking to increase the degree of principal risk taking to try to bridge the
22 gap in the Company's performance, which lagged behind "best-in-class Goldman Sachs."

23 E. **Undisclosed to the Investing Public, Morgan's Proprietary Trading Group**
Makes a Multi-Billion Dollar Bet on the Movement of U.S. Subprime Securities

24 110. In December 2006, Morgan's Proprietary Trading Group, armed with information
25 from Morgan's acquisition of Saxon Capital, a subprime mortgage originator that Morgan had
26 acquired in August 2006 to build its mortgage backed securitization business, structured a large bet
27 on the movement of CDSs referencing tranches of CDOs as explained below, linked to subprime
28

1 RMBSSs.

2 111. To understand Morgan's bet necessitates a brief overview of the complex financial
3 instruments—CDSs, CDOs, and RMBSSs—upon which this bet was made.

4 **1. The Residential Mortgage Backed Securities, Collateralized Debt
Obligations and Credit Defaults Swaps Behind the Proprietary
Trading Group's Bet**

5 112. At the height of the real estate boom that peaked in 2005, investment banks were
6 among the largest purchasers of U.S. residential mortgages in the secondary market, due to the fact
7 that through a lucrative process known as securitization, firms like Morgan were able to transform
8 individual mortgages into high-yielding bonds and other financial instruments, which could then be
9 sold to outside investors. The demand for these high-yield bonds, in turn, fueled a demand for
10 mortgages that could be pooled together and securitized. To satisfy this need for mortgages for
11 securitization, mortgage originators increasingly turned to less traditional, higher risk borrowers,
12 and thus created a swell of so-called subprime mortgages. Through various forms of financial
13 engineering, these subprime mortgages were turned into investment grade securities, and then sold
14 to a variety of investors, or, in turn, created into other financial instruments.

15 113. Among the financial instruments that Morgan and other financial institutions created
16 from mortgages were RMBSSs and CDOs. To create an RMBS, investment banks purchased a large
17 number of individual mortgages from bank and/or non-bank mortgage lenders. Once the bank
18 purchased a sufficient number of mortgage loans, it then pooled the mortgages together and sold
19 them to a “special purpose vehicle” (“SPV”), which is a separate, bankruptcy-remote legal entity
20 created in order to transfer the risk of the underlying mortgages off the originator’s balance sheet.

21 114. The SPV then divided the mortgage pool into “tranches,” or slices, by prioritizing
22 payments and apportioning losses in connection with the underlying pool of mortgages. Once the
23 tranches were created, the underwriter then issued a series of bonds corresponding to each of the
24 tranches. Through the prioritized payment structure, the SPV was able to issue bonds with an array
25 of credit ratings, ranging from AAA to below-investment grade. Typically, the AAA rated bonds
26 received first priority on cash flows from the borrowers on the underlying mortgages but received a
27 lower yield on the investment, reflecting less reward for less presumed risk. Conversely, the below

1 investment-grade tranche holders received a higher return on their investment because they
2 absorbed the first losses in the event that the mortgages in the underlying pool defaulted. Under the
3 typical payment structure, the AAA rated RMBS bonds would only experience losses after all
4 tranches below it in the payment structure had been completely wiped out.

5 115. Once a payment schedule was agreed upon and the ratings were assigned to the
6 various RMBS tranches, the SPV sold the resulting RMBS to investors. The SPV transferred
7 proceeds from the sale of the bonds to underwriters like Morgan in consideration for the underlying
8 collateral.

9 116. As stated above, investment banks also used mortgages as the fundamental building
10 blocks in creating CDOs. In essence, CDOs are very similar to RMBSs. The main difference
11 between the two instruments is that while the underlying collateral of an RMBS consists of
12 mortgages, the underlying collateral of CDOs consists of RMBSs.

13 117. In addition to RMBSs and CDOs, an extremely active market for credit default
14 swaps or CDSs referencing RMBSs and CDOs emerged during this time period. A CDS is a credit
15 derivative contract between two counterparties. The *buyer* makes periodic payments to the *seller*,
16 and in return receives a payoff if an underlying financial instrument defaults.

17 118. CDS contracts have been compared to insurance. The “protection seller” provides
18 the “protection buyer” with insurance against the risk of loss in the referenced asset, while the
19 protection buyer agrees to provide the protection seller with regular premium payments. In the
20 event of default, the protection seller usually agrees to either (1) take possession of the referenced
21 asset at face value or (2) pay the protection buyer the difference between the bond’s par value and
22 the recovery amount on the bond.

23 119. The protection seller is, thus, taking a long position with respect to the referenced
24 asset, since the protection seller is betting that the default rate will be low and that the losses
25 suffered by the holder of the mortgage, RMBS or CDO position will be minimal. The protection
26 buyer is shorting the referenced asset in order to hedge against the risk of loss, since the protection
27 buyer is betting that the asset will experience at least some amount of losses.

28 120. While this is how a CDS works in theory, in practice, however, because the

1 protection buyer of a CDS does not need to own the underlying security on which insurance is being
2 bought, the buyer does not even have to suffer a loss from the default event. Thus, a CDS is often
3 used as a speculative investment betting on the risks relating to the underlying bonds or securities on
4 which the CDS is based by the buyer of the insurance.

5 121. Additionally, investment banks like Morgan often would pool individual CDSs
6 together, divide them into tranches, and sell bonds referencing those tranches to investors. These
7 financial instruments were commonly referred to as synthetic CDOs.

8 **2. The Proprietary Trading Group's Massive Bet on the Price
9 Movements on CDSs referencing CDOs**

10 122. The Proprietary Trading Group's massive bet involved taking on a short position in
11 the subprime mortgage market by purchasing CDSs referencing the lowest-rated tranches of
12 subprime based CDOs. Because defaults in the underlying CDO tranches would trigger payments
13 to the Company under the CDSs, this position was designed to increase in value as the value of
14 lower-rated CDO tranches declined.

15 123. In taking the short position, the Proprietary Trading Group was obligated to make
16 periodic payments to its CDS counterparties. To offset the cash outlay associated with buying this
17 position, Morgan purchased an economic hedge by taking a long position in certain interest-bearing
18 mortgage-backed assets. Specifically, the Proprietary Trading Group's traders sold CDSs on
19 approximately \$13.2 billion worth of AAA rated, super senior synthetic CDOs backed by
20 mezzanine (BBB+ or BBB-) collateral. Because the Company sold default protection on these
21 mezzanine CDO tranches, it received periodic premium payments from its CDS counterparties,
22 which it used to finance the short position. The long position on these super senior CDO tranches
23 exposed the Company to \$13.2 billion in potential losses in the event of a 100% default scenario on
24 the underlying CDO tranches.

25 124. The essence of Morgan's Proprietary Trading Group's subprime-related position was
26 not disclosed to the investors and the markets, until, as alleged herein, the Company was forced to
27 disclose this position on November 7, 2007. The transaction was explained by the *Financial Times*
28 in a November 8, 2007 article, following the Company's forced disclosure, as follows:

1 The [Morgan Stanley] traders had a good idea at the time. Back in December [2006]
2 there were signs that serious problems were developing among U.S subprime
3 mortgage borrowers, but the prices of securities based on such loans were holding up
4 well. So they placed a big bet on a fall in those prices. To do so, they bought
insurance against problems with the mortgage-backed securities in the form of credit
default swaps. The value of these would rise if the outlook for the securities
deteriorated.

5 To help fund this [short] bet, the traders also took on billions of dollars of exposure
6 to the “super senior” tranches of collateralized debt obligations. These are
7 instruments composed of mortgage-backed securities divided into slices with varying
yields and risks. The top AAA-rated tranches were seen as being very safe, because
any likely losses on the underlying securities would be absorbed by investors in the
lower tranches. Nevertheless, the senior tranches offered a good yield which helped
off the cost of the [short CDS] bet.

9 125. The Proprietary Trading Group’s strategy exposed the Company and its investors to
10 an excessive amount of undisclosed risk of losses and these positions began losing value mid- to
11 late-2007 as the subprime mortgage market began to collapse.

12 126. In taking both long and short positions, Morgan was essentially betting that subprime
13 mortgage defaults would be significant enough to impair the market value of lower tranches of
14 CDOs which were built from subprime RMBSSs, but not significant enough to impair the value of
15 AAA rated, super senior tranches of the same or similar CDOs, also built from the same subprime
16 RMBSSs.

17 3. **Generally Accepted Accounting Principles Required that the**
18 **Proprietary Trading Group’s Trading Position Be Valued at “Fair**
Value” on Morgan Stanley’s Balance Sheet

19 127. Morgan’s trading position held by the Proprietary Trading Group, described above in
20 ¶¶ 122-126, involved both the purchase and sale of credit defaults swaps and the accounting for
21 these positions were subject to specific accounting rules under generally accepted accounting
22 principles (“GAAP”). As a publicly-traded company, Morgan was required to maintain and report
23 its financial statements in accordance with GAAP.

24 128. On the first day of the Company’s fiscal 2007, December 1, 2006, Morgan adopted a
25 financial accounting standard known as SFAS No. 157, *Fair Value Measurements*, which
26 established a framework, referred to as the “fair value hierarchy,” for measuring “fair value” of the
27 Company’s trading positions, including the CDS held by the Proprietary Trading Group. SFAS
28 No. 157 was issued by FASB in September 2006 to increase consistency and comparability in fair

1 value measurements. The application of SFAS No. 157 was described as follows by the Company
2 in its Second Quarter Form 10-Q filed with the SEC on July 10, 2007:

3 Effective December 1, 2006, the Company early adopted SFAS No. 157 and SFAS
4 No. 159, which require disclosures about the Company's assets and liabilities that are
measured at fair value.

5 ***

6 The Company's assets and liabilities at fair value have been categorized based upon
7 a fair value hierarchy in accordance with SFAS No. 157. The levels of the fair value
hierarchy are described below:

- 8 • Level 1 inputs utilize quoted prices (unadjusted) in active markets for
9 identical assets or liabilities that the Company has the ability to access.
10 Financial assets and liabilities utilizing Level 1 inputs include active
exchange-traded equity securities, listed derivatives, most U.S. Government
and agency securities, and certain other sovereign government obligations.
- 11 • Level 2 inputs utilize inputs other than quoted prices included in Level 1 that
12 are observable for the asset or liability, either directly or indirectly. Level 2
13 inputs include quoted prices for similar assets and liabilities in active
markets, and inputs other than quoted prices that are observable for the asset
14 or liability, such as interest rates and yield curves that are observable at
commonly quoted intervals. Financial assets and liabilities utilizing Level 2
inputs include restricted stock, infrequently-traded corporate and municipal
bonds, most over-the-counter derivatives and certain mortgage loans.
- 15 • Level 3 inputs are unobservable inputs for the asset or liability, and include
16 situations where there is little, if any, market activity for the asset or liability.
17 Financial assets and liabilities utilizing Level 3 inputs include real estate
funds, private equity investments, certain commercial mortgage whole loans
18 and complex derivatives, including certain foreign exchange options and long
dated options on gas and power.

19 In certain cases, the inputs used to measure fair value may fall into different
20 levels of the fair value hierarchy. In such cases, the level in the fair value
21 hierarchy within which the fair value measurement in its entirety falls has been
22 determined based on the lowest level input that is significant to the fair value
measurement in its entirety. The Company's assessment of the significance of a
particular input to the fair value measurement in its entirety requires judgment,
and considers factors specific to the asset or liability.

23 129. As indicated by Morgan, under SFAS No. 157, "fair value" is defined as the amount
24 at which financial instruments could be exchanged in a current transaction between willing parties,
25 other than in a forced or liquidation sale. In determining fair value, FASB No. 157 establishes a
26 hierarchy that calls for the maximization of the use of "observable inputs" to value assets and
27 liabilities and minimizes the use of "unobservable inputs" by requiring that the most observable
28 inputs be used when available. Observable inputs are inputs that market participants would use in

1 pricing the asset or liability developed based on market data obtained from sources independent of
2 the Company.

3 130. Fair value accounting under SFAS No. 157 requires the adoption of strict internal
4 controls to ensure that the assessment of fair value is done consistently and transparently. In
5 Morgan's 2007 Second Quarter 10-Q, it described the internal controls the Company had
6 purportedly adopted to ensure its compliance with SFAS No. 157:

7 The Company employs control processes to validate the fair value of its financial
8 instruments, including those derived from pricing models. These control processes
9 are designed to assure that the values used for financial reporting are based on
observable market prices or market-based parameters wherever possible. In the
event that market prices or parameters are not available, the control processes are
10 designed to assure that the valuation approach utilized is **appropriate and**
11 **consistently applied and that the assumptions are reasonable.** These control
12 processes include reviews of the pricing model's theoretical soundness and
13 appropriateness by **Company personnel with relevant expertise who are**
14 **independent from the trading desks.** Additionally, **groups independent from the**
15 **trading divisions within the Financial Control and Market Risk Departments**
16 **participate in the review and validation of the fair values generated from**
17 **pricing models, as appropriate.** Where a pricing model is used to determine fair
18 value, recently executed comparable transactions and other observable market data
19 are considered for purposes of validating assumptions underlying the model.
20 [Emphases added.]

21 4. **The ABX Index Was an Observable Market Input That Impacted**
22 **the Fair Value of the Assets Underlying the Proprietary Trading**
23 **Group's Trade**

24 131. The Proprietary Trading Group's trading position involved credit default swaps
25 referencing the "super senior" tranches of so-called "mezzanine" rated CDOs, which were built on
26 BBB rated U.S. subprime residential mortgage backed securities. At its core, therefore, the trading
27 position was linked to the performance of U.S. subprime mortgages.

28 132. In January 2006, several investment banks that were market-makers in asset backed
securities, including Morgan, collaborated with Markit, a financial information services company,
to create an index known as the "ABX Index," whose sole purpose is to track the value of securities
collateralized by U.S. subprime mortgages. During the Class Period, the ABX Index tracked the
performance of 15 to 20 equally-weighted RMBS tranches backed by U.S. subprime mortgages by
monitoring the pricing of CDSs referencing those RMBS tranches. The ABX Index was, and still
is, used by market participants as a barometer for assessing the performance of subprime-related

1 securities in the marketplace.

2 133. As noted above, the ABX Index tracked the cost of buying and selling CDS
3 protection on selected RMBS tranches. Each of the 15-20 RMBS tranches had a different rating,
4 from AAA to BBB- and was considered a representative sample of other MBS tranches backed by
5 subprime collateral with the same rating.

6 134. The various series of the ABX Index are organized by vintage (*i.e.*, the year that the
7 underlying subprime collateral was issued). For example, the ABX Index 06-1 series tracks CDSs
8 referencing subprime RMBS tranches that were originated in the second half of 2005, while the 06-
9 2 series tracks CDSs referencing subprime MBS tranches that were originated in the first half of
10 2006. As the trend suggests, new indices are rolled out every six months. During the Class Period,
11 there was an ABX Index for every vintage (from 2006 onwards) and rating of subprime collateral
12 for which a significant amount of CDOs had been issued and were outstanding.

13 135. As set forth in greater detail below, as investors would discover at the end of the
14 Class Period, the Proprietary Trading Group's trade, and specifically the value of the \$13.2 billion
15 long position it assumed, was linked to the movement of the ABX.HE.BBB 06-1 series. A sample
16 table for this series, as of February 23, 2007, is set forth below:

Index	Series	Version	Coupon Rate	RED ID	PRICE	
					Low	High
ABX-HE-BBB	06-1	6 1	154	0A08AIAA4	88.50	101.20

19 136. In the table above, "Series" refers to the type of loan ("HE" or Home Equity), the
20 bond's credit rating (e.g., BBB), and the vintage of the referenced MBS (e.g., 06-1).

21 137. "Coupon Rate" sets the premium payment (measured in basis points) that a
22 protection buyer agrees to pay a protection seller over the life of the CDS. For example, assuming a
23 CDS notional value of \$100 million, a Coupon Rate of 154 on the ABX-HE-BBB 06-1 means that
24 CDS protection on a BBB-rated RMBS tranche issued during the second half of 2005 would cost
25 roughly \$1.54 million.

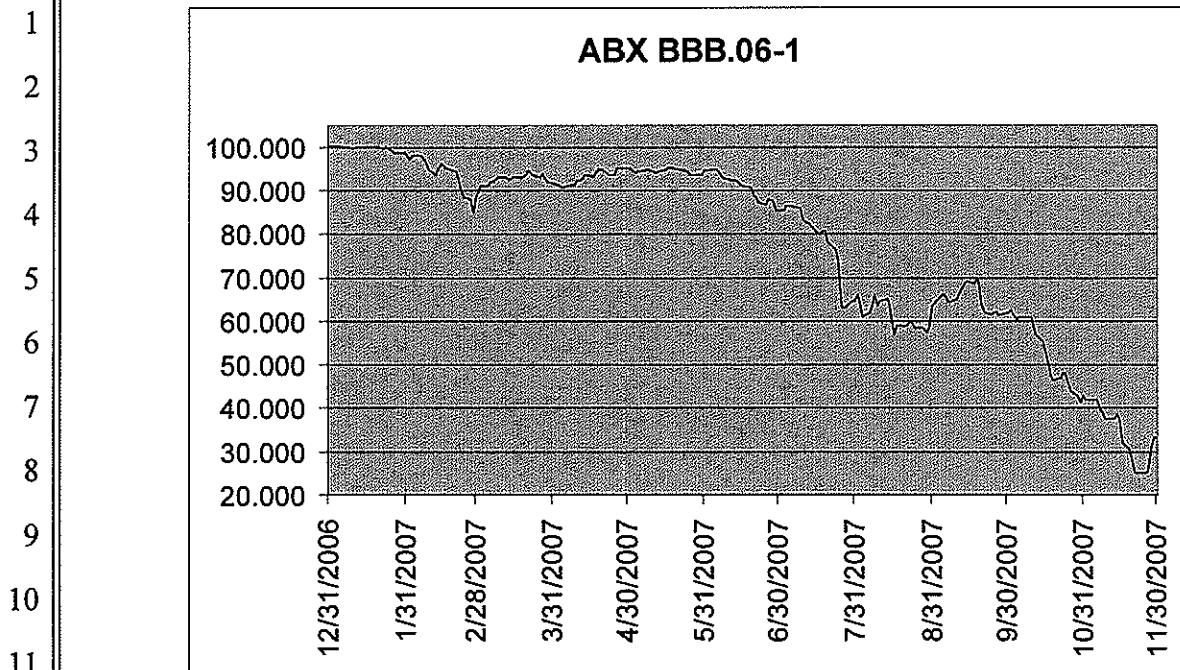
26 138. "Price" is the cost of buying the CDS referencing a specific subprime RMBS. The
27 price is set to 100 on the day the particular Index is launched and equal to 100 cents on the dollar.
28

1 At 100, the only payment made by the protection buyer to the protection seller is the Coupon Rate.
2 If the Index drops below 100, however, it means that purchasing CDS protection is becoming more
3 expensive because protection sellers are demanding an additional premium payment. The amount
4 of the additional premium is expressed by the amount by which the Index drops below 100.

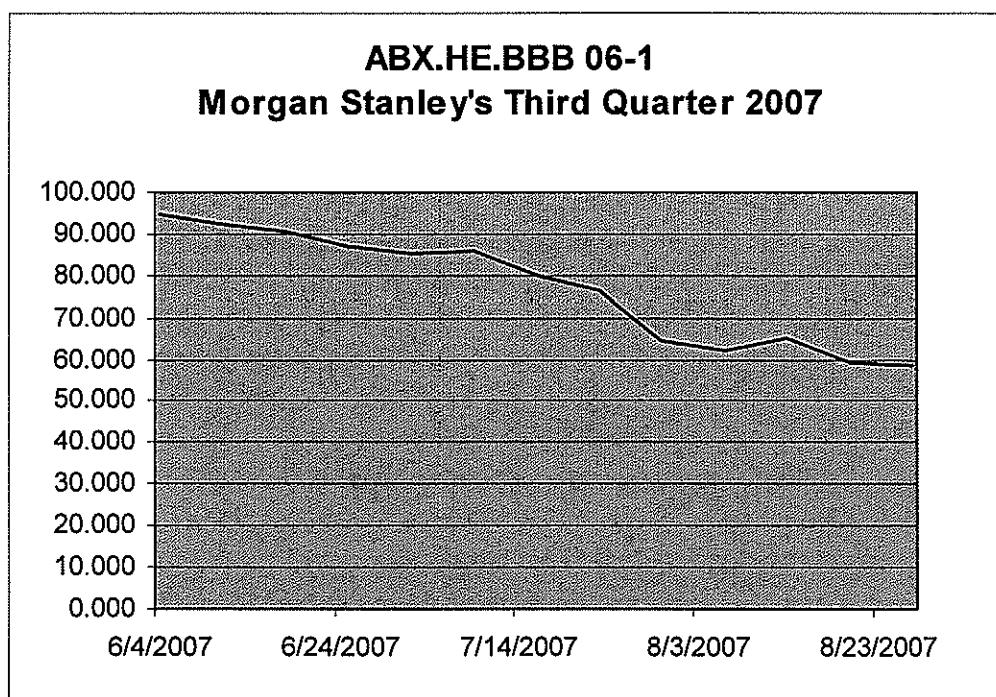
5 139. By way of example, as of February 23, 2007, the ABX-HE-BBB 06-1 was trading at
6 88.5, an 11.5% discount from its 100 par value. This means that, as of this date, protection sellers
7 were demanding an 11.5% up-front fee from protection buyers in addition to the above-referenced
8 coupon payment. In the \$100 million example above, this would translate into an up-front fee of
9 \$11.5 million, in addition to the \$1.54 million coupon payment that will be made over the life of the
10 contract.

11 140. By tracking the level of additional premiums required by protection sellers, the level
12 of the ABX Index indicates market sentiment as to the likelihood that certain assets backed by
13 subprime mortgages will experience future losses. The larger the upfront premium required by the
14 protection sellers—reflected by the amount the price is below par—the more likely the market
15 believes that such assets will experience future losses. Thus, the ABX Index reflected the value of
16 CDSs referencing MBSs, as the subprime crisis unfolded throughout 2006 and 2007. As a result,
17 industry experts utilized the ABX Index to assess the value of subprime-backed MBSs and CDOs.
18 On July 19, 2007, Bloomberg.com stated that the “ABX Indexes have been watched by investors in
19 everything from U.S. treasuries to foreign stock as a way to track the collapse of the subprime
20 market.” Further, on July 10, 2007, Deutsche Bank issued a report stating that “the ABS CDO
21 market was shaken in the wake of the recent ABX index collapse.” In fact, during the period from
22 2006 through 2007, Defendants knew or recklessly disregarded that the ABX Index was even more
23 probative of the market value of U.S. subprime-related CDSs, since CDSs are the precise
24 instruments tracked by the Index.

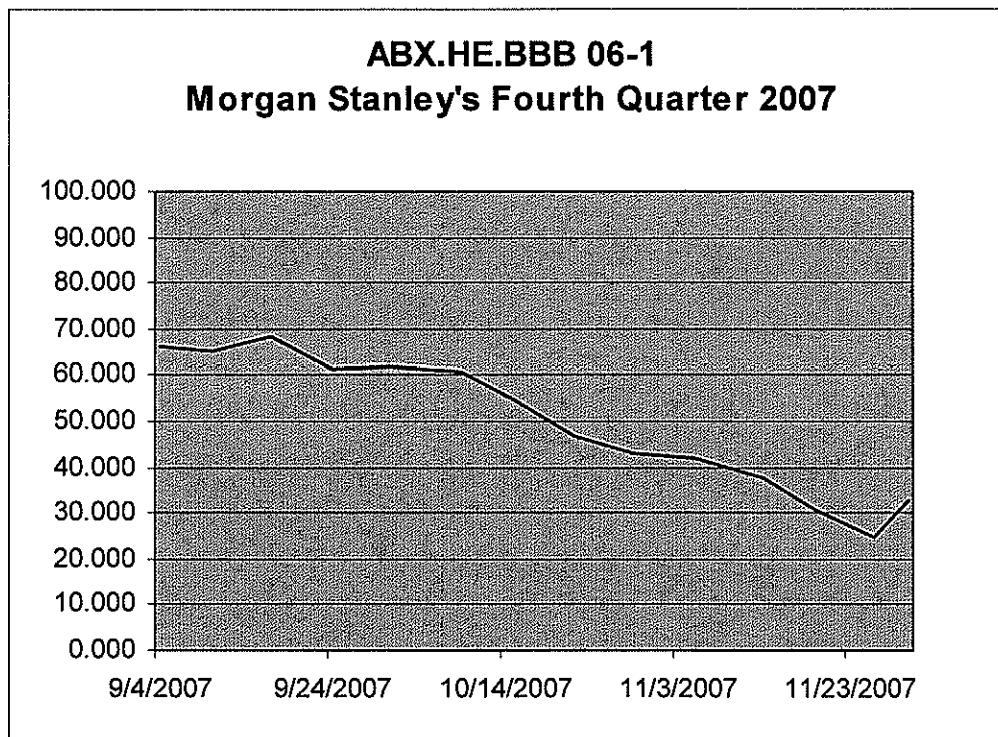
25 141. As set forth in the chart below, the value of the ABX.HE.BBB 06-1 series declined
26 sharply during 2007, evidencing the declining value of subprime-related CDSs due to the increased
27 risk of having to reimburse protection buyers for losses suffered on the MBS positions:
28



12 142. During Morgan's third quarter, June 1, 2007 through August 31, 2007, the ABX
13 BBB.06-1 Index, declined 32.8 % from 94.5 to 63.5. This dramatic drop is illustrated on the chart
14 below:



143. In Morgan's fourth quarter, September 1, 2007 through November 30, 2007, the ABX BBB.06-1 Index fell another 50% from 66.0 to 33.0, as illustrated below:



144. In fact, Morgan itself has repeatedly acknowledged that the proper measure of value for its CDSs is, first and foremost, the ABX Index. During the November 7, 2007 conference call, Defendant Kelleher stated that the decline in fair value of its CDS positions was “*due to* the sharp decrease in the BBB ABX price indices.” Similarly, the chart attached to the Company’s November 7, 2007 press release stated that in valuing their subprime mortgage-related positions, the Company took into consideration “the continued deterioration in market data, *as reflected by* the sharp decline in the ABX indices.” (Emphases added).

145. The AICPA Center for Audit Quality has stated in a white paper titled "Measurements of Fair Value in Illiquid (or Less Liquid) Markets," that the ABX Index is a suitable Level 2 input to value *bonds* backed by subprime mortgage loans under SFAS No. 157. As a consequence of the above-described trading position entered by the Proprietary Trading Group on Morgan's behalf, Morgan owned actual CDSs referencing subprime mortgage-backed securities, the identical instruments tracked by the ABX Index. Thus, if the Index is a suitable valuation input

1 for valuing bonds backed by subprime loans, it is the absolute basis for valuing CDSs referencing
2 subprime loans, such as the ones in which Morgan's Proprietary Trading Group had invested.

3 146. Furthermore, another authoritative body, the Bank for International Settlements, a
4 commercial banking standards setting entity, holds that the ABX Index values are so controlling,
5 that "to obtain estimates of mark-to-market losses for subprime MBS, ABX prices, by rating and
6 vintage, can simply be applied to outstanding volumes of these securities." Additionally, the
7 industry standard in tracking and valuing subprime-related CDSs is the ABX index. As Citigroup
8 CFO Gary Crittendon stated, "the best way to get an outside perspective on [CDS values] is to look
9 at the ABX Indices."

10 5. **The Declines in the ABX Index Were Linked to the Declines in the**
11 **U.S. Subprime Markets**

12 147. During the Class period, as discussed below, the Defendants knew and/or recklessly
13 disregarded that the decline in the ABX Index was directly correlated to the decline in value of
14 CDSs referencing subprime mortgage-backed securities, the same assets Morgan held on its books.

15 148. Beginning in 2006, massive amounts of new construction and the after-effects of the
16 surge in home purchases over the previous decade began to drive U.S. housing price appreciation
17 rates down. Eventually, housing prices started to fall. This occurred at a time when interest rates
18 were high and just as many ARM "teaser" rates were set to expire. These market conditions
19 created a perfect storm for U.S. mortgagors, particularly those who received subprime mortgages.

20 149. The expiration of the "teaser" rates meant that the monthly mortgage payments for
21 many mortgagors became adjustable, and higher interest rates ensured that those monthly payments
22 would increase dramatically. Further, higher interest rates precluded borrowers from refinancing,
23 and falling home prices left those borrowers with little, if any, equity in their homes. As a result,
24 default and foreclosure rates rose precipitously as an increasing number of borrowers became
25 unable to meet their mortgage obligations. By way of example, data published by RealtyTrac in
26 January 2008 showed that the 215,749 foreclosure filings reported in December 2007 was nearly
27 double the number of foreclosures reported just a year earlier.

28 150. The financial conditions plaguing the broader mortgage market were particularly

1 troublesome for subprime mortgagors who over-extended themselves when purchasing their home
2 during the housing boom. In December 2006, the Center for Responsible Lending released a report
3 predicting that a staggering 20% of all subprime loans issued during 2005 and 2006 would enter
4 into foreclosure, amounting to 2.2 million homes and approximately \$164 billion in value.
5 Further, between the fourth quarter of 2006 and the fourth quarter of 2007, the subprime mortgage
6 delinquency rate increased nearly 48%, rising from 11.70% to a staggering 17.31% during the year.

7 151. The rapidly deteriorating credit quality of subprime mortgages issued during the
8 housing boom had a devastating effect not only on subprime borrowers, but also on the subprime
9 originators that made these high-risk loans. As subprime default rates began to rise and losses
10 mounted, investor demand for securities backed by subprime mortgage collateral declined. As a
11 result, investment banks became less willing to purchase mortgage assets from subprime
12 originators, leaving many of those lenders with a host of risky mortgage assets on their balance
13 sheets and without major sources of financing. Accordingly, many mortgage lenders were forced
14 to suspend operations and/or seek bankruptcy protection during this time period.

15 152. For example, on February 7, 2007 New Century Financial Corporation, the
16 country's second largest subprime originator, announced it needed to restate results due to
17 increased losses on defaulted subprime mortgage loans. The following day, HSBC Holdings PLC,
18 one of the world's largest banks and non-prime lenders, announced an increase of approximately
19 \$10.6 billion in bad debt charges for 2006 due to increased troubles in the subprime mortgages
20 market. Further, subprime mortgage lender Fremont General Corporation ceased issuing subprime
21 mortgages on March 2, 2007. Shortly thereafter, another subprime originator, People's Choice
22 Home Loan, Inc., filed for bankruptcy protection.

23 153. On March 31, 2007, as the subprime crisis continued to worsen, New Century was
24 forced to file for bankruptcy protection after many of its lenders ceased doing business with New
25 Century.

26 154. Eventually, the subprime mortgage crisis naturally extended beyond subprime
27 borrowers and mortgage lenders, and reached the secondary mortgage market participants.
28 Because the market values of MBSs and CDOs referencing residential mortgages are dependent

1 upon the individual mortgagors' ability to repay their home loans, the increase in mortgage defaults
2 negatively impacted the value of mortgage-backed securities and CDOs, particularly those backed
3 by subprime-mortgage collateral.

4 155. As stated above, as mortgage losses mounted, investors began to shy away from
5 securities backed by subprime mortgage collateral. This left the investment banks like Morgan,
6 which had voraciously purchased and securitized mortgage assets during the real estate boom,
7 holding billions of dollars in illiquid subprime mortgages and MBSs on their books. As defaults
8 mounted, Defendants knew or recklessly disregarded that the fair value of these assets declined
9 markedly, yet failed to disclose these positions to investors. Likewise, the value of CDSs
10 referencing subprime mortgage-backed securities similarly declined, as it became more likely that
11 protection sellers would be obligated to make payments to their counterparties. As a result,
12 investment and commercial banks including, *inter alia*, Citigroup, Merrill Lynch, and UBS
13 recognized billions of dollars in losses associated with these assets.

14 156. Further, on July 17, 2007, despite receiving a \$3.2 billion bailout, two subprime
15 hedge funds run by the Bear Stearns Companies Inc., the Enhanced Leverage Fund and the High-
16 Grade Fund, that invested in CDOs linked to U.S. subprime securities, informed investors that there
17 was "effectively no value left for the investors in the Enhanced Leverage Fund and very little value
18 left for the investors in the High-Grade Fund." Ultimately, both the Enhanced Leverage Fund and
19 the High-Grade Fund collapsed on July 31, 2007. As creditors attempted to liquidate the Bear
20 Stearns' holdings in the open market they were faced with virtually no liquidity and no willing
21 buyers of these assets. As a result of this very public failure of a subprime-linked hedge fund, a
22 massive re-pricing of subprime mortgage-backed securities occurred, causing numerous investment
23 banks and hedge funds with subprime exposure to significantly reduce the value of their subprime
24 portfolios in the third quarter of 2007.

25 157. Morgan was not among these banks that disclosed losses due to subprime mortgage-
26 related exposure during the period. In fact, the shareholders and investors had been led to believe
27 that Morgan had minimal subprime exposure.

1 **VII. DEFENDANT'S FRAUDULENT SCHEME TO CONCEAL KNOWN LOSSES
2 CAUSED BY THE PROPRIETARY TRADING GROUP'S SUBPRIME BET AND
3 OTHER SUBPRIME POSITIONS HELD BY THE COMPANY**

4 158. Although, as set forth above, a sharp decline in the subprime mortgage market would
5 leave the Company exposed to billions of dollars in potential subprime-related losses, Defendants
6 failed to disclose the existence of the Company's subprime positions, and the immense risk
7 associated with holding such investments, during the Class Period.

8 159. Throughout the first two quarters of 2007, default rates in subprime mortgages had
9 risen to unprecedented levels, drastically reducing the market value of lower-rated subprime
10 mortgage-backed securities. Further, as rising defaults eroded the credit protection that had been
11 afforded to higher-rated AA and AAA securities, they too became more susceptible to reductions in
12 value. As such, Defendants knew or recklessly disregarded that Morgan had become increasingly
13 exposed to massive subprime-related losses by virtue of the extremely concentrated subprime
14 investment made by the Proprietary Trading Group.

15 160. Nevertheless, as set forth below, during its conference calls and in its quarterly SEC
16 filings for First Quarter 2007 and Second Quarter 2007, despite requests by analysts for disclosure
17 concerning the Company's exposure to the U.S. subprime market, the Company failed to provide
18 investors with any degree of transparency regarding the nature and extent of Morgan's subprime
19 exposure during this time period, even though the Proprietary Trading Group had exposed the
20 Company to billions of dollars in losses related to movements in the value of subprime securities.
21 Nor did the Company reveal that it also held other subprime assets on its balance sheet. Instead,
22 the Company repeatedly informed investors that while it possessed certain subprime-related assets,
23 it was "well-positioned" to withstand a deterioration of the subprime market and was adequately
24 hedged against subprime so as to not suffer any losses.

25 **A. Defendants Disclaim Any Exposure to the Declines in the Subprime Market**

26 161. At a time when the U.S. subprime loan market seemed like a sinking ship - its
27 casualties increasing at an unprecedented pace – Morgan appeared to be not only impervious to the
28 growing crisis, but also swimming in profits from Defendants' self-described "well-balanced"
29 risks. While reporting earnings for First Quarter 2007, on March 21, 2007, Defendant Sidwell

1 expressly acknowledged that subprime had been a key focus in the market during early March
2 2007, and he stated that the Company managed its risk through a variety of hedging strategies and
3 proprietary risk positions that had “significantly contributed” to Morgan’s record results.
4 Defendant Sidwell further reported that the Company had decreased risk exposure during the latter
5 part of the First Quarter 2007 to balance Morgan’s level of risk with Defendants’ view of potential
6 market changes. In response to analysts’ questions, Sidwell acknowledged that its acquisition of
7 Saxon Capital, and increased participation in mortgage origination had provided “key insights” into
8 understanding where investment opportunities were and where the markets were heading.

9 162. While Sidwell disclosed during the March 21, 2007 conference call that Morgan
10 participated in numerous aspects of the subprime mortgage market, including both originations and
11 proprietary trading, he stated that subprime concerns would be a “reasonably limited event,” and
12 even attributed the Company’s record first quarter performance, in part, to its subprime trading
13 strategies. Defendant Sidwell stated, in relevant part:

14 In fixed income sales and trading, \$3.6 billion in revenues was our best quarter ever,
15 up 57%, driven by broad-based strength across credit products, interest rate, and
16 currency products and commodities... Looking at the results by product area, credit
17 products rose 110% to a new record, *with the largest increase in securitized
products driven by favorable positioning in the sub-prime mortgage market*, strong
customer flows, and robust growth in our Global commercial mortgage business.
(Emphasis added).

18 163. When analysts and investors questioned whether the Company was truly well-
19 positioned and requested further details regarding its subprime mortgage exposure, however,
20 Defendants refused to provide the market with additional transparency, stating during the March
21 21, 2007 conference call that they “don’t really want to address specifically how [Morgan is]
22 positioned [in the mortgage market].”

23 164. The Defendants continued to downplay and conceal Morgan’s risks to subprime-
24 related losses in the second quarter of 2007 despite the rapidly deteriorating credit quality of
25 subprime-related mortgages and the market-wide fear that companies with subprime exposure
26 would be forced to recognize massive losses.

27 165. On June 20, 2007, during the Company’s second quarter conference call, Sidwell
28 again discussed the subprime market with analysts and investors, but he did not disclose Morgan’s

1 exposure to any decline in the value of U.S. subprime mortgage securities. Instead, Sidwell merely
2 assured the analysts and investors on the call that the Company “certainly did not lose money in
3 [the subprime mortgage] business” during the second quarter.

4 166. Defendants’ optimistic statements regarding the Company’s subprime mortgage
5 exposures during the first half of 2007 caused analysts, investors and ratings agencies to believe
6 that the Company’s subprime mortgage-related exposure was controlled, and that Morgan was
7 well-positioned, especially compared to its peers, to escape from the mortgage market meltdown
8 relatively unscathed. For example, on March 21, 2007, Keefe, Bruyette & Woods analyst Lauren
9 Smith raised her 2007 earnings estimate for the Company to \$8.12 from \$7.20 per share. In so
10 doing, Smith stated she believed the Company would “more than stand up to the perils we are
11 witnessing in the sub prime mortgage market.” Smith also pointed out that “[m]anagement noted
12 they feel very confident in how they are positioned and their exposures to the sub prime mortgage
13 markets.”

14 167. Likewise, on July 30, 2007, S&P upgraded Morgan’s credit rating from A+ to AA-.
15 While S&P was undeniably aware of the rapid reduction in the value of subprime-related securities
16 during the first half of 2007, it noted that “Morgan Stanley’s exposure to the U.S. subprime
17 mortgage sector and leveraged corporate finance sector is under control.” S&P further justified the
18 upgrade by stating that Morgan’s “strong competitive position leaves it better able to withstand
19 market volatility in comparison to its peers.”

20 **B. The SEC’s Request for Greater Disclosure of the Company’s Exposure to**
21 **Subprime is Undisclosed and Ignored**

22 168. As conditions within the subprime market worsened, the Company’s lack of any
23 discussion of subprime exposure in its financial statements caught the attention of the SEC. In an
24 August 30, 2007 letter from John Hartz, SEC Senior Assistant Chief Accountant, to David Sidwell,
25 the SEC complained about the Company’s failure to provide investors transparency regarding the
26 Company’s subprime-related positions as reported in the Company’s 2006 Form 10-K on February
27 13, 2007 and First Quarter 2007 10-Q. This letter, and the subsequent correspondence between
28 Morgan and the SEC, would only be disclosed well after the end of the Class Period, when the SEC

made the correspondence public. The SEC stated, in part:

We note from the disclosures on page 4, 127 and 162 that you originate, trade, make markets and take proprietary positions in, and act as principal with respect to, mortgage related and real estate loan products. We further note on page 4 that in December 2006 you acquired Saxon Capital, Inc., a servicer and originator of subprime residential mortgage loans. We also note that you provide financing to customers for residential real estate loan products. It is unclear from your document the exposure you have to subprime loans.

* * *

Based on your current public disclosures, it is possible that more clarity about your exposure to any subprime loans could be helpful. Regardless of the materiality of your exposure, we respectfully request that you provide us with supplemental information about your involvement in sub-prime loans.

9 169. Specifically, the SEC asked the Company to quantify, *inter alia*, its “portfolio of
10 subprime residential mortgages,” and to “breakout the portfolio to show the underlying reason for
11 the subprime definition, in other words, subject to payment increase, high LTV ratio, interest only,
12 negative amortizing, and so on.” The Commission further requested that the Company quantify
13 “the principal amount and nature of any retained securitized interests in subprime residential
14 mortgages,” its “investments in any securities backed by subprime mortgages,” “current
15 delinquencies in retained securitized subprime residential mortgages,” and “any write-
16 offs/impairments related to retained interests in subprime residential mortgages.”

17 170. In the August 30, 2007 letter, the SEC requested that the Company provide this
18 information “as of the end of [Morgan’s] last full fiscal year and as of the most recent date
19 practicable.” The Company’s fiscal third quarter of 2007 ended the following day, on August 31,
20 2007.

21 171. Despite this explicit instruction from the SEC, the Defendants did not increase
22 Morgan's level of disclosures relating to the Company's exposure to the U.S. market in the
23 Company's earnings release published on September 19, 2007, or in the Form 10-Q filed on
24 October 10, 2007 for the third quarter 2007, ended August 31, 2007. While the Third Quarter Form
25 10-Q contained limited references to "subprime," it did not come close to setting forth Morgan's
26 known exposure to losses in connection with subprime. To wit, the disclosures in Morgan's Third
27 Quarter Form 10-Q referring to "subprime" were as follows:

Total sales and trading revenues decreased 16% in the quarter ended August 31, 2007 from the comparable period of fiscal 2006. Sales and trading revenues were adversely affected by the difficult market conditions that existed during the quarter ended August 31, 2007. The credit markets deteriorated considerably over the course of the quarter with increased volatility, significant spread widening, lower levels of liquidity and reduced price transparency. These factors affected the leveraged lending markets, the effectiveness of hedging strategies, **subprime** mortgage markets, including the market for collateralized debt obligations, and other structured credit product markets. This credit environment significantly impacted the Company's corporate lending and credit sales and trading activities. In addition, such conditions contributed to increased volatility and deleveraging in the equity markets, which affected the Company's quantitative trading strategies.

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Lower revenues from the Company's residential and commercial mortgage loan activities also contributed to the decline in credit product revenues, reflecting the difficult market conditions referred to above, as well as continued concerns in the sub-prime mortgage loan sector."

“Concerns about the impact of **sub-prime** loans caused the broader credit markets to deteriorate considerably over the course of the quarter, with increased volatility, significant spread widening and lower levels of liquidity and price transparency.”

[Emphases added].

172. In each instance, the term “subprime” was used to describe adverse conditions in the broader marketplace. None of the references in the Third Quarter 2007 10-Q links the troubles within the broader subprime market to the actual assets and liabilities held on the Company’s books, particularly those assets and liabilities involved in the Proprietary Trading Group’s massive trading positions, nor do they otherwise provide any transparency regarding the Company’s subprime related exposures.

173. What the market participants did not, and could not, know was that at this time, the Company's balance sheet was littered with billions of dollars in high-risk net assets with direct exposure to the crumbling U.S. subprime market, assets that would eventually cause the Company to write down a staggering \$9.4 billion at the end of the Class Period.

C. Contrary to the Defendants' Lack of Representations to the Market About Morgan's Exposures to Subprime, Defendants Had Sounded the Alarm Internally About Massive Subprime Losses

174. According to an interview Zoe Cruz gave to *New York Magazine* that was published on May 5, 2008, beginning in May 2007, she “started to worry” that the subprime mortgage market was primed for disaster.

1 175. Knowing that a devaluation of RMBSSs would cause the Company to suffer major
2 losses, Cruz acknowledged that she began overseeing the unwinding of billions of dollars in
3 mortgage-related investments that Morgan's ISG held as investments. Cruz also began informing
4 certain Morgan clients that they should avoid taking on mortgage-related positions in light of the
5 subprime market's impending collapse.

6 176. Because she feared that the Company would be left exposed to a downturn in the
7 subprime mortgage market, in May 2007, before the class period began, according to Cruz's
8 accounting in the *New York Magazine* article, she ordered Defendant Daula, the Company's Chief
9 Risk Officer, to run "stress tests" on the subprime CDSs acquired by the Proprietary Trading
10 Group. Cruz stated that the stress tests were designed to calculate the amount of money the
11 Company would lose based on various levels of deterioration within the mortgage market.

12 177. On June 20, 2007, no less than three weeks after Cruz contends she became extremely
13 concerned about the future of the U.S. subprime mortgage market, as evidenced by her ordering of
14 the stress tests on the CDS acquired by the Proprietary Trading Group, Defendants held a
15 conference call for analysts and investors to discuss the Company's earnings for the second quarter
16 of 2007. Once again, Defendants neglected to address the Company's subprime-related exposures
17 during the Company's Second Quarter 2007 earnings conference call. Rather, Defendant Sidwell
18 said, on the call, "[c]oncerns early in the quarter about whether markets in the sub prime market
19 were going to spread dissipated."

20 178. On July 4, 2007, Daula purportedly informed Cruz that the Company could
21 conceivably lose \$3.5 billion on the Proprietary Trading Group's CDS positions. It is not known
22 why it took an entire month to complete this stress test, according to Cruz's account in the *New*
23 *York Magazine* article. Although Daula told Cruz that such a loss was unlikely, she told Daula and
24 Neal Shear, "I don't care what your view of probability is. Cut the position." Despite Cruz's
25 purported orders, however, no action was taken, and the position was not eliminated at that time.

26 179. Moreover, on July 10, 2007, six days after Daula told Cruz that the Company could
27 lose \$3.5 billion dollars on Hubler's subprime-related positions alone, the Company filed its Form
28 10-Q for the second quarter of 2007. The Second Quarter 2007 10-Q does not provide investors

1 with any additional transparency regarding the Company's subprime-related holdings. In fact, the
2 Company's 181-page quarterly filing does not even contain the word "subprime," even though
3 Defendants knew U.S. subprime markets were in a free fall and that the Proprietary Trading
4 Group's "bet the wrong way" could potentially generate a \$3.5 billion loss for the Company and its
5 investors.

6 **D. The Defendants Actively Conceal the Losses Resulting From the Proprietary**
Trading Group's Subprime Positions

7 180. By the close of the third quarter 2007, the Defendants were acutely aware of the
8 impact of the deteriorating fair value of the Proprietary Trading Group's CDS position and the
9 impact its write down to fair value would have on the Company's financial statements. Given the
10 Company's adamant position taken through the first and second quarters of 2007 that it was
11 managing its risk in a disciplined way and actually stood to benefit from the decline in subprime
12 securities, due to favorable hedges it had taken (see ¶¶ 161-167, 227-236), reporting a massive loss
13 as a consequence of a bad bet on subprime securities was out of the question.

14 181. Indeed, the Company, as set forth above, earned a one-notch credit upgrade from
15 Standard & Poor's from A+ to AA-. In issuing the upgrade, S&P noted, "While we recognize that
16 recent capital markets turmoil—precipitated by market issues in the subprime mortgage and
17 leveraged corporate finance sector—could herald a period of much less favorable market
18 conditions, we believe that structural improvements in Morgan Stanley's competitive position leave
19 the firm especially well-positioned to withstand market volatility compared to industry peers."

20 182. Defendants knew that a credit downgrade would have had a devastating effect on
21 Morgan's capital position. As disclosed by the Company in its third quarter 2007 quarterly filing, a
22 one-notch downgrade by the rating agencies would have required the Company to post an
23 additional \$588 million to counterparties to shore up its obligations.

24 183. As discussed above, in ¶¶ 122-126, the Proprietary Trading Group, as is now known
25 but was undisclosed to investors during the Class Period, took a \$13.2 billion long position on
26 CDSs referencing the mezzanine or BBB rated tranches of CDOs. In other words, the Company
27 agreed to assume \$13.2 billion of potential exposure to defaults in CDOs, in exchange for premium
28

1 payments. This long position was taken to finance the earlier acquisition of a short position on
2 lower-rated subprime securities, the notional value of which has still yet to be disclosed by the
3 Company. The Company acquired protection against default in the form of CDSs on lower level
4 tranches of CDOs also underpinned by subprime securities. The fair market value of the \$13.2
5 billion long position in CDSs was inherently linked to the movement of the ABX Index BBB 06-1,
6 as was admitted by the Company towards the end of the Class Period.

7 184. Prior to May 31, 2007, as can be seen by the chart at ¶ 141, the ABX Index against
8 which the CDS position was being valued had slowly declined 5.5 percent so that at the end of the
9 second quarter 2007, the BBB 06-1 vintage stood at 94.5. Between May 31, 2007 and August 31,
10 2007, however, during Morgan's 2007 third quarter, the ABX Index for BBB. 06-1 vintage
11 declined 32.8%. Moreover, during the same period, each of the other ABX Indices for CDSs
12 backed by mezzanine collateral experienced percentage declines that were as large, or even larger,
13 than the decline in the BBB 06-1 series. Such a severe decline required Morgan to write down the
14 Proprietary Trading Group's position, consistent with the requirements of SFAS No. 157, by at
15 least \$4.4 billion, or 32.8% of its \$13.2 billion position. This loss could not be tolerated. Indeed,
16 Zoe Cruz, reportedly had informed Morgan's Board of Directors in August 2007 that, "We're going
17 to be the best house in a deteriorating neighborhood."

18 185. To avoid recognizing the \$4.4 billion in losses that should have been recorded in
19 Third Quarter 2007, the Company did not value its CDSs based on the ABX Index. Instead,
20 Defendants began wrongfully to use unobservable Level 3 inputs to contrive "fair values" for
21 billions of dollars in assets and liabilities despite the fact that the ABX Index, which was
22 considered a reliable Level 2 input for valuing subprime-related CDSs, provided the Company with
23 a continuous supply of observable market data throughout the Class Period.

24 186. Because they involve the use of internal models and allow companies to exercise
25 managerial judgment in arriving at an asset's fair value, Level 3 inputs are considered to be the
26 most subjective and least reliable valuation inputs. For this reason, SFAS 157 states that,
27 regardless of the category in which an asset is placed for disclosure purposes, the "valuation
28 techniques used to measure fair value shall maximize the use of observable inputs and minimize the

1 use of unobservable inputs.” SFAS 157 ¶ 21. In addition, SFAS 157 ¶ C86 states that “the
2 reporting entity must not ignore information about market participant assumptions that is available
3 within reasonable cost-benefit constraints.”

4 187. As discussed above, SFAS No. 157 establishes a “fair value hierarchy” which
5 prioritizes the various types of inputs that financial institutions should use to determine the fair
6 value of its trading positions. These inputs are divided into three levels: Level 1, Level 2 and
7 Level 3. As stated by the Company in its Third Quarter 2007 Form 10-Q, Level 1 inputs “utilize
8 quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company has
9 the ability to access.” These are, for obvious reasons, the most objective valuation inputs. Level 2
10 inputs, according to the Company, “utilize inputs other than quoted prices included in Level 1 that
11 are observable for the asset or liability” such as quoted prices for “similar “assets” or “inputs other
12 than quoted prices that are observable for that asset or liability, such as interest rates and yield
13 curves that are observable at commonly quoted intervals.” Conversely, Level 3 inputs are
14 considered “unobservable inputs” such as “models” involving “judgment exercised by the
15 Company.”

16 188. Just as inputs are categorized as belonging to one of the three levels in the valuation
17 hierarchy, so too the assets or liabilities for which values are derived from such inputs are also
18 categorized as belonging into one of the three levels. However, because multiple inputs may be
19 used to determine the value of an asset, and because the Levels of these inputs may vary, the
20 Company noted that “the level in the fair value hierarchy within which the fair value measurement
21 in its entirety falls is determined based on the lowest level input that is significant to the fair value
22 measurement in its entirety.” Therefore, an asset or liability can be classified as Level 3 even if its
23 value is determined primarily using Level 2 inputs, provided that at least one significant Level 3
24 input was used in the valuation process.

25 189. During the third quarter 2007 earnings conference call, Defendant Sidwell stated that
26 “[g]iven the third quarter market dynamics, more instruments have become illiquid” and, as a
27 result, “the level of financial assets categorized in Level 3, which is the most illiquid category, have
28 increased.” Sidwell said that while Level 3 assets constituted 5% of total assets and 2% of total

1 liabilities in the second quarter, he expected those percentages to increase to 8% and 3%,
2 respectively, in the third quarter. This amounts to an increase of approximately \$35 billion in Level
3 3 assets and \$11 billion in Level 3 liabilities over the Company's second quarter 2007 figures.

4 190. As can be now be determined based on the facts that have since come to light
5 following the Class Period, in examining the Company's disclosures in the third quarter of 2007,
6 the \$35 billion increase in Level 3 assets and \$11 billion increase in Level 3 liabilities during third
7 quarter 2007 must have included the subprime mortgage-related CDS positions held by the
8 Proprietary Trading Group.

9 191. Sidwell stated during the conference call that derivatives, "primarily complex
10 structured instruments," were a major component of the Company's Level 3 assets and liabilities.
11 First, Sidwell stated during the conference call that derivatives, "primarily complex structured
12 instruments," were a major component of the Company's Level 3 assets. Second, in describing
13 which instruments were included in Morgan's Level 3 assets, the Third Quarter 2007 10-Q
14 included, for the first time, "certain credit default swaps" and "instruments associated with the
15 Company's credit products and securitized products activities" in its listing of financial instruments
16 that were valued using Level 3 inputs. In prior reporting periods, the Company had never included
17 "credit default swaps" in its description of Level 3 assets. Moreover, the categorization of such
18 assets as Level 3 was repeated in the year-end 2007 10-K.

19 192. Defendants' reclassification of the Proprietary Trading Group's CDS positions to
20 Level 3 demonstrates that, during the third quarter of 2007, the Company began using unobservable
21 market data in order to value these positions for the first time. In doing so, Defendants were able to
22 secretly manage Morgan's earnings and soften the blow of the ABX Index's steep decline by taking
23 only \$1.9 billion in write-downs (instead of \$4.4 billion) and reporting earnings of \$1.38 per share.

24 193. In this manner, Morgan was able to announce earnings precisely at the lowest end of
25 Wall Street estimates for the Company. According to *Businessweek.com*, 15 analysts had
26 established earnings estimates for Morgan for the third quarter. The consensus earnings estimate
27 was \$1.54 per share. The high end of the range was \$1.86 and the low end was \$1.38. Had the
28 Company marked its assets and liabilities in line with observable market data, namely the ABX

1 Index, it would have taken an additional \$2.5 billion in write-downs during the third quarter and
2 would have missed the low end of Wall Street's estimates by a country mile.

3 194. It is clear that the reason the Company began using subjective Level 3 inputs to value
4 its positions was to avoid recognizing mark-to-market losses on its mortgage-related assets and
5 liabilities as required had the ABX Index properly been used as the observable input. Thus, the
6 unnecessary introduction of Level 3 inputs into the Company's valuation methodologies during the
7 third quarter of 2007 was instrumental to Defendants' fraudulent conduct.

8 195. It was impossible for even those watching closely to notice that Morgan was
9 reclassifying assets and liabilities from Level 2 to Level 3, or even that the positions being
10 reclassified were subprime-related and the true reasons for any reclassification were concealed. As
11 a result, Defendants were able to continue to conceal the Company's exposure to massive subprime
12 losses to meet Wall Street's expectations and to maintain its high credit ratings, thereby lowering
13 its cost of capital and continuing its issuance and trading of financial instruments without
14 disruption.

15 196. That the Defendants should have recorded Third Quarter 2007 write-downs in line
16 with the deterioration of the relevant ABX Index is further made evident by the Company's own
17 admissions at the end of the Class Period. When the Company finally revealed its losses associated
18 with the Proprietary Trading Group transaction in reporting \$9.4 billion of write-downs on
19 December 19, 2007, Defendant Kelleher stated:

20 Our writedown, reflecting the impacts of November, increased to \$7.8 billion from
21 \$3.7 billion as of October 31, while our total net exposure decreased to \$1.8 billion
22 from \$6 billion over the same period. Using consistent valuation methodology, the
23 fair value of these positions declined from October 31 to November 30. Our
24 valuation of these positions takes into consideration observable trades to continue
deterioration and market conditions, *the decline in the ABX indices*, and other
market developments including updated mortgage remittance and cumulative loss
data. The decrease in the fair value of our subprime exposures has lead to our first
quarterly loss.

25 The trades we observed were those we executed in November as part of our effort to
reduce our exposure. *The ABX deterioration in the class of super senior positions,
mainly the BBB 061 vintage [which] is where almost [all of the] significant
exposure rest[s] was approximately 24% during November, which relates to 2005
collateral.* (Emphasis added).

26 197. If, as the Company admitted, a 24% decline in the ABX Index during November
27

1 guided Morgan to take an additional **\$4.1 billion write-down** to its subprime-related positions, then
2 a 32.8% drop in that same ABX Index during the Company's third quarter should similarly have
3 resulted in a massive write-down on these positions.

4 198. Likewise, Morgan reiterated the fact that the ABX Index was the proper benchmark
5 for valuing the CDS position during the fourth quarter of 2007, even though the subprime CDS
6 markets were more distressed and illiquid in the fourth quarter than they were in the third quarter.

7 199. Indeed, unlike write-downs in Third Quarter 2007, the Company's belated total losses
8 recognized for the six-months-ended November 30, 2007 closely tracked, on a percentage basis, the
9 deterioration in the ABX.HE.BBB 06-1 during the same period, as can be determined by the
10 Company's own disclosures of the total CDS position held by the Global Proprietary Group:

11 Reporting Period	12 ABX Index BBB. 06-1 Decline	13 Morgan's Losses on the Proprietary Trading Group's CDS Position
14 3Q 2007	15 32.8 %	16 \$1.9 billion on a \$13.2 billion notional position (14.4%)
17 4Q 2007	18 50%	19 \$7.1 billion on a \$13.2 billion notional position (62.3%)
20 3Q + 4Q 2007	21 65.1%	22 68.2%

23 200. The Company's total losses recognized on this CDS long position for the second half
24 of 2007 of 68.2% exceeded the 65.1% decline in the ABX Index during the second half of 2007.
25 Thus, while the Company avoided recognizing a net loss in the third quarter, it recorded a fourth
26 quarter loss in the financial statements which exceeded the quarterly decline in the ABX as a
27 "catch-up" in order to value the CDS positions at "fair value" as required by GAAP at year end.

28 201. As discussed below, Morgan's loss recorded in the fourth quarter was spurred by
29 information leaked into the marketplace in the first days of November 2007, shortly after the
30 Company fired Howie Hubler, the head of the Proprietary Trading Group on November 2, 2007.
31 Within days of Hubler being fired, rumors began to circulate within the analyst ranks that Morgan

1 was poised to take a \$3-\$6 billion write-down related to previously undisclosed subprime
2 disclosures. In effect, the Company, as discussed more fully below, was forced to come clean to
3 its investors.

4 **E. Morgan Has a Pattern of Abusing Fair Valuation Methodology to Manage**
5 **Earnings**

6 202. Morgan's manipulation of the fair value of its subprime assets and liabilities in the
7 third quarter of 2007, to avoid taking a necessary write-down was not the first time Morgan
deliberately overvalued its net assets and overstated its financial condition.

8 203. In 2004, the SEC imposed a cease-and-desist order against the Company pursuant to
9 Section 21(c) of the Exchange Act, finding that the Company had overvalued certain high-yield
10 bonds by failing to properly value the bonds as of the current measurement date.

11 204. Instead, the Company purportedly took a "longer view" as to their value, by
12 discounting, or ignoring current market conditions. According to the SEC's Accounting and
13 Auditing Enforcement Release No. 2132 dated November 4, 2004, Morgan believed the market
14 conditions rendered third-party price quotations unreliable. And while GAAP required Morgan to
15 use its best efforts to determine the fair value of the bonds, the Company valued them by "taking a
16 longer view of the market" and essentially put its subjective opinion about the value of the bonds
17 ahead of prices quoted by external pricing sources. By overvaluing those bonds, the SEC
18 concluded that "Morgan Stanley's financial results for the fourth quarter of fiscal 2000, as reported
19 on filings made with the Commission, were misstated and not in conformity with GAAP."

20 205. Similarly, the SEC also found that the Company overvalued certain aircraft leasing
21 assets subsequent to the September 11, 2001 terrorist attacks. Morgan used a "base value" method
22 that was not in compliance with GAAP to determine the value of certain impaired aircraft in its
23 portfolio. As with the bond valuations, Morgan failed to consider the current market conditions to
24 calculate fair value. As a result of overvaluing the aircraft assets, the SEC concluded that "Morgan
25 Stanley's financial results for the fourth quarter of fiscal year 2001, third quarter of fiscal 2002 and
26 the first quarter of fiscal 2003, as reported on filings made with the Commission, were misstated
27 and not in conformity with GAAP."

1 **F. A Known Breakdown of Morgan's Internal Risk Controls Contributed**
2 **Significantly to the Company's Subprime Losses**

3 206. As set forth above, as Mack's risk-enhanced business model was being implemented
4 at Morgan, Defendants quelled analysts' and investors' fears by assuring them that the Company
5 was assuming risk in a disciplined way and that all of its positions were being actively risk
6 managed. These risk measures purportedly included frequent communication between risk
7 managers, traders, and the Board of Directors' Audit Committee, as well as an elaborate set of
8 limits and independent review processes for new products and valuation models.

9 207. In addition to these representations about Morgan's risk controls, the Company also
10 represented to investors that it had internal control systems and valuation models in place to ensure
11 the accuracy of its quarterly asset valuations. For example, as set forth above, the Company
12 assured investors that "reviews of the pricing model's theoretical soundness and appropriateness by
13 Company personnel with relevant expertise who are independent from the trading desks" and that
14 "groups independent from the trading divisions within the Financial Control and Market Risk
15 Departments participate in the review and validation of the fair values generated from pricing
16 models, as appropriate."

17 1. **Contrary to the Company's Representations, Morgan's Risk**
18 **Controls Were Wholly Deficient**

19 208. As the subprime crisis unfolded, the Defendants pointed to Morgan's effective risk
20 controls as having prevented the Company from taking on any catastrophic subprime risk. These
21 representations were a complete fabrication.

22 209. On April 8, 2005, during Purcell's final days as CEO of the Company, *Forbes*
23 reported that he promoted Thomas Daula to the position of Chief Risk Officer ("CRO").
24 According to the article, Daula reported directly to CEO Purcell.

25 210. However, unbeknownst to investors, shortly after taking control of the Company,
26 Mack changed a vital aspect of the risk reporting structure, creating a fundamental flaw in the
27 system that put the leadership structure of the Institutional Securities Group—those whose bonuses
28 were dependent on ISG's performance—to assume ultimate responsibility for the Company's risk
 controls.

1 211. In October 2005, Mack, without any disclosure to investors, altered Daula's reporting
2 line so that Daula reported directly to Cruz. However, Cruz, who "shared [Mack's] healthy
3 appetite for risk," was also in charge of the Institutional Securities Group, and oversaw the
4 Company's fixed income trading operations. This created an inherent undisclosed conflict of
5 interest within the Company's risk management system, as the individual responsible for managing
6 risk was now reporting directly to an individual who was compensated for taking on risk, a
7 reporting structure that, in essence, placed the fox in charge of the proverbial henhouse.

8 212. This reporting structure was also particularly dangerous for the Company because
9 Cruz's appointment as the head of the Institutional Securities Group -- a position she attained under
10 Purcell in 2005 -- was extremely controversial among the traders within the Company, and her
11 authority and ability was openly questioned and challenged.

12 213. In Cruz's very open battles with the former head of the Institutional Group, Vikram
13 Pandit, while Cruz was head of Morgan's Fixed Income Group and Pandit's subordinate, Pandit
14 reportedly told a colleague, in response to Cruz's concerns that the Company was not taking on
15 more risk, "I'd be more than happy for Zoe to take on more risk, if I felt comfortable that she
16 understood the risk she'd be taking." Joe Hagan, *Only the Men Survive; The Crash of Zoe Cruz*,
17 *New York Magazine*, May 5, 2008. According to this same article, Cruz "was not taken at all
18 seriously by her male colleagues: 'She'd give speeches, and the eyes would roll . . .' [and] the
19 attitude towards attending meetings headed by Cruz was 'take the pain and move on.'"

20 214. When Purcell appointed Cruz co-president of the Company, above Pandit, and
21 elevated her to director, in response to the insurrection from Pandit and other senior managers in
22 the Institutional Securities Group, she was branded a traitor. When John Mack succeeded Purcell,
23 and sought the return of executives, like Pandit, that had left ISG in protest over Purcell, reportedly
24 Pandit and others demanded that Cruz be fired first.

25 215. In effect, Mack had placed risk management of ISG under the authority of the very
26 person – Cruz – who stood to benefit most from the inflated valuations of the positions held by
27 ISG.

28 216. Moreover, the risk reporting structure developed by Mack in 2005 violated

1 conventional wisdom on Wall Street, which long considered the best practice to be for the CRO to
2 report directly to the CEO. For example, in a 2001 article, James Lam of Risk Management stated
3 that, to the extent the CRO reports to the CFO or Treasurer, and is therefore two or three levels
4 below the CEO, the CRO's function becomes increasingly less productive. Further, a 2004 *Bank*
5 *Accounting and Finance* article stressed that the CRO must have full and continuing support of the
6 board and the CEO, and must report directly to the head of the corporation. Likewise, according to
7 a senior credit officer and risk management specialist at Moody's Investors Service, "Moody's
8 regards as best practice the appointment of a chief risk officer who reports directly to the chief
9 executive officer and to the board." Even having the CRO report to the CFO would have been
10 more standard practice than having the CRO report to Cruz, because at least the CFO is
11 independent of the business division whose positions the CRO is supposed to evaluate.

12 217. Despite deviating significantly from the original reporting structure, which was
13 considered best practice in the industry, the Company did not publicly disclose that Daula would
14 begin reporting to Cruz in October 2005. Instead, throughout the Class Period, investors were led
15 to believe that Daula was reporting directly to Mack. It was not until two years later, after
16 recording \$9.4 billion in mortgage-related write-downs, that Defendants publicly acknowledged the
17 falsity of statements relating to the undisclosed change in reporting structure. The Company
18 further confirmed that the reporting change was made in October of 2005 and that while the Audit
19 Committee did not formally review the change, its members were aware of it.

20 218. Although contradicting accounts of Class Period events have been proffered by the
21 individuals involved, both versions of these contradictory stories make clear that risk control
22 function at Morgan had completely broken down, rendering Defendants' Class Period reliable
23 representations about the risks to which Morgan was exposed materially false and misleading. It is
24 also clear from these accounts that Mack's undisclosed change to the risk reporting structure
25 contributed significantly to the Company's risk management system's breakdown during the
26 subprime mortgage crisis in 2007.

27 219. According to a December 21, 2007 article appearing in the *Financial Times*, due to
28 the altered reporting structure, Daula would brief Cruz weekly on the Company's risk position.

1 According to this account of events, Daula understood the activities of the structured products
2 traders well, and by August of 2007, he claims to have vocalized his concerns about their activities.
3 Specifically, he warned executives that there were “no proper pricing models for such trades, that
4 positions were not being properly measured, and that the history traders used in their models was
5 not a reliable guide.” Further, the *Wall Street Journal* reported that once concerns were raised
6 internally regarding the Company’s potential subprime-related losses, Defendant Mack began
7 personally attending the weekly risk assessment meetings as well.

8 220. The May 5, 2008 article appearing in *New York Magazine* paints a starkly different
9 portrait of the events culminating in Morgan’s \$9.4 billion mortgage-related write-down.
10 According to this account, Cruz became extremely concerned about the mortgage market beginning
11 in May 2007 after a random encounter with a real estate executive in California. Upon returning,
12 Cruz began attempting to extricate the Company from many mortgage-related positions, and asked
13 Daula to assess the Proprietary Trading Group’s risk of loss in the event of a mortgage market
14 meltdown. When Daula told Cruz one month later, over the July 4th holiday, that Morgan could
15 lose approximately \$3.5 billion under such circumstances, Cruz claims to have directed Daula and
16 Shear to “[c]ut the position.” According to the article, Shear and Daula deny receiving that order,
17 while Cruz’s allies contend that Daula and Shear “deferred to Howie [Hubler] instead of listening
18 to Zoe.” By the time Shear and Daula purportedly heeded Cruz’s advice, the article states that the
19 market had fallen and the Company could only unwind \$1.8 billion of the position.

20 221. Despite the discrepancies in these accounts, it is evident that from very early on or
21 even prior to the beginning of the Class Period, both Daula and Cruz had direct knowledge of the
22 risks associated with the Proprietary Trading Group’s extremely risky trading strategy, that these
23 risks were correlated to movements in the markets for subprime securities, and that none of this
24 information had been disclosed to the market. Nevertheless, the Proprietary Trading Group’s toxic
25 mortgage-related position remained concealed on the Company’s books until long after the
26 mortgage market had begun its free fall.

27 222. What is also clear from both of these accounts is that the Company’s massive
28 exposure as a result of the Proprietary Trading Group’s position and the Company’s risk failures

1 were known to all of Morgan's senior executives by no later than July 2007 and, as alleged above,
2 were knowingly concealed from investors.

3 223. Defendants' knowledge and appreciation of the risks associated with the Proprietary
4 Trading Group's CDS positions is further corroborated by CW 4, a senior level employee within
5 the Company's Fixed Income division. CW 4 stated that during the summer of 2007, Anthony
6 Tufariello, the Global Head of the Securitized Products Group, and immediate supervisor of
7 Howard Hubler, convened a meeting of forty to fifty key, senior employees in the Fixed Income
8 Division. Tufariello told the meeting participants that the meeting was convened at the explicit
9 direction of Zoe Cruz. According to CW 4, Tufariello informed the meeting participants, whom he
10 referred to collectively as a "super task force," that Morgan had a "large position" with exposure to
11 the subprime mortgage market, and that there was a need to develop "creative strategies" to sell the
12 "assets at risk." CW 4 recalled that during the meeting, the discussion of the assets at risk included
13 references to CDSs, super senior CDO tranches and subprime mortgages.

14 224. According to CW 4 shortly after this meeting, a senior member of the Company's
15 structuring and modeling group instructed Michael Jensen, a trader who worked in the Proprietary
16 Trading Group, to meet with a fixed income securities analyst to assess the Proprietary Trading
17 Group's subprime position. Specifically, CW4 believes the individuals were tasked with
18 determining the "range of how bad things could get." According to CW4, he was told that this
19 weeklong assessment of the potential downside risk to the Company was prepared for Defendants
20 Cruz and Mack as part of a larger report analyzing the Proprietary Trading Group's positions.

21 **2. The Company's Risk Control Failures Were Compounded By
Known Deficiencies in the Company's Ability to Value Its Positions**

22 225. Throughout the Class Period, the Company represented to investors that it had
23 internal control systems and valuation models in place to ensure the accuracy of its quarterly asset
24 valuations. For example, as set forth above, the Company assured investors that "reviews of the
25 pricing model's theoretical soundness and appropriateness by Company personnel with relevant
26 expertise who are independent from the trading desks" and that "groups independent from the
27 trading divisions within the Financial Control and Market Risk Departments participate in the
28

1 review and validation of the fair values generated from pricing models, as appropriate.”

2 226. Notwithstanding these representations, significant internal control deficiencies existed
3 within the Company’s valuation department during the Class Period, causing executives like CRO
4 Daula to question the Company’s ability to accurately value its mortgage-related positions. As
5 reported by the *Financial Times*, individuals familiar with the Company stated that by August of
6 2007, Daula “was very vocal in saying that there were no proper pricing models for [the Hubler]
7 trades, that positions were not being properly measured, and that the history traders used in their
8 models was not a reliable guide.”

9 **VIII. DEFENDANTS’ MATERIALLY UNTRUE STATEMENTS AND OMISSIONS**

10 A. **Morgan Stanley Reports a Blockbuster Beginning to Fiscal 2007 in Pre-** 11 **Class Period Statements that Impacted the Total Mix of Information** 12 **During the Class Period**

13 227. Morgan entered into the Second Quarter of fiscal 2007 (March 2007 through May
14 2007) with reported “record results across the board.” These results included record revenues, net
15 income and EPS for First Quarter of fiscal 2007, which largely had outperformed expectations
16 owing to what Defendants described as “disciplined and balanced” increased risk taking and strong
17 trading performance. Significantly, Defendant Sidwell reported \$3 billion in profit attributed to
18 record net revenues of \$7.6 billion in Institutional Securities and that fixed income sales and trading
19 had contributed \$3.6 billion in revenues, which he stated was the Company’s best quarter ever and
20 was owed in large part to results from Morgan’s credit products area and favorable positioning in
21 the sub-prime mortgage markets from an increase in securitized products.

22 228. At a time when the subprime loan market was collapsing, Defendants knowingly
23 and recklessly presented Morgan as impervious to the growing crisis. Morgan reported record
24 profits from Defendants’ self-described well-balanced risks. While reporting earnings for First
25 Quarter 2007, Defendant Sidwell expressly acknowledged that subprime had been a key focus in the
26 market during early March 2007, and he stated that the Company managed its risk through a variety
27 of hedging strategies and proprietary risk positions that had significantly contributed to Morgan’s
28 record results. Defendant Sidwell further reported that the Company had decreased risk exposure

1 during the latter part of the First Quarter 2007 to balance Morgan's level of risk with Defendants' 2 view of potential market changes. In response to analysts' questions, Sidwell acknowledged that its 3 acquisition of Saxon and increased participation in mortgage origination had provided key insights 4 into understanding where investment opportunities were and where the markets were heading.

5 229. On April 11, 2007, Deutsche Bank initiated coverage on Morgan with a "Buy" 6 rating and a 12-month price target of \$101 per share. Analysts at Deutsche Bank noted that Morgan 7 had taken more risk with trading and principal investments, while also stating that the Company 8 was not "betting the bank" with its investments. The Deutsche Bank analysts reported that Morgan 9 was "hedged properly" during difficulties in the subprime segment in February 2007. The research 10 report further that Morgan's higher level of risk needed to be monitored and emphasized that the 11 Company's CEO had emphasized "taking additional risk when there is a reasonable return." The 12 analysts also reported that Morgan's head of risk management sat on the Company's management 13 committee.

14 230. Analysts at Deutsche Bank issued a research report on May 10, 2007, following 15 their meeting the same day with CEO, defendant Mack. Reiterating their "Buy" rating on Morgan, 16 the analysts reported that factors driving the Company's growth included "better capital 17 allocation/optimization of the balance sheet" as mandated by the CFO, and "more principal 18 activity" with a "gradual[] increase" in the amount of trading risk. The research report further 19 stated that Morgan was looking to increase the degree of principal risk taking to try to bridge the 20 gap in the Company's performance, which lagged behind "best-in-class Goldman Sachs."

21 **B. At the Beginning of the Class Period Defendants Continue to Report Record**
Earnings for Morgan Stanley in Second Quarter 2007

22 231. At the beginning of the Class Period, on June 20, 2007, Morgan issued a press 23 release and reported its financial results for Second Quarter of fiscal 2007 (March 2007 through 24 May 2007). Defendants again reported record income from continuing operations of \$2.6 billion 25 for the three months ended May 31, 2007, which was an increase of 41% from the second quarter of 26 2006. Morgan also reported record net revenues of \$11.5 billion for its fiscal Second Quarter 2007, 27 which was an increase of 32% from the second quarter of 2006. The Company also reported record 28

1 net revenues of \$7.4 billion for its Institutional Securities Group, which was a 39% increase over
2 second quarter 2006, and record pretax income in the amount of \$3 billion.

3 232. For the six months ended May 31, 2007, Defendants reported record income from
4 continuing operations of \$5.1 billion, which was a 50% increase from the same period in 2006. Net
5 revenues for the six-month period ended May 31, 2007 were reported as a record \$22.5 billion.
6 Institutional Securities reportedly contributed \$5.8 billion of the Company's pre-tax income and
7 \$14.5 billion of its net revenues for the six months ended May 31, 2007.

8 233. Morgan also reported that fixed income sales and trading revenues increased 34
9 percent to \$2.9 billion, which the earnings release touted was "the second-best quarter ever in this
10 business." The Company attributed increases in income from fixed income sales and trading to
11 strong results from credit products, with trading revenues driven by corporate credit and structured
12 products, although it reported "lower securitized products revenues, primarily in residential
13 mortgage securities."

14 234. In the earnings release, Defendant Mack stated that "Morgan Stanley delivered
15 record revenues and earnings in the second quarter and first half of the year" and he further
16 emphasized that the Company was well on their way to "reaching [its] goal of doubling 2005
17 earnings over five years." Mack never disclosed that known trends and uncertainties surrounding
18 and arising from the subprime crisis, and specifically the Company's CDS positions entered into by
19 the Proprietary Trading Group, were quickly reversing from favorable positions that had
20 significantly contributed to the Company's record reported results for the first half of fiscal 2007.
21 Defendant Mack and others ignored current market conditions, including the fact that the ABX
22 Index benchmark used by Morgan to value its CDS positions had declined 12% by the time
23 Defendants reported results for fiscal Second Quarter 2007, and they failed to disclose that the
24 Company faced material risks and losses relating to the subprime crisis and its \$13.2 billion long
25 CDS position.

26 235. During the Second Quarter 2007 earnings conference call held on June 20, 2007,
27 Defendant Sidwell made statements regarding Morgan's positions in the subprime mortgage
28 market. Sidwell opened the call by claiming that "concerns early in the quarter about whether

1 issues in the sub prime market were going to spread dissipated.” He also emphasized that the
2 record results achieved in Second Quarter 2007 reflected the execution of Defendants’ “strategic
3 growth plans and strong trading performance.” After reporting record income from continuing
4 operations of \$2.6 billion and record EPS of \$2.45 for Second Quarter 2007, Sidwell emphasized
5 Morgan’s reported results for the Institutional Securities business segment and stated that the
6 “strength and diversity of our franchise was evident in the quarter.”

7 236. Defendant Sidwell further stated on the Second Quarter 2007 earnings conference
8 call that results from credit products had declined 24% from First Quarter 2007, which had included
9 “record securitized products revenues driven by favorable positioning in the sub prime mortgage
10 market.” An analyst from Lehman Brothers specifically asked Defendant Sidwell whether the
11 Company’s favorable hedging position in the mortgage area from First Quarter 2007 could be
12 compared or characterized for Second Quarter 2007, and whether the Company was “down just
13 more as a function of sort of a decline in activity in the market in some marks or was there sort of
14 negative positioning, i.e., betting the wrong way?” Sidwell responded vaguely that Morgan had
15 really benefitted from market conditions in subprime in First Quarter 2007 and “spreads didn’t
16 really move a whole lot during the second quarter, so there were lower opportunities” and “we
17 certainly did not lose money in this business.”

18 237. On June 20, 2007, Deutsche Bank issued a research report, with analysts reiterating
19 their “Buy” rating and reporting that Morgan’s reported Second Quarter 2007 EPS of \$2.45 per
20 share was above the consensus of \$2.01 due, among other things, to “record institutional securities.”

21 238. During the three-month period from when Morgan reported its First Quarter 2007
22 earnings results in March 2007 and when it reported its Second Quarter 2007 results in June 2007,
23 the Company’s stock price increased approximately 16% from a close of \$75.02 per share on March
24 19, 2007, to a close of \$87.32 per share on June 20, 2007.

25 239. On June 21, 2007, analysts at KBW issued a research report on Morgan, reporting
26 that the Company has strong Second Quarter 2007 results and EPS well ahead of the analysts’
27 estimate. The report also stated that the Company’s Institutional Securities Group was an “out
28 performer” and focused on reported net revenues of a “record” \$11.5 billion, which “handily” beat

1 analysts' estimates of \$9.5 billion and had risen 32% from the same period in 2006. The analysts
2 noted that fixed income sales and trading were down 16% for the quarter compared to first quarter
3 2007, but that they were up 34% year-over-year. Based on the Company's reported Second Quarter
4 performance, the KBW analysts raised 2007 earnings estimates for Morgan from \$8.15 to \$8.79
5 "given the stronger than expected results" and reiterated its "Outperform" rating, which is their
6 highest core rating. The analysts also noted favorably that Morgan's reported results were excellent
7 relative to the reported performance of its peer companies such as Lehman Brothers, Goldman
8 Sachs and Bear Stearns.

9 240. Defendants' statements and reported results for the quarter and six months ended
10 May 31, 2007, were materially false and misleading when made and omitted to disclose material
11 facts necessary to make the statements made not misleading because they failed to disclose the
12 following materially adverse facts that Defendants knew and deliberately and recklessly
13 disregarded:

- 14 (a) The ABX Index for BBB.06-1 was the standard benchmark, and was used by
15 Morgan Stanley to value its CDS positions, and this index had declined
approximately 12% between December 2006 and June 20, 2007;
- 16 (b) Defendants were aware from their acquisition of Saxon and increased participation in
mortgage origination and participation in the market that the subprime market had
deteriorated substantially in Second Quarter 2007 as mortgage companies filed for
bankruptcy protection and reported significant losses as a result of increasing
borrower defaults, and mortgage foreclosures had risen and were continuing to rise
and home prices were falling;
- 17 (c) Defendants were aware that liquidity in the CDO market had tightened and that risks
of catastrophic material losses arising from the Proprietary Trading Group's long
CDS position had increased and likely would materialize;
- 18 (d) RMBS related to subprime borrowers had experienced significant downgrades from
the Ratings Agencies, and rising defaults had triggered repurchase obligations in
agreements used to create RMBS;
- 19 (e) Defendants had failed to implement adequate internal controls and risk management
for its proprietary trading;
- 20 (f) Defendant Sidwell failed to disclose the Company's subprime exposure and falsely
implied that Morgan Stanley would continue to profit from any additional declines in
the value of subprime mortgages; and
- 21 (g) Defendants failed to disclose that Morgan Stanley had in fact "bet the wrong way" on
its subprime CDS position and was no longer favorably positioned, but instead stood

1 to lose billions of dollars from a single trading strategy that could and ultimately did
2 wipe out a material percentage of the Company's annual income.
3

4 241. On June 30, 2007, Morgan effected its previously-announced spin-off of its
5 Discover Financial business, which caused analysts to reassess earnings estimates for the post-spin-
6 off \$5.4 billion reduction to the Company's book value. Deutsche Bank analysts estimated that
7 Morgan Stanley's shares would trade at approximately \$69 per share, and they lowered estimated
8 2007 EPS from \$8.52 to \$8.39. On July 2, 2007, Morgan Stanley's stock closed at \$71.33, which
9 was higher than analysts had estimated for the Company, excluding Discover Financial.
10

11 242. On July 10, 2007 Morgan filed its Form 10-Q with the SEC for Second Quarter
12 2007. In the Company's Form 10-Q for Second Quarter 2007, Defendants repeated the record
13 financial results reported in Morgan Stanley's earnings release and further delineated the value of
14 the Company's assets, including derivative contracts, which were stated at \$56.5 billion, and
15 corporate and other debt, which was stated at \$167.8 billion.
16

17 243. Defendant Sidwell signed, and Defendants Mack and Sidwell certified, the Second
18 Quarter Form 10-Q as required under the Sarbanes-Oxley Act of 2002 ("Sarbanes-Oxley").
19 Defendants Mack and Sidwell each certified that the Company's SEC filings did not contain any
20 untrue statement of material fact or omit to state a material fact necessary to make the statements
21 made, in light of the circumstances under which such statements were made, not misleading. They
22 further certified that the financial statements, and other financial information included in the SEC
23 filings, fairly presented in all material respects the financial condition, results of operations and cash
24 flows of the Company. The statements contained in both Mack and Sidwell's certifications were
25 materially false and misleading when made because they failed to disclose materially adverse facts
26 relating to the Company's growing catastrophic subprime exposure and related lack of appropriate
27 and necessary risk controls, which were known to Defendants Mack, Sidwell and Cruz and
28 recklessly disregarded by them.

29 244. While the Wall Street investment banks and companies with exposure to the
30 mounting subprime crisis watched their stock prices fall precipitously, Morgan Stanley's stock price
31 held steady at \$70.46 on July 10, 2007, and ticked up to \$72.40 on July 12, 2007, in response to the
32

1 Company's positive reports.

2 245. KBW analysts further reported based on information released in the Company's
3 Second Quarter 2007 10-Q that Morgan Stanley's results have "reflected a constructive operating
4 environment" and that it had the "right leadership to make investments" and that the Company's
5 "results over the past few quarters are crystal clear validation of the successful turnaround story at
6 Morgan Stanley." As a discrete mark of success, the analysts emphasized that the Company's ROE
7 in institutional securities had increased to 34% in the first half of fiscal 2007, as compared to 22%
8 in 2004 and 31% in 2006. They further reported that the Company was well able to manage the
9 increased risk from more principal activities.

10 246. In the Form 10-Q for Second Quarter 2007 and continuing throughout the Class
11 Period, Defendants repeatedly represented that financial instruments used in trading were recorded
12 at "fair value" and that a substantial percentage of the fair value of the Company's financial
13 instruments used for trading were based on "observable market prices, observable market
14 parameters, or is derived from such prices or parameters." The Company also reported that it had
15 adopted SFAS No. 157 on December 1, 2006, and that its assets and liabilities recorded at fair value
16 "have been categorized based upon a fair value hierarchy in accordance with SFAS No. 157."

17 247. Additionally, the Form 10-Q for the Second Quarter 2007 incorporated language
18 from the Company's 2006 10-K which stated that "Company Control Groups...are all independent
19 of the Company's business units."

20 248. Moreover, in the Form 10-Q for Second Quarter 2007, Defendants falsely
21 represented material risks in Morgan Stanley's management and risk reporting structure and related
22 internal controls. In the Second Quarter 10-Q, the Company disclosed its control processes for
23 fairly valuing assets as required by GAAP as follows:

24 ***Fair Value Control Processes.*** The Company employs control
25 processes to validate the fair value of its financial instruments,
26 including those derived from pricing models. These control processes
27 are designed to assure that the values used for financial reporting are
28 based on observable market prices or market-based parameters
wherever possible. In the event that market prices or parameters are
not available, the control processes are designed to assure that the
valuation approach utilized is appropriate and consistently applied
and that the assumptions are reasonable. These control processes

1 include reviews of the pricing model's theoretical soundness and
2 appropriateness by Company personnel with relevant expertise who
3 are independent from the trading desks. Additionally, **groups**
4 **independent from the trading divisions within the Financial**
5 **Control and Market Risk Departments participate in the review**
6 **and validation of the fair values generated from pricing models,**
7 **as appropriate.** Where a pricing model is used to determine fair
8 value, recently executed comparable transactions and other
9 observable market data are considered for purposes of validating
10 assumptions underlying the model. (Emphasis added).

11 249. Defendants' statements regarding the Morgan Stanley's risk controls and processes
12 were materially false and misleading when made and omitted to disclose material facts necessary to
13 make the statements made not misleading because, as Defendant Mack admitted on December 19,
14 2007, the Company was negligent in implementing internal controls as appropriate and necessary to
15 manage the increased level of risk Defendants had knowingly and deliberately created. Following
16 the announcement of the Company's staggering \$9.4 billion in write-downs, Defendant Mack
17 admitted that, in conducting stress analyses of the Company's subprime positions, it is "fair to say
18 that our risk management division did not stress those losses well."

19 250. Morgan Stanley's internal controls and risk management were not what the
20 Company purported them to be as Mack admitted in the Company's December 19, 2007 earnings
21 call "in the past, the way it was run that risk monitoring and risk management reported in to the
22 President of ISG [Institutional Securities Group]...I think the right reporting line is not to the
23 business unit head or the division head, but someone totally independent who reports directly to
24 me...."

25 251. Zoe Cruz was the President of Morgan Stanley's Institutional Securities Group, and,
26 therefore, she controlled risk monitoring and risk management with respect to the Company's
27 Institutional Securities trading, and specifically its CDS positions. At least by early July 2007,
28 Cruz was aware that market influences impacting the Company's CDS positions had materially
deteriorated and that Morgan Stanley stood to lose billion of dollars as a result of the Proprietary
Trading Group's "guess the wrong way" on the CDS trade he had executed in late 2006.

29 252. Defendants' statements and reported results for the quarter and six months ended
30 May 31, 2007, as set forth in the Second Quarter 2007 Form 10-Q were materially false and

1 misleading when made and omitted to disclose material facts necessary to make the statements
2 made not misleading because they failed to disclose materially adverse facts that Defendants knew
3 and deliberately and recklessly disregarded as set forth above in ¶ 240. Defendants' statements
4 further were materially false and misleading because they knowingly and recklessly failed to
5 disclose the Company's massive subprime exposure and the deteriorating subprime market and
6 further decline in the ABX Index, which had declined approximately 17% between December 2006
7 and July 10, 2007 when the Second Quarter 2007 Form 10-Q was filed.

8 **C. Defendants Manipulate Morgan Stanley's Reported Financial Results for**
9 **Third Quarter 2007**

10 253. On September 19, 2007, Morgan Stanley reported its financial results for Third
11 Quarter of fiscal 2007 (June 2007 through August 2007). Defendants held an earnings conference
12 the same day and reported income from continuing operations of \$1.5 billion for the three months
13 ended August 31, 2007, which was a decrease of 7% from the third quarter of 2006, and EPS from
14 continuing operations of \$1.38. Morgan Stanley also reported net revenues of \$8.0 billion for its
15 fiscal Third Quarter 2007, which was an increase of 13% from the third quarter of 2006. The
16 Company also reported net revenues of \$5.0 billion for its Institutional Securities Group, which was
17 a 2% increase over third quarter 2006, although "down from the record second quarter." Pretax
18 income for the Institutional Securities Group in Third Quarter 2007 was reported at \$1.5 billion,
19 which was down 22% from third quarter 2006.

20 254. In addition, Morgan Stanley reported that fixed income sales and trading revenues in
21 the amount of \$2.2 billion had decreased 3 percent from third quarter 2006. The Company attributed
22 the decrease to "significantly lower credit revenues as spread widening, lower liquidity and higher
23 volatility resulted in lower origination, securitization and trading results across most products."

24 255. For the first nine months of fiscal 2007, Morgan Stanley reported income from
25 continuing operations of \$6.2 billion, which was a 41% increase over the same period in 2006.
26 Defendants reported EPS from continuing operations at a record \$5.79 and net revenues of a record
27 \$28.5 billion, which was a 29% increase over the same period in 2006.

28 256. In the earnings release, Defendant Mack stated that "Morgan Stanley's

1 diversification across businesses and regions helped us deliver ROE of 17.2% this quarter, despite
2 the impact of the severe market disruption on some areas of the Firm....Even with these turbulent
3 markets, Morgan Stanley still delivered strong performances across many core businesses....In
4 addition, we continued making progress in executing our growth plans....As always, the people of
5 Morgan Stanley remain intensely focused on helping our clients navigate the constantly changing
6 markets and seizing the opportunities they offer our clients and the Firm. In the months ahead, we
7 will continue to leverage our diverse, global franchise to create value for our clients and
8 shareholders.”

9 257. On the earnings conference call for Third Quarter 2007, Defendant Sidwell falsely
10 stated that “[t]he disclosure provides our assets and liabilities that are recorded at fair value.”
11 Defendant Kelleher also falsely stated that “our risk measurement systems performed very well.”
12 During the call Sidwell also stated that “our valuation models are calibrated to the market on a
13 frequent basis. The parameters and inputs are adjusted for assumptions about risk, and in all cases
14 if market data exists, that data will be used to price the assets or liabilities. The valuation of these
15 instruments are reviewed by an independent valuation group outside of the business units, and
16 subject to the scrutiny of our auditors. So we are confident that we have appropriately valued these
17 positions.”

18 258. In the third quarter earnings release and the September 19, conference call,
19 Defendants deliberately and recklessly failed to disclose that Morgan Stanley’s assets and liabilities
20 related to its CDS positions were not recorded at fair value as required by GAAP. By overstating
21 the Company’s assets and understating liabilities, Defendants also knowingly and recklessly
22 overstated Morgan Stanley’s income and EPS. By continuing to report gains from its bearish
23 subprime CDO bet and failing to report losses from its bet the wrong way on its \$13.2 billion long
24 CDS position, Defendants knowingly and recklessly presented an overall impression that was not
25 consistent with the business realities of the Company’s financial position and operations.

26 259. By the end of its Third Quarter 2007, Defendants knew and deliberately and
27 recklessly failed to disclose that Morgan Stanley was facing cataclysmic losses on its CDS
28 positions, which Zoe Cruz, according to her own account, had unsuccessfully ordered the

1 Proprietary Trading Group to eliminate in July 2007.

2 260. Defendants knew and deliberately disregarded that the proper way to measure the
3 fair value of the Company's CDS positions was by reference to a key ABX index benchmark (BBB
4 06-1) and other ABX indices that Defendants had been using to value the Company's CDS
5 positions since the Proprietary Trading Group's initial trade. During Morgan Stanley's fiscal Third
6 Quarter 2007, the BBB 06-1 index reflected a 32.8% decline (from 94.5 on May 31, 2007; to 63.5
7 on August 31, 2007).

8 261. Without any related disclosures, Defendants knowingly and recklessly failed to
9 record losses on Morgan Stanley's CDS positions commensurate with the decline in their
10 benchmark ABX index as required to state the assets and liabilities at fair value in accordance with
11 GAAP. Defendants should have recorded losses on Morgan Stanley's \$13.2 billion CDS long
12 position by 32.8%, which amounts to a \$4.4 billion loss on this position, at the end of fiscal Third
13 Quarter 2007.

14 262. Defendants failed to fully recognize this loss in the Third Quarter of 2007, as
15 required by GAAP. Instead, Defendants deliberately manipulated Morgan Stanley's financial
16 statements by understating the losses on its CDS positions by \$2.5 billion, recognizing only \$1.9
17 billion of the \$4.4 billion loss on the CDS long position. Defendants also recognized \$1.1 billion in
18 losses on other subprime-related ABS CDO bond positions for the fiscal Third Quarter 2007, but
19 they deliberately did not disclose the nature or total gross amount (\$3.0 billion) of recognized
20 subprime losses, or that Morgan Stanley had additional, potentially catastrophic, exposure to
21 subprime losses until November 7, 2007. Because of Defendants' failure to record losses on
22 Morgan's CDS positions to reflect their fair value at the end of Third Quarter 2007, the Company's
23 assets, trading revenue, income and earnings were materially overstated and liabilities understated,
24 and its risk and exposure to the unprecedented subprime crisis were knowingly concealed. The
25 additional recorded losses on the \$13.2 billion CDS position, if recognized, would have caused
26 Morgan Stanley to report a pre-tax loss of approximately (\$300 million), instead of the falsely
27 reported pre-tax income of \$2.3 billion for fiscal Third Quarter 2007.

28 263. As set forth above, in the Third Quarter 2007, the Company reported EPS of \$1.38

1 per share, in line with the low end of analysts' projections. However, the Company failed to meet
2 the consensus estimate of \$1.54 EPS per share. On news of the Company's earnings and Third
3 Quarter 2007 performance, Morgan Stanley's stock price closed on September 19, 2007 at \$67.03,
4 which was slightly down from the prior day's close of \$68.51.

5 264. During the September 19, 2007, conference call, Kelleher stated "we remain
6 exposed to risk exposures through a number of instruments [including] CDOs... We believe it will
7 take at least a quarter or two for the credit markets to return to a more normal extension of credit
8 and provision liquidity...." He then added "we believe turbulent times like this are an opportunity
9 for Morgan Stanley to distinguish itself and outpace our peers."

10 265. What Defendants failed to disclose is that Morgan Stanley had distinguished itself
11 from its Wall Street peers because Defendants had cooked the Company's books. By quietly
12 ignoring significant observable Level 2 inputs and using subjective unobservable Level 3 inputs,
13 Defendants improperly disassociated the value of the Company's \$13.2 billion long CDS position
14 from the decline in the ABX Index, and Morgan Stanley fraudulently avoided recognition of at least
15 \$2.5 billion of losses in Third Quarter 2007. Regarding the shift from Level 2 to Level 3 inputs,
16 Defendant Sidwell, during the earnings conference call, stated only that "Given the third quarter
17 market dynamics, more instruments have become illiquid, and as you expect, the level of financial
18 assets categorized in Level 3, which is the most illiquid category, have increased." He failed to
19 report that use of these inputs to value the assets and liabilities related to the CDS position was a
20 mechanism employed by Defendants to avoid recording them at fair value as required by GAAP.

21 266. Defendants' statements and reported results for the Third Quarter and first nine
22 months ended August 31, 2007, were materially false and misleading when made and omitted to
23 disclose material facts necessary to make the statements made not misleading because they failed to
24 disclose the following materially adverse facts that Defendants knew and deliberately and recklessly
25 disregarded:

26 (a) The ABX Index for BBB.06-1 was the benchmark used by Morgan Stanley to value
27 its CDS positions, and this index had declined 32.8% during Third Quarter 2007;
28 (b) Defendants were aware from their acquisition of Saxon and increased participation in
mortgage origination and participation in the market that the subprime market had

1 deteriorated substantially in Third Quarter 2007 as the Ratings Agencies substantially
2 and dramatically downgraded RMBS and ABS CDOs as mortgage companies and
3 mortgage insurers had filed for bankruptcy protection or ceased paying and borrower
4 defaults and mortgage foreclosures continued to rise to epidemic levels;

5 (c) Defendants were aware that liquidity in the CDO market had tightened and that risks
6 of catastrophic material losses arising from the Proprietary Trading Group's \$13.2
7 billion long CDS position had increased and likely would materialize;

8 (d) RMBS related to subprime borrowers had experienced significant downgrades from
9 the Ratings Agencies, and rising defaults had triggered repurchase obligations in
10 agreements used to create RMBS;

11 (e) Defendants had failed to implement adequate internal controls and risk management
12 for its proprietary trading, and Morgan Stanley's risk measurement systems had not
13 performed well;

14 (f) Defendants Sidwell and Kelleher failed to disclose the Company's subprime
15 exposure and falsely implied that Morgan Stanley would continue to profit from any
16 additional declines in the value of subprime mortgages;

17 (g) Defendants failed to disclose that the Company was no longer favorably positioned,
18 but instead stood to lose billions of dollars from a single trading strategy that could
19 and ultimately did wipe out a material percentage of the Company's annual income;
20 and

21 (h) Morgan Stanley's CDS positions were not recorded at fair value, and Defendants
22 subjectively valued the CDS positions using Level 3 inputs and ignored observable
23 Level 2 inputs to manipulate the Company's reported financial results and overstate
24 income by \$2.5 billion.

25 267. On October 10, 2007, Morgan Stanley filed with the SEC its quarterly report on
26 Form 10-Q for Third Quarter 2007. In the financial statements reported in this Form 10-Q,
27 Defendants failed to properly record and report losses on the Company's CDS positions as required
28 to state them at fair value in accordance with GAAP. In the Form 10-Q, Defendants falsely
indicated that “[t]he Company's financial instruments owned and financial instruments sold, not yet
purchased are recorded at fair value.”

29 268. Because Defendants knowingly and recklessly failed to record losses on Morgan
30 Stanley's CDS positions to fair value in the Third Quarter as required by GAAP, the Form 10-Q
31 overstates the Company's assets, trading revenues, net revenue, net income and income from the
32 Institutional Securities business segment for Third Quarter 2007 and understates the Company's
33 liabilities. Defendants deliberately manipulated Morgan Stanley's financial statements and shifted
34 from Level 2 inputs to Level 3 inputs in valuing the CDS positions to overstate the value of these

1 positions by at least \$2.5 billion. As a result, the Company reported income of \$2.3 billion for the
2 quarter, instead of the actual (\$300 million) loss.

3 269. Defendants not only concealed Morgan's unrecognized losses from its CDS
4 positions, but also they concealed the nature of the Company's recognized losses, as well as Morgan
5 Stanley's substantial exposure to the unprecedented subprime crisis.

6 In the Form 10-Q, the Company expressly reported that its financial
7 statements are prepared in accordance with GAAP and stated that the
8 "Company believes that the estimates utilized in the preparation of the
9 condensed consolidated financial statements are prudent and reasonable." Defendants also made extensive "Fair Value Disclosures" and reported that
10 the Company had adopted SFAS 157, which requires the Company's assets
11 and liabilities to be "measured at fair value." The Company also described
12 the "framework" for measuring fair value and how its assets and liabilities
13 "recorded at fair value have been categorized based upon the fair value
14 hierarchy in accordance with SFAS No. 157."

15 270. Defendants failed to disclose that they had deliberately ignored observable inputs for
16 the CDS positions. It also was unclear from Morgan Stanley's disclosures that the Company had
17 undertaken an excessive amount of risk from its subprime mortgage-related exposures. The Form
18 10-Q had scant references to its subprime-related exposure and failed to reflect that the Company
19 recognized \$3.0 billion in losses on its subprime-related CDS positions during Third Quarter 2007.
20 Moreover, Defendants further failed to disclose that Morgan Stanley's proprietary trading desk had
21 employed a subprime-related speculative trading strategy that exposed the Company to \$10.4 billion
22 in potential losses.

23 271. Under Regulation S-K, Morgan's Management Discussion and Analysis ("MD&A")
24 was required to include a disclosure about "known trends or uncertainties" reasonably expected to
25 have a materially unfavorable impact on income from continuing operations. At least by August
26 2007, Defendants were unable to reduce Morgan Stanley's subprime CDO-related exposure. As of
27 August 31, 2007, the ABX.HE.BBB 06-1 had declined to 63.50, and by the time the Company filed
28 its Form 10-Q on October 10, 2007, this index had dropped to 61.00. In the Form 10-Q, the
Company should have disclosed that a write-down was necessary in the Third Quarter because of
the dramatic downward turn in the value of the CDS positions as reflected by the decline in the
ABX index, as well as market limitations on Defendants' ability to eliminate the subprime CDO-

1 related positions.

2 272. The limited references to the word “subprime” were buried in the Company’s
3 MD&A disclosures. Notwithstanding the SEC’s request on August 30, 2007, for Morgan Stanley to
4 provide more clarity regarding the Company’s subprime exposure, Defendants limited their
5 disclosures to general market conditions, as follows:

6 Total sales and trading revenues decreased 16% in the quarter ended August
7 31, 2007 from the comparable period of fiscal 2006. Sales and trading
8 revenues were adversely affected by the difficult market conditions that
9 existed during the quarter ended August 31, 2007. The credit markets
10 deteriorated considerably over the course of the quarter with increased
11 volatility, significant spread widening, lower levels of liquidity and reduced
12 price transparency. These factors affected the leveraged lending markets, the
13 effectiveness of hedging strategies, **subprime** mortgage markets, including
14 the market for collateralized debt obligations, and other structured credit
15 product markets. This credit environment significantly impacted the
16 Company’s corporate lending and credit sales and trading activities. In
17 addition, such conditions contributed to increased volatility and deleveraging
18 in the equity markets, which affected the Company’s quantitative trading
19 strategies. (emphasis added).

20 273. Defendants Mack and Sidwell certified the Company’s financial statements and
21 internal controls as required by the Sarbanes-Oxley Act of 2002, falsely representing, as follows:

22 this report does not contain any untrue statement of a material fact or omit to
23 state a material fact necessary to make the statements made, in light of the
24 circumstances under which such statements were made, not misleading with
25 respect to the period covered by this report; 3. Based on my knowledge, the
26 financial statements, and other financial information included in this report,
27 fairly present in all material respects the financial condition, results of
operations and cash flows of the registrant as of, and for, the periods
presented in this report...

28 274. The Form 10-Q for the Third Quarter 2007 also contained false statements regarding
the independence of the Company’s control groups from its business segments as set forth above in
¶¶ 247 and 248.

29 275. The Form 10-Q for Third Quarter 2007 also falsely stated in relevant part that
30 “disclosure controls and procedures were effective as of the end of the period covered by this
31 report.” This statement was materially false and misleading because Morgan Stanley’s disclosure
32 controls and procedures were not effective, and investors and shareholders could not have gleaned
33 from any reported information that the Defendants had engaged in ineffective risk controls that
34 caused \$5.5 billion in recognized and unrecognized losses and created \$10.4 billion in subprime-

1 related exposures from undisclosed high-risk CDS positions.

2 276. In the Third Quarter 2007 Form 10-Q, Defendants also disclosed that access to
3 “global sources of financing” was imperative to Morgan Stanley’s ability to conduct business
4 because the Company relied on “external sources to finance a significant portion of its day-to-day
5 operations.” The Company reported that the “cost and availability of unsecured financings
6 generally are dependent on the Company’s short-term and long-term credit ratings.” After reporting
7 that a one-notch downgrade by Moody’s or S&P would trigger obligations to deliver \$588 million
8 in additional collateral to counterparties, Defendants emphasized in that in Third Quarter 2007,
9 “[o]n July 30, 2007, Standard & Poor’s upgraded the Company’s commercial paper rating from
10 A1+ and upgraded the Company’s Senior debt rating from A+ to AA-.” Defendants never reported
11 that downgrades were imminent or that S&P and Moody’s had downgraded numerous sub-prime
12 RMBS and ABS CDOs during Third Quarter 2007, which Defendants knew or recklessly
13 disregarded because Morgan Stanley’s research analysts had issued a report on the downgrades in
14 the CDO markets on July 16, 2007.

15 277. Defendants’ statements and reported results in the Form 10-Q for Third Quarter and
16 first nine months ended August 31, 2007, were further materially false and misleading when made
17 and omitted to disclose material facts necessary to make the statements made not misleading
18 because they failed to disclose the following materially adverse facts that Defendants knew and
19 deliberately and recklessly disregarded as set forth above in ¶¶ 258-262 and 265-266.

20 278. Defendants’ materially false and misleading statements and omissions in Morgan’s
21 Third Quarter 2007 Form 10-Q are further demonstrated by Defendant Kelleher’s February 1, 2008
22 letter to the SEC explaining the valuation of the Company’s subprime positions. As part of the
23 SEC’s ongoing inquiry into Morgan’s subprime exposure and related disclosures, on January 3,
24 2008, the SEC requested additional information from Defendants regarding the MD&A disclosures
25 in the Third Quarter 2007 10-Q, as follows:

26 We note in your Form 10-Q for August 31, 2007 you disclose in the MD&A that the
27 US economy was experiencing signs of slowing during the third quarter 2007,
primarily reflecting difficult conditions in the residential real estate and credit
markets and that concerns about the impact of subprime loans caused the broader

1 credit markets to deteriorate considerably over the quarter. In light of the economic
2 slowing in the
3 residential real estate and credit markets and your impairment of trading portfolio
4 that included real estate securities, tell us how you determined that there were no
decreases in fair value of your US subprime related balance sheet exposures during
the third quarter 2007.

5 279. In Kelleher's response to the SEC, he stated the following:

6 The Company's primary exposure to the U.S. subprime market is associated with
7 "super senior" credit default swaps that reference synthetic asset backed security
8 ("ABS") collateralized debt obligations ("CDOs") that themselves hold or are
referenced to "mezzanine" collateral with ratings of BBB+, BBB, or BBB-....One of
the key proxies for the move in the fair value of the Company's super senior credit
default swaps is the ABX BBB index....During the third quarter of 2007, the ABX
9 BBB indices, on average, declined by 50%.

10 280. Kelleher admitted that Defendants' relevant benchmark ABX indices for the \$13.2
11 billion long CDS position had declined, on average, by 50%, which further demonstrates that
12 Defendants knowingly and recklessly ignored the "key proxies" for valuing this CDS position and
13 reduced it by a mere 14% to manipulate Morgan's reported financial results for Third Quarter 2007.
14 If Defendants had properly valued the \$13.2 long CDS at fair value and recorded losses
15 commensurate with the decline in the ABX indices, then the Company would have recorded at least
16 (\$2.5 billion) more in losses in Third Quarter 2007, which were not offset by gains on other U.S.
17 subprime positions as Kelleher erroneously indicated to the SEC.

18 **IX. PARTIAL DISCLOSURES AND ADDITIONAL FALSE STATEMENTS**

19 281. Amid the flurry of subprime write-downs by competing investment banks, Morgan
20 Stanley presented itself as a Company that had deftly maneuvered through the subprime crisis and
21 made the right bets, *i.e.*, against subprime. These representations had allowed Morgan, as against
22 its peer Wall Street banks, to secure higher credit ratings, including ratings upgrades on July 30,
23 2007 from Standard & Poor's, and to secure "Buy" recommendations on its stock from securities
24 analysts.

25 282. Defendants, however, were concealing a massive secret from shareholders and the
26 investing public, which Morgan Stanley was finally forced to partially disclose on November 7,
27 2007. Because of the deteriorating subprime markets, and the size of the high-risk proprietary
28 trading positions entered by the Proprietary Trading Group and approved by Cruz and others,

1 Morgan Stanley had “bet the wrong way” and consequently had amassed a huge undisclosed
2 exposure to subprime assets in a CDS position that could not be unwound. Speculation about
3 potential losses at Morgan due to undisclosed subprime exposure had filtered into the market
4 shortly after Hubler’s firing but the nature or scope of these losses were largely unknown because
5 Defendants had intentionally buried or manipulated losses from the CDS positions and related
6 subprime exposures and trading losses in Morgan Stanley’s financial reports and earnings releases.

7 283. On the morning of November 7, 2007, the Wall Street Journal, in an article titled,
8 “Storm May Hit Morgan Stanley After Its Calm --- Write-Downs Projected By Two Analysts,”
9 reported that two analysts were projecting write-downs from Morgan Stanley purportedly based on
10 an “educated guess.” According to the article:

11 Of all the blue-chip Wall Street securities firms, Morgan Stanley seemed one of the
12 least likely to get thumped by the subprime- mortgage crisis. The firm is a bit player
13 in underwriting the securities known as collateralized-debt obligations that have
14 rocked Merrill Lynch, Citigroup and others, ranking a distant No. 10. So why are
15 some on Wall Street starting to sweat about Morgan Stanley’s exposure to this
16 business? Two analysts are projecting the firm may take a fourth-quarter write-down
17 of \$3 billion to \$6 billion. The estimates by analysts David Trone of Fox-Pitt, Kelton
18 and Mike Mayo of Deutsche Bank AG contributed to Morgan Stanley stock's falling
19 \$1.08, or 1.94%, yesterday in New York Stock Exchange trading to \$54.51 a share.
20 Mr. Trone projected the possible write-downs at \$4 billion to \$6 billion, Mr. Mayo
21 \$3 billion to \$4 billion. While the firm may not have underwritten as many CDOs,
22 which are securities backed by pools of assets such as mortgages, Morgan Stanley
23 may have been involved in transactions with other firms that left it with exposure to
24 CDO risks, market participants say. Such proprietary trading with the firm's own
25 money already cost the firm \$480 million on money-losing quantitative stock trading
in the third quarter, with \$390 million in losses occurring on a single day in August,
according to regulatory filings. Asked by a CNBC reporter Monday about possible
fourth-quarter write-downs, Morgan Stanley Chief Executive John Mack indicated he
expected numerous firms would report such hits because market prices have
declined. But he wouldn't address specifics about Morgan Stanley.

26 284. On November 7, 2007, after the close of the U.S. markets, Morgan Stanley shocked
27 investors by announcing that the Company had massive exposures to U.S. subprime positions on its
28 balance sheet that would cause it to suffer billions in losses for the fourth quarter of 2007. Vaguely
attributing these losses to “ABS-CDO related positions,” Morgan Stanley issued a press release on
November 7, 2007, as follows:

Morgan Stanley (NYSE: MS) today provided additional information about the Firm’s U.S. subprime related exposures, which have declined in value as a result of continued market deterioration since August 2007.

1 At the end of Morgan Stanley's fiscal third quarter on August 31, 2007, the Firm had
2 \$12.3 billion in U.S. subprime related balance sheet exposures representing \$10.4
3 billion in net exposures, as indicated in the attached table. Net exposure as of
October 31, 2007 is \$6.0 billion. Net exposures are defined as potential loss to the
firm in a 100 percent loss default scenario, with zero recovery.

4 Since that time, the fair value of these exposures has declined as a result of the
5 continued deterioration in market data, as reflected by the sharp decline in the ABX
Indices, and other market developments, including updates to mortgage remittance
6 data and cumulative loss forecasts. The declines in value are outlined in the attached
table as of August 31, 2007 and October 31, 2007.

7 As a result of these declines in value, Morgan Stanley's revenues for the two months
8 ended October 31, 2007, were reduced by \$3.7 billion (representing a decline of
approximately \$2.5 billion in net income on an after-tax basis). The actual impact on
9 the Firm's fourth quarter financial results, which will include results for the month of
November, will depend on future market developments and could differ from the
amounts noted.

10 While these writedowns will negatively impact the fourth quarter results in the
11 Firm's fixed income business, Morgan Stanley expects to deliver solid results in each
12 of its other businesses, including Investment Banking, Equities, Global Wealth
Management and Asset Management – subject to market conditions through the end
13 of the year.

14 Valuation of Subprime Exposures

15 In determining the fair value of the Firm's ABS CDO-related exposures—which
16 represent the most senior tranches of the capital structure of subprime ABS CDOs—
Morgan Stanley took into consideration observable data for relevant benchmark
17 instruments in synthetic subprime markets. Deterioration of value in the benchmark
instruments as well as the market developments referred to earlier have led to
18 significant declines in the estimates of fair value. These declines reflect increases in
implied cumulative losses across this portfolio. These loss levels are consistent with
the cumulative losses implied by ABX Indices in the range between 11-19 percent.
19 At a severity rate of 50 percent, these levels of cumulative loss imply defaults in the
range of 40-50 percent of outstanding mortgages for 2005 and 2006 vintages.

20 In calculating the fair value of the Firm's U.S. subprime mortgage related exposures -
21 including loans, total rate-of-return swaps, ABS bonds (including subprime
residuals) and ABS CDS - Morgan Stanley took into consideration observable
22 transactions, the continued deterioration in market conditions, as reflected by the
sharp decline in the ABX Indices, and other market developments, including updated
23 cumulative loss data. The fair value of the ABS Bonds declined significantly, which
was driven by increases in implied cumulative loss rates applied to subprime
residuals at levels consistent with those implied by current market indicators.

24 It is expected that market conditions will continue to evolve, and that the fair value of
25 these exposures will frequently change and could further deteriorate. Given these
26 anticipated fluctuations, Morgan Stanley does not intend to update this information
until it announces its fourth quarter 2007 earnings in December 2007. Investors also
27 should not expect the Company to provide information about the results of future
quarters in advance of scheduled quarterly earnings announcement dates.

28 285. The earnings warning released by the Company on November 7, 2007 was

1 followed-up by a Form 8-K filing with the SEC the next day on November 8, 2007, with the
2 following explanation:

3 On November 7, 2007, Morgan Stanley (“the Company”) issued a press release
4 announcing significant declines since August 31, 2007 in the fair value of its U.S.
5 subprime related exposures as a result of the continued deterioration in the market
6 and other market developments. As of August 31, 2007, the Company had \$12.3
7 billion in U.S. subprime related balance sheet exposures representing \$10.4 billion in
8 net exposures. Net exposure as of October 31, 2007 was \$6.0 billion. Net exposures
9 are defined as potential loss to the Company in a 100 percent loss default scenario,
10 with zero recovery. As a result of the decline in the fair value of these exposures, the
11 Company has determined that the reduction in revenues for the two months ended
12 October 31, 2007 attributable to the decline was \$3.7 billion (representing a decline
13 of approximately \$2.5 billion in net income on an after-tax basis). The impact on the
14 Company’s fourth quarter financial results from changes in the fair value of these
15 exposures will depend on future market developments and could differ materially
16 from the amounts noted. It is expected that market conditions will continue to
17 evolve, and that the fair value of these exposures will frequently change and could
18 further deteriorate.

19 286. Contemporaneously with the release of its press releases on November 7, 2007,
20 Defendant Kelleher, Morgan Stanley’s recently appointed Chief Financial Officer convened
21 analysts on a conference call to attempt to explain how Morgan had suddenly “discovered” these
22 massive U.S. subprime exposures. During the call, Kelleher falsely stated that “as a result of the
23 rigorous processes we have in place, **the [marks] we took back in August appropriately reflected**
24 **fair value at that time.**” (Emphasis added). Kelleher, however, admitted to analysts that Morgan
25 Stanley’s subprime exposure could, in no way, be determined from the Company’s previous
26 financial disclosures. Asked by one analyst from Merrill Lynch, “Colm, if we had wanted to find
27 these exposures in your second quarter Q and we looked at the VIE asset and maximum exposure to
28 loss data on page 28 and 29 of the Q would have them within the mortgage and asset backed
securitization of the structured transactions categories or am I kind of looking in the wrong place?”
In response, Kelleher responded, “Well, no, I mean, it’s all over the place.” Kelleher could not
identify anywhere in the previously filed Form 10-Qs in which investors could look to understand
these exposures.

287. In response to the initial rumors and then the press release regarding Morgan
Stanley’s subprime exposures and resulting losses, the Company’s stock dropped approximately 8%
from a close of \$55.59 on November 5, 2007, to a close of \$51.19 on November 7, 2007, which

1 was a 52-week low.

2 288. On November 8, 2007, Moody's assigned a negative outlook to the senior debt
3 ratings of Morgan Stanley, stating: "The size of the writedown substantially exceeds Moody's prior
4 expectations given Morgan Stanley's limited role in CDO underwriting and conservative risk
5 culture, which should have naturally limited its long exposure. This also raises questions regarding
6 the effectiveness of Morgan Stanley's trading risk management, which has been viewed as an
7 important strength underpinning the Aa3 rating."

8 289. Moody's further reported on November 8, 2007, that "Morgan Stanley must manage
9 a fine balance between its ability, given its capital and liquidity, to warehouse these positions and
10 the risks that holding this concentrated position would entail. A further write-down that reduces net
11 income by greater than \$1 billion would be viewed by Moody's as an indication that risk appetite
12 was higher than anticipated, and would lead to further negative pressure on the rating."

13 290. On November 9, 2007, the *Financial Times* reported on Morgan Stanley's multi-
14 billion-dollar subprime write-down as follows:

15 The [Morgan Stanley] traders had a good idea at the time. Back in December
16 [2006] there were signs that serious problems were developing among U.S.
17 subprime mortgage borrowers, but the prices of securities based on such
18 loans were holding up well. So they placed a big bet on a fall in those prices.
To do so, they bought insurance against problems with the mortgage-backed
securities in the form of credit default swaps. The value of these would rise
if the outlook for the securities deteriorated.

19 To help fund this bet, the [Morgan Stanley] traders also took on billions of
20 dollars of exposure to the "super senior" tranches of collateralized debt
21 obligations. These are instruments composed of mortgage-backed securities
divided into slices with varying yields and risks. The top AAA-rated
22 tranches were seen as being very safe, because any likely losses on the
underlying securities would be absorbed by investors in the lower tranches.
Nevertheless, the senior tranches offered a good yield which helped offset the
23 cost of the bet.

24 The value of mortgage-backed securities fell so far it ate into the cushion
under the super senior tranches and the started to fall. At one point in the
25 summer, the impact on the CDO tranches started to outweigh the rise on the
CDS positions. "It went from a structurally short position to a structurally
26 long position," said Colm Kelleher, Morgan Stanley's chief financial officer.

27 291. The ABX index was falling precipitously as early as July 2007, which plainly
demonstrates that Kelleher's claim set forth above in ¶ 286 that Morgan Stanley's ABS positions
28

1 were marked-to-market in August 2007 was materially false and misleading. The partial
2 disclosures made by the Company on November 7 and 8, 2007, continued to mask the massive
3 subprime exposure that the Company's Proprietary Trading desk had created for Morgan Stanley.

4 292. During the conference call on November 7, 2007, for the first time, Kelleher
5 disclosed that illiquidity in the market was limiting Defendants' ability to get out of positions in the
6 subprime class. He attributed the decline in the valuation of the subprime-related assets to a "sharp"
7 decline in the ABX indices, but he knowingly and recklessly continued to conceal the fact that this
8 same ABX index had declined in Third Quarter 2007 and that Defendants had deliberately failed to
9 value the CDS position at fair value at the end of Third Quarter. To the contrary, Defendant
10 Kelleher falsely stated that the "marks we took back in August appropriately reflected fair value at
11 that time."

12 293. On November 13, 2007, Defendants Cruz and Kelleher participated in a presentation
13 at the Merrill Lynch Banking and Financial Services Investor Conference. Defendant Kelleher
14 fielded questions from investors regarding Morgan's recently-disclosed multi-billion-dollar losses,
15 and in emphasizing the need for full disclosure to reduce any uncertainty arising from fair value
16 accounting, he stated as follows:

17 Level 3 assets have always been there, it's just that we recapitalized them according
18 to fair value. What you have to do is look at what makes up those balances and then
19 focus. I think what we did last week with the disclosure we made was to give you a
lot of insight into what made up some of those balances in the derivatives part of our
disclosure at the end of 3Q. I think that's the only way you address this issue.

20 ***

21 I have consistently said the fact that we reduced our position proves to the robustness
22 of the risk management model because we addressed that issue rather than rolling the
dice that some people do....On the second trade, we actually had a risk management
23 model that told us what was happening because I think, as I explained last week, the
nature of the trade itself was changing because basically our [] money positions were
24 rapidly becoming into the money, and our risk management systems were alerting us
to the fact what we thought was a structural short trade evolved into a flat trade,
evolved into us being wrong, coinciding with a market where there was no liquidity
25 to get out. I think there were a few things we've learned from that trade in terms of
looking back on it. And obviously, we will address those issues accordingly in our
risk management model and within the firm itself....I don't think that our risk
26 management models upfront would have pointed out what was happening on these
27 trades. These were incredibly stressed markets...

1 294. Kelleher's comments deliberately gave the false impression that Morgan's losses
2 from the trade were fully disclosed and in the past. He also materially misrepresented the nature
3 and timing of information from stress tests (ordered by Cruz) that were known to Defendants
4 regarding the Company's high-risk bet on subprime and the fact that Defendants knew or recklessly
5 disregarded that the Proprietary Trading Group had "bet the wrong way" on a \$13.2 billion
6 subprime CDS position. Kelleher also falsely stated that Defendants had not rolled the dice, when,
7 according to several news reports, Defendants had opportunities to cut their positions, but they did
8 not do so because they did not like price quotes that were being given by counterparties to unwind
9 the CDS position. In fact, according to an article by John Macaskill in *IFR*, Risk Officers to the
10 Fore, dated April 12, 2008, Defendants passed on opportunities to unwind the position during the
11 Class Period that would have limited Morgan's losses to \$1 billion. Kelleher also failed to
12 acknowledge that Cruz was worried as early as May of 2007, while Daula claims he sounded
13 alarms regarding debilitated systems and models by no later than August 2007.

14 295. Defendants' statements in the November 7, 2007, press release and conference call
15 were materially false and misleading when made and omitted to disclose material facts necessary to
16 make the statements made not misleading because they failed to disclose the following materially
17 adverse facts that Defendants knew and deliberately and recklessly disregarded:

- 18 (a) Defendants were aware that liquidity in the CDO market had tightened and
19 that risks of catastrophic material losses arising from the Proprietary Trading
20 Group's CDS position had increased and further material losses likely would
21 materialize in Fourth Quarter 2007;
- 22 (b) Defendants had failed to implement adequate internal controls and risk
23 management for its proprietary trading, and Morgan Stanley's risk
24 measurement systems had not performed well;
- 25 (c) Defendants failed to disclose adequately the Company's subprime exposure
26 from unrecognized losses in Third Quarter 2007 and that additional mark-to-
27 market losses were needed to catch up for losses unrecorded in the previous
28 11 months of fiscal 2007;
- 25 (d) Defendants failed to disclose that the Company was positioned to record
26 billions of dollars in more losses from a single trading strategy that could and
27 ultimately did wipe out a material percentage of the Company's annual
28 income and trigger ratings agency downgrades; and
- 25 (e) Morgan Stanley's CDS positions were not recorded at fair value, and
26 Defendants had ignored observable inputs from Level 2 and used subjective

unobservable inputs from Level 3 to manipulate the Company's reported financial results and overstate income.

296. The true impact of Morgan Stanley's undisclosed high-risk trading in subprime-related securities was not revealed until December 19, 2007, when the Company released its earnings for the fourth quarter and fiscal year ended November 30, 2007. In the earnings release, Morgan Stanley finally disclosed that its total write-down of U.S. subprime, and other mortgage related exposures, for the fourth quarter was approximately \$9.4 billion, of which \$7.8 billion was attributed to the Proprietary Trading Desk's "bet the wrong way" on the subprime CDS positions. The earnings release disclosed, in pertinent part, the following:

The additional \$5.7 billion writedown of U.S. subprime, and other mortgage related exposures in November, and the \$3.7 billion writedown as of October 31 (as announced on November 7), result in a total fourth quarter writedown of approximately \$9.4 billion. In total, these writedowns reduced full year earnings per diluted share from continuing operations and the return on average common equity from continuing operations by approximately \$5.80 and 19 percentage points, respectively.

The loss from continuing operations for the fourth quarter was \$3,588 million, or \$3.61 per diluted share, compared with income from continuing operations of \$1,982 million, or \$1.87 per diluted share, in the fourth quarter of 2006. Net revenues were negative \$450 million, compared with \$7,849 million in last year's fourth quarter. Non-interest expenses of \$5.4 billion increased 3 percent from last year. Net income for the year was \$3,209 million, or \$2.98 per diluted share, compared with \$7,472 million, or \$7.07 per diluted share, a year ago. The return on average common equity for the year was 8.9 percent compared with 23.5 percent a year ago. For the quarter, the net loss was \$3,588 million, or \$3.61 per diluted share, compared with net income of \$2,206 million, or \$2.08 per diluted share, in the fourth quarter of 2006.

* * *

Actions to Address Disruption in Mortgage Securities Market and Build on Momentum Across Business

Morgan Stanley has taken a number of actions to address the disruption in the mortgage securities market and continue building on the momentum across most of its businesses, including:

- Putting in place new senior leaders, including appointing Walid Chammah and James Gorman as Co-Presidents, naming Michael Petrick as Global Head of Sales and Trading and making a series of other management changes throughout the Institutional Securities business;
- Further enhancing the Firm's risk management function by strengthening staffing and having it report directly to Chief Financial Officer, Colm

1 Kelleher, and creating a new, additional risk monitoring function within the
2 trading business, which will report to Mr. Petrick; and

3

- Consolidating all of the Firm's proprietary trading activities under
common leadership, reporting to Mr. Petrick.

4

**Fourth Quarter Writedowns Reflects Continued Deterioration in the
5 Mortgage Markets**

6 During the fourth quarter, the Firm recognized a total of \$9.4 billion in
7 mortgage related writedowns as a result of the continued deterioration and
8 lack of liquidity in the market for subprime and other mortgage related
9 securities since August 2007. Of this total, \$7.8 billion represents
10 writedowns of the Firm's U.S. subprime trading positions (including the \$3.7
11 billion writedown of subprime assets announced on November 7, based on
12 valuations as of October 31). As indicated at the time of that announcement,
13 year-end valuations depended on subsequent market conditions. Our
14 valuation of this position as of November 30 takes into consideration a
15 variety of inputs including observable trades, the continued deterioration in
16 market conditions, the decline in the ABX Indices, other market
17 developments, including mortgage remittances and updated cumulative loss
18 data. The Firm's remaining direct net U.S. subprime exposure is \$1.8 billion
19 at November 30, down from \$10.4 billion at August 31. The value of these
20 positions remains subject to mark-to-market volatility.

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297. According to the fiscal year-end earnings release, Morgan Stanley's Institutional
Securities business segment reported pre-tax income of \$817 million for the full fiscal 2007 year,
which was an 89% decrease from 2006. The Company also reported that "Net revenues decreased
24 percent to \$16.1 billion as record results in equity sales and trading, advisory and underwriting
were more than offset by lower results in fixed income sales and trading," and that "Fixed income
sales and trading revenues were \$0.7 billion, down 93 percent from 2006 reflecting significant
losses in credit products resulting from the mortgage related writedowns." For Fourth Quarter
2007, the Company reported a pre-tax loss of (\$6.5 billion) for the Institutional Securities business
segment, which decreased from \$2.2 billion of pre-tax income in the fourth quarter of 2006, and
loss of \$3.4 billion in net revenues, compared with net revenues of \$5.5 billion in fourth quarter
2006.

298. To offset the bleak financial report, Morgan Stanley highlighted an immediate \$5
billion capital infusion and boldly announced that an approximate \$5 billion investment from China
Investment Corporation was going to "bolster" the Company's "strong" capital position.

299. Defendant Mack stated on the earnings conference call held on December 19, 2007,

1 that “[t]he results we announced today are embarrassing for me, for our firm, this loss was the result
2 of an error in judgment that occurred on one desk, in our Fixed Income area, and also a failure to
3 manage that risk appropriately. Make no mistake, we’ve held people accountable. We’re moving
4 aggressively to make the necessary changes.”

5 300. Defendant Kelleher also participated in the earnings conference call on December
6 19, 2007. Kelleher responded to questions from analysts regarding the Company’s Level 3 assets
7 and liabilities, although he avoided describing what the biggest “component” was of Level 3.
8 Kelleher explained only that “obviously there was on very big mark that ran through Level 3, which
9 we’ve just announced.”

10 301. On the earnings conference call, William Tanona of Goldman Sachs, asked the
11 question that everyone was thinking: “Just if we could ask you a question on the risk again. I know
12 everybody has been dancing around it, but I guess my question would be more, help us understand
13 how this could happen that you could take this large of a loss[?] I mean, I would imagine that you
14 guys have position limits and risk limits as such. It just behooves me to think that you guys could
15 have one desk that could lose \$8 billion.”

16 302. In response to this question, John Mack answered:

17 Bill, look, lets be clear. One, this trade was recognized and entered into our account.
18 Two, it was entered [sic] our risk management system. It’s very simple. It’s very
19 painful, so I’m not being glib. When these guys stressed loss the scenario from
20 putting on this risk position they did not vision in their stress losses that we could
21 have this degree of default, right? It is fair to say that our risk management division
22 did not stress those losses as well. It’s as simple as that. Think [sic] was a big fat tail
23 risk that caught us hard, right? That’s what happened. Now, with hindsight, can you
24 catch these things? We are not unique in being along [sic] these positions, right?
25 What is unique is that this was a trade that was put on as a proprietary trade and we
26 have learned very expensive, and by the way, Bill, a humbling lesson, okay?”

27 303. As is now known, Defendant Mack’s testy response to the inquiry from the analyst
28 from Goldman Sachs was a complete fabrication. In fact, throughout the Class Period, Defendants
had knowingly and recklessly misrepresented to investors and shareholders the true nature of
Morgan Stanley’s risks and internal controls and protocols. Defendants deliberately and recklessly
failed to disclose the Company’s massive subprime exposure; failed to monitor and control risks
from Mack’s directives to increase proprietary trading risks; and failed to disclose resulting losses

1 from the Proprietary Trading Group's high-risk subprime trades until Defendants could no longer
2 conceal the truth in December 2007.

3 304. On December 19, 2007, Morgan Stanley's stock price increased to close at \$50.58,
4 from the prior day's close of \$48.07, as Defendants were able to soften the blow of the additional
5 material losses with news of China's \$5 billion lifeline of capital.

6 **Post-Class Period Disclosures**

7 305. On December 21, 2007, *FinancialTimes.com* reported as follows:

8 Morgan Stanley is one of several leading Wall Street banks that are
9 overhauling their risk management after announcing billions of dollars of
losses on subprime-related investments.

10 UBS (NYSE:UBS) , Citigroup (NYSE:C) and Merrill Lynch have all lost
11 their chief executives and a number of other senior executives following the
writedowns.

12 John Mack, who has kept his job as Morgan Stanley's chief executive, last
13 month ousted Zoe Cruz, co-president, who ran the group's securities
businesses. The latest review could influence Mr. Mack's ability to weather
the storm.

14 Mr Daula, who was appointed to his role in 2005, briefed Ms Cruz weekly on
15 the bank's risk position, according to people familiar with the matter,
although one said Mr Daula never took his concerns directly to Mr Mack.

16 The decision on Mr Daula's future will shed light on whether the blame for
17 the losses is seen to lie with the people responsible for monitoring risk or
with more senior executives.

18 By all accounts, Mr Daula had an impressive knowledge of the activities of
19 traders in the so-called structured product group, particularly those who
placed the trades that went so badly wrong.

20 By August, Mr Daula was very vocal in saying that there were no proper
21 pricing models for such trades, that positions were not being properly
measured, and that the history traders used in their models was not a reliable
22 guide, these people say.

23 But by the time senior executives at Morgan Stanley say they realised how
dangerous these positions were, it was impossible to cut them.

24 306. On January 29, 2008, Morgan Stanley filed its Annual Report on Form 10-K for
25 fiscal 2007 with the SEC. The Form 10-K provided additional disclosures regarding the
26 classification of the Company's subprime-related assets, as follows:

27 The Company's primary exposure to ABS CDOs is to synthetic CDOs that
28 hold or are referenced to collateral with ratings of BBB+, BBB or BBB-

1 (“mezzanine CDOs”). The majority of the Company’s writedowns in the
2 fourth quarter related to super senior credit default swaps referencing such
3 mezzanine CDOs that were entered into primarily by the Company’s
4 proprietary trading group. Under these credit default swap arrangements, the
5 Company can be required to make payments in the event that securities in the
6 referenced portfolios default or experience other credit events such as rating
7 agency downgrades. (The characterization of these credit default swaps as
8 “super senior” derives from their seniority in the capital structure of the
9 synthetic CDO.) The Company also has exposure to ABS CDOs via other
10 types of credit default swaps, direct investments in CDO securities, and
11 retained interests in CDOs that the Company has underwritten. In
12 determining the fair value of the Company’s ABS CDO-related instruments
13 the Company took into consideration prices observed from the execution of a
14 limited number of transactions and data for relevant benchmark instruments
15 in synthetic subprime markets. Despite the fact that actual defaults on swap
16 obligations have not yet been realized, the fair value of such positions has
17 experienced significant declines, as a result of a deterioration of value in the
18 benchmark instruments as well as market developments.

19 307. The next day, on January 29, 2008, Morgan disclosed that it was responding to
20 government subpoenas concerning “the origination, purchase, securitization and servicing of
21 subprime and non-subprime residential mortgages and related issues.”

22 **X. MORGAN STANLEY’S ACCOUNTING VIOLATED GAAP AND SEC
23 DISCLOSURE REQUIREMENTS**

24 **A. Morgan Stanley’s Financial Statements Failed to Comply with GAAP**

25 308. Generally Accepted Accounting Principles, *i.e.*, GAAP, are those principles
26 recognized by the accounting profession and the SEC as the conventions, rules, and procedures
27 necessary to define accepted accounting and reporting practices at a particular time. GAAP is
28 promulgated in part by the American Institute of Certified Public Accountants (“AICPA”) and
29 consists of a hierarchy of authoritative literature established by the AICPA. The highest level in the
30 hierarchy includes Financial Accounting Standards Board Statements of Financial Accounting
31 Standards (SFAS), Financial Accounting Standards Board Interpretations (FIN), Accounting
32 Principles Board Opinions (APB) and AICPA Accounting Research Bulletins (ARB).

33 309. The SEC requires that public companies prepare their financial statements in
34 accordance with GAAP. As set forth in Rule 4-01(a) of SEC Regulation S-X, “[f]inancial
35 statements filed with the [SEC] which are not prepared in accordance with [GAAP] will be
36 presumed to be misleading or inaccurate, despite footnote or other disclosures.” Regulation S-X
37 requires that interim financial statements, such as these filed in Morgan Stanley’s Form 10-Qs, must

1 also comply with GAAP, with the exception that interim financial statements need not include
2 disclosure which would be duplicative of disclosures accompanying annual financial statements.

3 310. Management is responsible for preparing financial statements that conform to
4 GAAP. As noted by AICPA auditing standards (“AU”), § 110.02:

5 Financial statements are management's responsibility...
6 [M]anagement is responsible for adopting sound accounting policies
7 and for establishing and maintaining internal controls that will,
8 among other things, record, process, summarize, and report
9 transactions (as well as events and conditions) consistent with
10 management's assertions embodied in the financial statements. The
entity's transactions and the related assets, liabilities and equity are
within the direct knowledge and control of management... Thus, the
fair presentation of financial statements in conformity with Generally
Accepted Accounting Principles is an implicit and integral part of
management's responsibility.

11 311. As alleged elsewhere herein, prior to and throughout the Class Period Defendants
12 deliberately caused the Company increase its level of risk for proprietary trading, including trading
13 subprime mortgage-related securities and derivatives.

14 312. Exercising the “trader's option” as encouraged by Defendant Mack, Morgan's
15 Proprietary Trading Group employed subprime-related speculative trading strategies on CDS
16 positions that exposed Morgan Stanley to an undisclosed excessive amount of risk. The positions
17 proved profitable during the first half of 2007, although not quantifiable from Morgan Stanley's
18 financial statements. During the second-half of 2007, things began to sour, as conditions in the
19 tumbling credit market, such as lack of liquidity, declining home values and increasing credit
20 delinquencies and defaults, caused the value of these speculative positions to drop significantly.

21 313. Defendants failed to account properly for the mounting losses in the CDS positions
22 throughout the first nine months of the fiscal year ending August 31, 2007. The Company's
23 quarterly SEC filings and interim financial statements in Third 2007 not only failed to recognize
24 known losses related to the significant declines in the value of its subprime-related securities, but
25 the Company's Second and Third Quarter Form 10-Qs also failed to disclose Morgan Stanley's
26 exposure to these dangerously risky securities and potentially-massive related losses. In fact, the
27 Company's Third Quarter 2007 Form 10-Q filed on October 10, 2007 barely included the word
28 “subprime”; however, less than one month later, on November 7, 2007, the losses were so enormous

1 that Defendants were forced to file a Form 8-K announcing a \$3.7 billion write-down related to the
2 Company's subprime exposures as of October 31, 2007.

3 314. The Company's income and net earnings were materially overstated and liabilities
4 were materially understated as reported in the Company's Third Quarter 2007 earning release and
5 Form 10-Q financial statements. Additionally, the Company's financial statements for the Second
6 and Third Quarters of 2007 lacked required disclosures and omitted material facts regarding the
7 Company's actual losses from, and future exposure to, subprime-related securities. By the end of
8 November 30, 2007 fiscal year, Morgan recognized total net write-downs from this speculative and
9 undisclosed foray into the subprime market of approximately \$7.8 billion. Throughout the Class
10 Period, the Company had issued risk disclosures and ineffective internal control and procedures
11 over financial reporting, despite contrary certifications signed by Defendants Mack and Sidwell. As
12 a publicly-traded company, Morgan Stanley was required to maintain books and records in
13 sufficient detail to reflect the transactions of the Company and therefore prepare financial
14 statements in accordance with GAAP. Specifically, under the Exchange Act public companies
15 must:

- 16 (a) make and keep books, records, and accounts, which, in reasonable detail,
17 accurately and fairly reflect the transactions and dispositions of the assets
of the issuer; and
- 18 (b) devise and maintain a system of internal accounting controls sufficient to
19 provide reasonable assurances that i. transactions are executed in
accordance with management's general or specific authorization; ii.
transactions are recorded as necessary (i) to permit preparation of
financial statements in conformity with generally accepted accounting
principles or any other criteria applicable to such statements, and (ii) to
21 maintain accountability for assets....

22 315. During the Class Period, Morgan's publicly-filed financial statements violated
23 numerous provisions of GAAP, including the following:

- 24 a. The principle that financial reporting should provide information that is
useful to present and potential investors and creditors and other users in
making rational investment, credit and similar decisions, (FASB Statement of
Financial Accounting Concepts – "SFAC" No. 1);
- 25 b. The principle that financial reporting should provide information about the
economic resources of an enterprise, the claims to those resources, and the
effects of transactions, events, and circumstances that change resources and
claims to those resources, (SFAC No. 1);

- c. The principle that financial reporting should provide information about how management of an enterprise has discharged its stewardship responsibility to owners (stockholders) for the use of enterprise resources entrusted to it. To the extent that management offers securities of the enterprise to the public, it voluntarily accepts wider responsibilities for accountability to prospective investors and to the public in general, (SFAC No. 1);
- d. The principle that financial reporting should provide information about an enterprise's financial performance during a certain time period. Investors and creditors often use information about the past to help in assessing the prospects of an enterprise. Thus, although investment and credit decisions reflect investors' expectations about future enterprise performance, those expectations are commonly based at least partly on evaluations of past enterprise performance, (SFAC No. 1);
- e. The principle that the quality of reliability and, in particular, of representational faithfulness leaves no room for accounting representations that subordinate substance to form. (SFAC No. 2);
- f. The principle that financial reporting should be reliable in that it represents what it purports to represent. That information should be reliable as well as relevant is a notion that is central to accounting, (SFAC No. 2);
- g. The principle of completeness, which means that nothing is left out of the information that may be necessary to insure that it validly represents underlying events and conditions, (SFAC No. 2);
- h. The principle that conservatism be used as a prudent reaction to uncertainty to try to ensure that uncertainties and risks inherent in business situations are adequately considered, (SFAC No. 2);
- i. The principle that losses be accrued for when a loss contingency exists, (Statement of Financial Accounting Standards – “SFAS” No. 5);
- j. The principle that if no accrual is made for a loss contingency, then disclosure of the contingency shall be made when there is at least a reasonable possibility that a loss or an additional loss may have been incurred, (SFAS No. 5);
- k. The principle that contingencies and other uncertainties that affect the fairness of presentation of financial data at an interim date shall be disclosed in interim reports in the same manner required for annual reports, (Accounting Principles Board – “APB” Opinion No. 28);
- l. The principle that disclosures of contingencies shall be repeated in interim and annual reports until the contingencies have been removed, resolved, or have become immaterial, (APB Opinion No. 28);
- m. The principle that management should provide commentary relating to the effects of significant events upon the interim financial results. (APB Opinion No. 28); and
- n. The principle that disclosure of accounting policies should identify and describe the accounting principles followed by the reporting entity and the

methods of applying those principles that materially affect the financial statements, (APB Opinion No. 22).

316. Defendants caused Morgan to violate the foregoing provisions of GAAP: (1) by failing to disclose the existence and risk exposure of its proprietary subprime positions in each of its interim financial statements during fiscal 2007; (2) by failing to maintain a proper risk management program that would have alerted management of its precarious exposure and inevitable losses relating to its proprietary subprime positions during 2007; and (3) by failing to maintain proper internal accounting controls, which resulted in the material misstatements to the Company's financial statements during fiscal 2007.

317. Defendants similarly caused Morgan to violate SEC disclosure requirements. Under SEC regulations, management of a public company has a duty “to make full and prompt announcements of material facts regarding the company’s financial condition.” The SEC has emphasized that “[i]nvestors have legitimate expectations that public companies are making, and will continue to make, prompt disclosure of significant corporate developments.”

318. In Accounting Series Release 173, the SEC reiterated the duty of management to present a true representation of a company's operations:

[I]t is important that the overall impression created by the financial statements be consistent with the business realities of the company's financial position and operations.

319. The SEC also requires in every Form 10-Q filing in Management's Discussion and Analysis of Financial Condition and Results of Operations (MD&A), that the issuer furnish information required by Item 303 of Regulation S-K. The MD&A requirements are intended to provide, in one section of a filing, material historical and prospective textual disclosures enabling investors and other users to assess the financial condition and results of operations of the company, with particular emphasis on the company's prospects for the future. To further explain what must be included by Item 303 in MD&A, the SEC issued an interpretive release as follows:

The Commission has long recognized the need for a narrative explanation of the financial statements, because a numerical presentation and brief accompanying footnotes alone may be insufficient for an investor to judge the quality of earnings and the likelihood that past performance is indicative of future performance. MD&A is intended to give the investor an opportunity to look at the

1 company through the eyes of management by providing both a short
2 and long term analysis of the business of the company. The Item asks
3 management to discuss the dynamics of the business and to analyze
the financials.

4 320. The SEC also has stated, “[i]t is the responsibility of management to identify and
5 address those key variables and other qualitative and quantitative factors which are peculiar to and
6 necessary for an understanding and evaluation of the individual company.”

7 321. SEC Staff Accounting Bulletin No. 101 (“SAB 101”), *Revenue Recognition in*
8 *Financial Statements*, also reiterates the importance of MD&A in financial statements:

9 Management’s Discussion & Analysis (MD&A) requires a discussion
10 of liquidity, capital resources, results of operations and other
11 information necessary of a registrant’s financial condition, changes in
12 financial condition and results of operations. This includes unusual
13 or infrequent transactions, known trends, or uncertainties that have
14 had, or might reasonably be expected to have, a favorable or
15 unfavorable material effect on revenue, operating income or net
16 income and the relationship between revenue and the costs of the
17 revenue. Changes in revenue should not be evaluated solely in terms
18 of volume and price changes, but should also include an analysis of
the reasons and factors contributing to the increase or decrease. The
Commission stated in Financial Reporting Release (FRR) 36 that
**MD&A should “give investors an opportunity to look at the
registrant through the eyes of management by providing a
historical and prospective analysis of the registrant’s financial
condition and results of operations, with a particular emphasis on
the registrant’s prospects for the future.”** (Emphasis added;
footnotes omitted).

19 322. In discussing results of operations, Item 303 of Regulation S-K requires the
company to “[d]escribe any known trends or uncertainties that have had or that the registrant
20 reasonably expects will have a material favorable or unfavorable impact on net sales or revenues or
21 income from continuing operations.” The Instructions to Paragraph 303(a) further state, “[t]he
22 discussion and analysis shall focus specifically on material events and uncertainties known to
23 management that would cause reported financial information not to be necessarily indicative of
24 future operating results.”

25 323. With respect to results of operations, the SEC guides management to:

26 • Describe any unusual or infrequent events or transactions or any significant
27 economic changes that materially affected the amount of reported income from
28 continuing operations and, in each case, indicate the extent to which income was
so affected. In addition, describe any other significant components of revenues

or expenses that, in management's judgment, should be described in order to understand the results of operations; and

- Describe any known trends or uncertainties that have had or that management reasonably expects will have a material favorable or unfavorable impact on net sales or revenues or income from continuing operations.

324. Despite the SEC mandate that the MD&A discuss “unusual” transactions “that have had, or might reasonably be expected to have, a favorable or unfavorable material effect on revenue,” Defendants failed to disclose the true nature of Morgan’s subprime trading strategies and the resulting net exposure in its Class Period public filings.

325. Defendants' concealment of the magnitude of Morgan's subprime trading losses and net exposure on the Company's CDS positions was particularly significant for the investing public because it deprived them of the knowledge that the Company had suffered significant losses due to speculative subprime trading strategies and that the apparent illiquidity in the credit markets was preventing Morgan from mitigating future losses. It is for precisely this reason that the SEC in SAB 101, citing Financial Reporting Release No. 36 (promulgated by the SEC), explained that the MD&A should "give investors an opportunity to look at the registrant through the eyes of management by providing a historical and prospective analysis of the registrant's financial condition and results of operations, with a particular emphasis on the registrant's prospects for the future."

326. Rather than complying with the spirit and intent of disclosure requirements set forth in the above regulations, Morgan's SEC filings reveal a deliberate manipulation of its disclosures relating its subprime trading strategies and exposures, failing to disclose (i) the level of losses incurred on a timely basis, and (ii) that the apparent illiquidity in the credit markets was preventing Morgan from mitigating significant future losses.

327. In addition, the SEC has indicated that companies should employ the following two-step analysis in determining when a known trend or uncertainty is required to be included in the MD&A disclosure pursuant to Item 303 of Regulation S-K: (a) a disclosure duty exists where a trend, demand, commitment, event or uncertainty is both presently known to management; and (b) is reasonably likely to have a material effect on the registrant's financial condition or results of

1 operations.

2 328. The MD&A section of Morgan's SEC filings during the Class Period failed to
3 comply with these SEC regulations because: (1) Defendants failed to disclose the proprietary
4 trading strategy that caused the Company to enter into large speculative subprime positions; (2)
5 Defendants did not disclose the fact that the Company had suffered significant losses due to these
6 speculative subprime trading positions; (3) the illiquidity in the credit markets was preventing MS
7 from effectively mitigating future losses on these speculative positions; and (4) Defendants Mack
8 and Sidwell certified to shareholders and investors that Morgan Stanley's internal financial
9 reporting and disclosure controls were adequate, when they were not.

10 329. Each of Defendants' improper accounting practices, misrepresentations and
11 omissions standing alone, was a material breach of GAAP and/or SEC regulations.

12 **B. Morgan Stanley Violated GAAP in Valuing Certain Subprime Positions**

13 330. Defendants significantly overstated the value of assets with exposure to subprime-
14 related securities and similarly understated the value of its related liabilities in Morgan's public
15 filings during fiscal 2007. These misstatements resulted in corresponding overstatements of trading
16 revenue, net revenue, income from continuing operations and net income in Morgan's Income
17 Statements during the Class Period. In addition, the misstatements resulted in overstatements in
18 financial instruments owned, total assets, retained earnings, and total shareholders equity and
19 understatement in financial instruments sold, not yet purchased and total liabilities within
20 Morgan's consolidated financial statements.

21 331. Defendants orchestrated this fraud to avoid valuing the CDS positions in accordance
22 with the relevant benchmark ABX Index, which was a significant Level 2 input that Defendants
23 typically used to value billions of dollars worth of subprime-related assets and liabilities, including
24 the \$13.2 billion long CDS position. To avoid recording losses in accordance with the ABX for the
25 third quarter of 2007, Defendants utilized self-serving subjective Level 3 valuation criteria to apply
26 artificially-high values to these assets and artificially-low values to these liabilities in order to
27 minimize material loss recognition.

28 332. Other than certain subprime positions owned by the Company's subsidiary banks,

1 the majority of Morgan Stanley's subprime positions were identified in SEC filings as "trading
2 positions."

3 333. Pursuant to SFAS No. 115, *Accounting for Investments in Certain Debt and Equity*
4 *Securities*, securities that are bought and held principally for the purpose of being sold in the near
5 term are to be classified as "trading securities." GAAP requires such trading securities to be carried
6 at fair value in the statement of financial condition and all mark-to-market (unrealized) gains and
7 losses on trading securities are recognized in the current period's income statement. Consequently,
8 Morgan Stanley was required to carry its CDS positions at "fair value" on its Statement of Financial
9 Position.

10 334. Under SFAS No. 157, fair value is defined as "the price that would be received to
11 sell an asset or paid to transfer a liability in an orderly transaction between market participants." As
12 set forth above in Section VI.E.3, this statement establishes a hierarchy for inputs used in measuring
13 fair value that maximizes the use of observable inputs and minimizes the use of unobservable inputs
14 by requiring that the most observable inputs be used when available. Observable inputs are inputs
15 that market participants would use in pricing the asset or liability developed based on market data
16 obtained from sources independent of the Company. Level 3 is the lowest level, is the least
17 desirable and least reliable as its uses assumptions developed by the reporting company to
18 determine fair value. SFAS 157 also expands the disclosure requirements about fair value
19 measurements of Level 3 assets.

20 **C. Defendants Failed to Recognize Observable Inputs for Valuation of the CDS**
21 **Positions**

22 335. By changing the valuation inputs for the CDS positions from observable Level 2
23 inputs to subjective Level 3 inputs, Defendants improperly valued Morgan's CDS positions and
24 attempted to justify minimizing the losses related to the significant decline in value in them as of
25 August 31, 2007. In so doing, Morgan violated SFAS No. 115 and SFAS No. 157.

26 336. Reporting the move of assets and liabilities from Level 2 to Level 3 was a
27 mechanism Defendants employed to establish a rationale to avoid the recognition of losses tied to
28 the collapsing subprime markets after Morgan's Proprietary Trading Group "bet the wrong way" on

1 massive subprime positions. As discussed below, significant observable inputs did exist for assets
2 and liabilities that were reclassified to Level 3. Defendants improperly ignored the ABX Index in
3 order to avoid the full recognition of the collapsing value of its CDS positions that was being
4 reflected by the Index's decline.

5 337. According to the Form 10-K for fiscal year ending 2007, the largest write-downs
6 and exposure to the Company were CDSs referencing synthetic mezzanine CDOs. Under these
7 credit default swaps, the Company sold credit protection on a notional amount of \$13.2 billion of
8 synthetic CDOs. The ABX Index was the most relevant observable input available to value these
9 CDSs. During the quarter ended August 31, 2007, Defendants ignored observable data available
10 from the ABX Index for valuation purposes in violation of GAAP. Specifically, Defendants
11 ignored the ABX Index because it was signaling plummeting values of subprime securities and
12 Defendants used unreasonable subjective valuation methodologies to avoid taking a loss on the long
13 CDS position.

14 338. Defendants' unjustified manipulation of valuation for Morgan's CDS positions,
15 regardless of whether the assets and liabilities were classified at Level 2 or Level 3, was a violation
16 of SFAS No. 157. The AICPA Center for Audit Quality (CAQ) Alert # 2007-51 dated October 3,
17 2007, and the white paper analysis that supplemented it, "Measurements of Fair Value in Illiquid (or
18 Less Liquid) Markets," each discuss the existing guidance on measurement of fair value as
19 contemplated by SFAS No.157. This Alert and white paper reinforce the inappropriateness of the
20 changes in subprime valuation inputs selectively done by Morgan Stanley during the Third Quarter
21 of 2007. The following excerpts from the white paper confirm that Defendants' improper use of
22 valuation inputs and the rejection of significant observable data from the ABX Index, even where
23 there is increasing illiquidity, was inappropriate, and in violation of SFAS No. 157:

- 24 a. It is important to distinguish between an imbalance between supply and
25 demand (e.g., fewer buyers than sellers thereby forcing prices down) and
a "forced" or "distressed" transaction.
- 26 b. The fact that transaction volume in a market is significantly lower than in
27 previous periods does not necessarily mean that these are forced or
distressed sales.

- c. Persuasive evidence is required to establish that an observable transaction is a forced or distressed transaction. It is not appropriate to assume that all transactions in a relatively illiquid market are forced or distressed transactions.
- d. It would not be appropriate to disregard observable prices, even if that market is relatively thinner as compared to previous market volume. Even if the volume of observable transactions is not sufficient to conclude that the market is “active,” such observable transactions would still constitute Level 2 inputs that must be considered in the measurement of fair value.

339. The Form 8-K filed by Morgan on November 7, 2007, included the first description ever of the Company's subprime positions and included a reference to the valuation inputs used by Defendants in determining the fair value of its hemorrhaging subprime CDS position.

In determining the fair value of the Firm's ABS CDO-related exposures – which represent the most senior tranches of the capital structure of subprime ABS CDOs – Morgan Stanley took into consideration observable data for relevant benchmark instruments in synthetic subprime markets. Deterioration of value in the benchmark instruments as well as the market developments referred to earlier have led to significant declines in the estimates of fair value. These declines reflect increases in implied cumulative losses across this portfolio. These loss levels are consistent with the cumulative losses implied by ABX Indices in the range between 11-19 percent. At a severity rate of 50 percent, these levels of cumulative loss imply defaults in the range of 40-50 percent of outstanding mortgages for 2005 and 2006 vintages.

340. The Company's disclosures expressly state that the subprime market is highly correlated to the ABX Index. The ABX Index reflects the willingness of investors to buy and sell credit protection in the form of credit defaults swaps on the basis of their view about the risk of the underlying subprime loans. The ABX has five separate indices based on the rating of the underlying subprime securities, ranging from AAA to BBB-. The index does not reflect the absolute fair value of the underlying bonds, but rather it offers a gauge of the demand for them. A decline in the ABX suggests that CDS protection costs have increased because the underlying bonds have become more risky and investors have less confidence in them.

341. According to SFAS No. 157, "This statement emphasizes that fair value is a market-based measurement, not an entity-specific measurement. Therefore, a fair value measurement should be determined based on the assumptions that market participants would use in pricing the asset or liability."

1 342. The industry standard in tracking and valuing CDS transactions and values is the
2 independent ABX indices. According to Citigroup CFO, Gary Crittendon, in an interview regarding
3 the extent of subprime troubles, “the best way to kind of get an outside perspective on this is to look
4 at the ABX Indices.” Nevertheless, in order to avoid recognizing the full extent of impairment that
5 was apparent from utilizing this observable data (Level 2 inputs) and valuing the CDS positions
6 accordingly, Defendants instead used internally developed pricing models (Level 3 inputs) that gave
7 the impression of higher asset and lower liability values, and therefore lower loss recognition as of
8 August 31, 2007.

9 343. SFAS No. 157, ¶ 21, states that “Valuation techniques used to measure fair value
10 shall maximize the use of observable inputs and minimize the use of unobservable inputs.”
11 Defendants did exactly the opposite. Defendants deliberately and recklessly failed to maximize the
12 use of the ABX indices, which would have resulted in a direct correlation between the significant
13 drop in the indices and the Company’s valuing of its CDS positions. In so doing, Morgan failed to
14 reflect properly CDS positions at fair value and as a result violated both SFAS No. 115 and SFAS
15 No. 157. Defendants disclosed the ABX Indices as one component of its pricing of its CDS
16 positions, but they did not use it as the direct observable input for pricing these positions, because
17 this would have forced the Company to take significantly higher write-downs as of August 31,
18 2007.

19 344. The ABX Index reflects trading values for CDSs. Consequently, there is a direct
20 correlation between these index values and the values of Morgan Stanley’s CDS positions. Clearly,
21 this index is a Level 2 observable input, and should have been used by MS in its valuation of its
22 CDS, regardless of whether the CDSs were classified at Level 2 or Level 3.

23 345. This index is so indicative of subprime securities values such as CDS, that the
24 AICPA in a release dated October 3, 2007, stated that these indices are even suitable as a Level 2
25 input to value securities backed by subprime mortgage loans. Furthermore, a commercial banking
26 standards setting agency, the Bank for International Settlements, the entity that controls the CDS
27 market, as well holds that the ABX index values are so controlling, that “to obtain estimates of mark
28 to market losses for subprime MBS, ABX prices, by rating and vintage, can simply be applied to

1 outstanding volumes of these securities.”

2 346. Nevertheless, despite the direct correlation to CDS values and the readily available
3 ABX indices, Defendants deliberately and secretly ignored this data source. In the Form 10-K for
4 fiscal 2007, the Company’s description of its positions included:

5 The Company’s primary exposure to ABS CDOs is to synthetic
6 CDOs that hold or are referenced to collateral with ratings of BBB+,
7 BBB or BBB- (“mezzanine CDOs”). The majority of the Company’s
8 write-downs in the fourth quarter related to super senior credit default
9 swaps [CDS] referencing such mezzanine CDOs that were entered
10 into primarily by the Company’s proprietary trading group. Under
11 these credit default swap [CDS] arrangements, the Company can be
12 required to make payments in the event that securities in the
13 referenced portfolios default or experience other credit events such as
14 rating agency downgrades.

15 **D. Defendants Failed to Value Assets and Liabilities Based on Current Market**
16 **Conditions**

17 347. The ABX Index for BBB.06-1 vintage, acknowledged by Kelleher as the vintage
18 where Morgan Stanley’s most significant exposure rests, showed a 32.8% decrease between the end
19 of Second and Third Quarter 2007. During the same period, based on the limited information
20 specific to its subprime positions disclosed by Morgan, the Company recognized only a 14.4%
21 write-down on its Mezzanine CDS positions. For a \$13.2 billion CDS long position, as disclosed by
22 the Company, a 32.8% decrease in value would equate to a loss of \$4.4 billion. This compares to a
23 recognized loss of only \$1.9 billion taken by Morgan Stanley on these positions. Had Defendants
24 appropriately valued Morgan’s CDS position in conformity with the Level 2 values reflected by the
25 ABX index, then the write-downs in the Third Quarter 2007 would have been \$2.5 billion higher.

26 348. Morgan (while Mack was President and Chief Operating Office during his early
27 days with the Company) has demonstrated the propensity to fraudulently value assets and overstate
28 its earnings and financial condition in the past. In November 2004, the Company agreed to a cease
and desist order in which the SEC found that the Morgan had overvalued certain high-yield bonds
by failing to properly value the bonds as of the current measurement date. Instead, Morgan took a
“longer view” as to their value, by discounting, or ignoring current market conditions, much as
Defendants did in the Second and Third quarters of 2007 with respect to the ABX Index values.
The SEC order stated that “Morgan Stanley believed that market conditions rendered third-party

1 price quotations unreliable.” In such market conditions, GAAP required Morgan Stanley to use its
2 best efforts to determine the fair value of the bonds, which is the price at which a willing buyer and
3 a willing seller would enter into a current exchange. Instead of following GAAP to determine the
4 fair value for those bonds, Morgan Stanley valued those bonds by “taking a longer view of the
5 market” and essentially put its subjective opinion about the value of the bonds ahead of prices
6 quoted by external pricing sources.” By overvaluing those bonds, the SEC concluded that “Morgan
7 Stanley’s financial results for the fourth quarter of fiscal year 2000, as reported on filings made with
8 the Commission, were misstated and not in conformity with GAAP.”

9 349. In this same order, the SEC also found that the Company similarly overvalued
10 certain aircraft leasing assets during the slump period in that industry brought about by the
11 September 11, 2001 terrorist attacks. MS used a contrived valuation method not in compliance with
12 GAAP to determine the value of certain impaired aircraft in its portfolio. The Company used a
13 “base value” method that estimated the value of aircraft “presuming a transaction between an
14 equally willing and informed buyer and seller, neither under compulsion to buy or sell, and with
15 supply and demand for the aircraft in reasonable balance.” As with the high-yield bonds, Morgan
16 failed to consider the current market conditions to calculate fair value. As a result of overvaluing the
17 aircraft assets, the SEC concluded that “Morgan Stanley’s financial results for the fourth quarter of
18 fiscal year 2001, third quarter of fiscal 2002 and the first quarter of fiscal 2003, as reported on
19 filings made with the Commission, were misstated and not in conformity with GAAP.”

20 350. Defendants ignored the current market conditions, changed valuation inputs from
21 observable Level 2 inputs to unobservable Level 3 inputs to try to justify their failure to use the
22 ABX Index, and employed an old manipulative strategy to take a “longer view” of the market. This
23 was done in order to “manage earnings.” According to *Businessweek.com*, 15 analysts had
24 established earnings estimates for MS for the Third Quarter 2007. The Consensus earnings estimate
25 was \$1.54 per share. However, the high end of the range was \$1.86 and the low end was \$1.38.
26 MS reported earnings of \$1.38. It is apparent that MS contrived its valuation of its CDS positions
27 in order to recognize only enough impairment to still meet the low end of earnings expectations.

28 351. While the Third Quarter valuation is not consistent with the ABX, MS admitted that

1 the Fourth Quarter valuation was based on the ABX, despite worsening liquidity issues in the
2 market relative to the Third Quarter. The high correlation between the ABX index for the BBB.06-
3 1 and the Company's Mezzanine CDS positions was evidenced in the Company's results recorded
4 for the six months ended November 30, 2007. The six-month write-downs taken by the Company
5 on these positions reflected losses of 68.2%. This amount is actually in excess of the 65.1%
6 decrease in the index during the same period.

7 352. After failing to recognize sufficient write-downs in the quarter ended August 31,
8 2007, the Company recorded write-downs in the fourth quarter ended November 30, 2007 that
9 exceeded the actual decrease in the respective ABX index during that quarterly period. It is
10 apparent that Morgan Stanley needed to get the recorded fair values in sync with the observable
11 ABX index for its year end financial statements, as these statements presumably would be subjected
12 to a much higher level of audit scrutiny than the quarterly (*i.e.* August 31, 2007) statements.

13 353. The Company violated SFAS No. 115 and SFAS No. 157 by not valuing its CDS
14 positions based on current market conditions and the ABX Index as of August 31, 2007. Similar to
15 what the 2004 SEC order found, Morgan ignored current values, thereby foregoing requisite write-
16 downs, and instead valued financial instruments based upon a market turn-around in late 2007.
17 Well into 2008, the market has yet to turn around, and asset values have continued to plummet.

18 E. **Morgan Stanley Violated GAAP in Failing to Disclose Adequately its**
19 **Subprime Positions**

20 354. As with their propensity to utilize disingenuous valuation methodologies to
21 manipulate Morgan's reported results, Defendants also had a track record of inadequate disclosures
22 to shareholders of their high risk subprime trading strategies and associated losses. This is evident
23 from correspondence from the SEC admonishing Morgan Stanley for inadequate disclosure relating
24 to this exposure dating back to the filing of its November 30, 2006 financial statements.

25 355. After the SEC took exception to the lack of subprime disclosure as set forth in a
26 letter dated August 30, 2007, Morgan Stanley did not increase its level of disclosures in the
27 financials for the Third Quarter 2007 Form 10-Q filed on October 10, 2007, despite the purported
28 recognition of \$1.9 billion in losses on its mezzanine CDS positions during the quarter, which was

1 not disclosed until November 7, 2007.

2 356. Furthermore, the Company's 2007 interim financial statements for the Second and
3 Third Quarters, filed July 10, 2007 and October 10, 2007, respectively, lacked the required GAAP
4 disclosures regarding the Company's significant concentration in subprime-related securities. In
5 fact, in the Company's Form 10-Q filed on July 10, 2007, there was no reference to the word
6 "subprime or sub-prime" included within the entire filing at all. The Form 10-Q filed on October
7 10, 2007, (some 40 days after the SEC reprimand letter) contained only limited references to the
8 term "subprime" that appeared in the MD&A without reference to Company trading strategies,
9 exposure or positions held.

10 357. Only 28 days later, Morgan Stanley issued a Form 8-K on November 7, 2007,
11 disclosing for the first time its faltering subprime positions and further disclosing a related \$3.7
12 billion write-down for the two months ended October 31, 2007. Along with these initial disclosures
13 was the disclaimer by the Company that "these exposures will frequently change and could further
14 deteriorate." The "Subprime Analysis" included as part of the Form 8-K included disclosure that as
15 of August 31, 2007, the Company had continuing net exposure from its subprime positions of \$10.4
16 billion. This huge exposure was never mentioned in the Second Quarterly 2007 financial statements,
17 or the Third Quarter 2007 financial statements, which were filed on October 10, 2007, just 27 days
18 before the November 7, 2007 loss announcement. Also, for the period ended October 31, 2007,
19 \$7.8 billion of the Company's \$10.4 subprime exposure was recorded as write-downs in the Fourth
20 Quarter; yet as of the filing of the Third Quarter financial statements, the Company's investors were
21 not even aware that this exposure existed.

22 **F. Failure to Comply With Other GAAP Disclosure Requirements**

23 358. SOP No. 94-6, *Disclosure of Certain Risks and Uncertainties* ("SOP 94-6") requires
24 disclosures to be made in financial statements regarding any vulnerabilities arising due to the fact
25 that the business is exposed to certain risks and uncertainties that might have a "severe impact" on
26 its future operations. SOP 94-6 defines a "severe impact" as a "significant financially disruptive
27 effect on the normal functioning of the entity." SOP 94-6 requires, among other things, disclosure
28 existing as of the date of those statements regarding the following:

1 a. Nature of operations

2 b. Use of estimates in the preparation of financial statements

3 c. Certain significant estimates

4 a. Current vulnerability due to certain concentrations

5 359. At the end of the Third Quarter 2007, Morgan had remaining net exposure relating
6 to its subprime positions of \$10.4 billion; yet the Company violated GAAP by failing to disclose
7 this significant exposure in the related SEC filings for that period. During the Fourth Quarter 2007,
8 the Company took a \$7.8 billion write-down related to these subprime positions. This write-down
9 caused the Company to record pre-tax and net losses of (\$5.8 billion) and (\$3.6 billion),
10 respectively, for the quarter.

11 360. With respect to disclosures of an entity's vulnerability due to certain concentrations,
12 SOP 94-6 indicates:

13 Vulnerability from concentrations arises because an entity is exposed
14 to risk of loss greater than it would have had it mitigated its risk
15 through diversification. Such risks of loss manifest themselves
differently, depending on the nature of the concentration, and vary in
significance.

16 Financial statements should disclose the concentrations described in
17 [subsequent paragraph] if, based on information known to
management prior to issuance of the financial statements, all of the
18 following criteria are met:

19 a. The concentration exists at the date of the financial
statements.

20 b. The concentration makes the enterprise vulnerable to the risk
of a near-term severe impact.

21 c. It is at least reasonably possible that the events that could
cause the severe impact will occur in the near term.

22 Concentrations, including known group concentrations, described
23 below require disclosure if they meet the criteria of [preceding
24 paragraph]. (Group concentrations exist if a number of counterparties
25 or items that have similar economic characteristics collectively
expose the reporting entity to a particular kind of risk.) Some
concentrations may fall into more than one category.

26 a. Concentrations in the volume of business transacted with a
27 particular customer, supplier, lender, grantor, or contributor. The
potential for the severe impact can result, for example, from total or
28 partial loss of the business relationship. For purposes of this SOP, it

1 is always considered at least reasonably possible that any customer,
2 grantor, or contributor will be lost in the near term.

3 b. Concentrations in revenue from particular products, services,
4 or fund-raising events. The potential for the severe impact can result,
5 for example, from volume or price changes or the loss of patent
6 protection for the particular source of revenue.

7 c. Concentrations in the available sources of supply of materials,
8 labor, or services, or of licenses or other rights used in the entity's
9 operations. The potential for the severe impact can result, for
10 example, from changes in the availability to the entity of a resource
11 or a right.

12 d. Concentrations in the market or geographic area [footnote
13 omitted] in which an entity conducts its operations. The potential for
14 the severe impact can result, for example, from negative effects of the
15 economic and political forces within the market or geographic area.
16 For purposes of this SOP, it is always considered at least reasonably
17 possible that operations located outside an entity's home country will
18 be disrupted in the near term.

19 361. Further, the Company's significant concentration in subprime-related securities
20 represented a material contingency which was required to be disclosed in the Company's condensed
21 interim financial statements. APB No. 28, *Interim Financial Reporting* ("APB 28), states:

22 Contingencies and other uncertainties that could be expected to affect
23 the fairness of presentation of financial data at an interim date should
24 be disclosed in interim reports in the same manner required for
25 annual reports. Such disclosures should be repeated in interim and
26 annual reports until the contingencies have been removed, resolved,
27 or have become immaterial. (Footnote omitted.)

28 362. With respect to the mezzanine CDS derivative positions which accounted for the
29 majority of the loss recorded by Morgan Stanley during the third and fourth quarters of 2007, MS
30 violated SFAS No. 133, *Accounting for Derivative Instruments and Hedging Activities*, which
31 requires that, for derivative instruments not designated as hedging instruments, disclosure shall
32 indicate the purpose of the derivative activity. Defendants failed to disclose the purpose of the
33 mezzanine CDS positions until the December 19, 2007 Earnings Conference call, at which time the
34 Company's subprime trading strategy was cryptically disclosed. By that point, however, it was too
35 late for investors, as \$7.8 billion in write-downs had already been recognized.

36 363. Additionally, the Company violated the disclosure requirements of SFAS No. 5 and
37 FIN No. 45, *Guarantor's Accounting and Disclosure Requirements for Guarantees, Including*
38

1 *Indirect Guarantees of Indebtedness of Others.* SFAS No. 5 requires disclosure of the nature of a
2 loss accrual made pursuant to the standard not to be misleading. FIN No. 45 reinforces that
3 guarantees accounted for as derivatives under SFAS No. 133 have remained subject to the
4 disclosure provisions in of SFAS No. 5, and the disclosures required in this Interpretation are meant
5 to provide users of financial statements with more detailed and useful information about guarantees
6 that are accounted for as derivatives. If, as the November 7, 2007 press release implied, the Third
7 Quarter Form 10-Q filed on October 10, 2007, contained undisclosed write-downs of \$1.9 billion
8 related to the subprime positions, detailed disclosure of the nature of the amount and source of the
9 write-down in the Third Quarter Form 10-Q was required by this GAAP standard.

10 **G. Defendants Failed to Maintain Adequate Disclosure Controls and**
11 **Procedures and Internal Controls over Financial Reporting**

12 364. In the SEC imposed cease-and-desist order against the Company discussed earlier,
13 the SEC found that Morgan had overvalued certain high-yield bonds and aircraft assets by failing to
14 properly value these assets as of the current measurement dates. As part of this order, the SEC also
15 concluded that Morgan's internal controls failed to ensure that its assets were valued in accordance
16 with GAAP and that certain recordkeeping requirements were violated. The same violations exist
17 with the Company's failure to value its CDS positions in accordance with GAAP.

18 365. Morgan Stanley's internal controls failed to ensure that material assets and liabilities
19 were valued in accordance with GAAP. These materially deficient internal controls allowed
20 Morgan to issue financial statements that were materially false and misleading and not in
21 accordance with GAAP. The SEC defines "disclosure controls and procedures" as controls and
22 other procedures of an issuer that are designed to ensure:

23 that information required to be disclosed by the issuer in the reports filed or
24 submitted by it under the Exchange Act is recorded, processed, summarized
and reported, with the time periods specified in the Commissions rules and
forms...

25 366. Internal control over financial reporting is defined in Public Company Accounting
26 Oversight Board ("PCAOB") Auditing Standard No. 2, *An Audit of Internal Control Over Financial*
27 *Reporting Performed in Conjunction with An Audit of Financial Statements* ("AS 2"), as follows, in
28 relevant part:

1 A process designed by, or under the supervision of, the company's principal
2 executive and principal financial officers, or persons performing similar
3 functions, and effected by the company's board of directors, management,
4 and other personnel, to provide reasonable assurance regarding the reliability
5 of financial reporting and the preparation of financial statements for external
6 purposes in accordance with generally accepted accounting principles and
7 includes those policies and procedures that:

8 (1) Pertain to the maintenance of records that, in reasonable detail, accurately
9 and fairly reflect the transactions and dispositions of the assets of the
10 company;

11 (2) Provide reasonable assurance that transactions are recorded as necessary
12 to permit preparation of financial statements in accordance with generally
13 accepted accounting principles, and that receipts and expenditures of the
14 company are being made only in accordance with authorizations of
15 management and directors of the company; and

16 (3) Provide reasonable assurance regarding prevention or timely detection of
17 unauthorized acquisition, use or disposition of the company's assets that
18 could have a material effect on the financial statements.

19 367. Exchange Act Rules 13a-14 and 15d-14 require the Company's principal executive
20 officer and principal financial officer to quarterly and annually certify the effectiveness of the
21 Company's disclosure controls and procedures as of an assessment date within 90 days prior to the
22 filing date of the report. Further, the Company is required to annually report on the effectiveness of
23 its internal control over financial reporting. AS 2 states, in relevant part:

24 A company subject to the reporting requirements of the Securities
25 Exchange Act of 1934 (an "issuer") is required to include in its annual report
26 a report of management on the company's internal control over financial
27 reporting ... The report of management is required to contain management's
28 assessment of the effectiveness of the company's internal control over
29 financial reporting as of the end of the company's most recent fiscal year,
30 including a statement as to whether the company's internal control over
31 financial reporting is effective....

32 368. During the Class Period, Defendants misled investors regarding the effectiveness of
33 the Company's disclosure controls and procedures, and internal control over financial reporting.
34 Defendants Mack and Sidwell falsely represented that the Company "maintained effective internal
35 control over financial reporting."

36 369. The Company's disclosure controls and procedures, and internal control over
37 financial reporting were not effective throughout the Class Period. Defendants deliberately and
38 recklessly misstated Morgan Stanley's exposure to subprime-related positions. As a result of

1 Defendants' failure to maintain effective disclosure controls and procedures and internal control
2 over financial reporting, Morgan Stanley was not only able to delay recognizing material losses on
3 its subprime-related positions, but also was able to avoid even disclosing that the Company had a
4 massive subprime exposure, in violation of GAAP.

5 370. The Company's true financial condition and results of operations were further
6 masked with false reassurances that the Company had an effective risk management process and
7 adequate disclosures. Defendants' statements regarding the effectiveness of the Company's
8 disclosure controls and procedures and internal control over financial reporting, and more
9 specifically, the management and disclosure of risk, were materially false and misleading for the
10 reasons set forth above.

11 **XI. ADDITIONAL SCIENTER ALLEGATIONS**

12 **A. General Allegations of Scienter**

13 371. Defendants Mack, Cruz, Daula, Sidwell and Kelleher, by virtue of their receipt of
14 information reflecting the improper and fraudulent conduct described above and/or their failure to
15 review information they had a duty to monitor, their actual issuance of materially false and
16 misleading statements or their control over Morgan's materially false and misleading statements,
17 and their associations with Morgan and each other, which made them privy to confidential
18 proprietary information concerning Morgan, were active, culpable, and primary participants in the
19 fraudulent scheme alleged herein. Defendants Mack, Cruz, Daula, Sidwell and Kelleher knew or
20 recklessly disregarded the materially false and misleading nature of the information they caused to
21 be disseminated to the investing public.

22 372. Defendants Mack, Cruz, Daula, Sidwell and Kelleher also knew or recklessly
23 disregarded that the materially false and misleading statements and omissions contained in
24 Morgan's public statements would adversely affect the integrity of the market for Morgan's
25 common stock and would cause the price of Morgan's common stock to be artificially inflated.
26 Defendants Mack, Cruz, Daula, Sidwell and Kelleher acted knowingly or in such a reckless manner
27 as to constitute a fraud and deceit upon Plaintiffs and other members of the Class.

28 373. In addition to the foregoing allegations, the following facts support a strong

1 inference that Morgan and Defendants Mack, Cruz, Daula, Sidwell and Kelleher knew or recklessly
2 disregarded that the challenged statements set forth herein were materially false and misleading
3 when made.

4 374. Each of these Defendants was keenly aware of the deteriorating conditions in the
5 U.S. subprime mortgage market and the effect of these conditions on the value of securities linked
6 to these mortgages. As a consequence of the acquisition of Saxon Capital in December 2006, the
7 collapse of numerous subprime mortgage originators in the first and second quarters of 2007 and
8 the demise of banks and hedge funds whose strategies were based on capitalizing on mortgage
9 backed securities, the Defendants knew that the mortgage market was under intense scrutiny by
10 investors and that Morgan's exposures to the subprime market were key areas in which the
11 investment community was focused. In fact, Defendants lied when asked direct questions about
12 risk management and subprime exposure.

13 375. Defendants knew or recklessly disregarded, that the Company had billions of dollars
14 of exposure to subprime mortgage defaults as a result of the CDS trading positions assumed by the
15 Proprietary Trading Group by no later than May 2007, prior to the start of the Class Period,
16 according to Zoe Cruz's own admissions. By no later than early July 2007, each of these
17 Defendants knew or recklessly disregarded that a stress test commissioned by Defendant Cruz had
18 demonstrated the potential catastrophic consequences of the Morgan's exposure to CDSs
19 referencing subprime securities to the tune of \$3.5 billion.

20 376. By August 2007, each of the Defendants either knew or recklessly disregarded that
21 the Company's risk controls relating to the pricing and reporting of the Company's exposures to
22 subprime were deficient, based on the "vocal" concerns expressed by Defendant Daula. Moreover,
23 each of the Defendants were aware of or recklessly disregarded the SEC's request for greater clarity
24 and transparency of the Company's U.S. subprime exposures by virtue of the letter directed to
25 Defendant Sidwell on August 30, 2007.

26 377. Each of the Defendants either knew or recklessly disregarded that the Company's
27 disclosures relating to subprime were wholly misleading and that there were billions of dollars in
28 subprime exposure on the Company's balance sheet based on the intentional implementation of

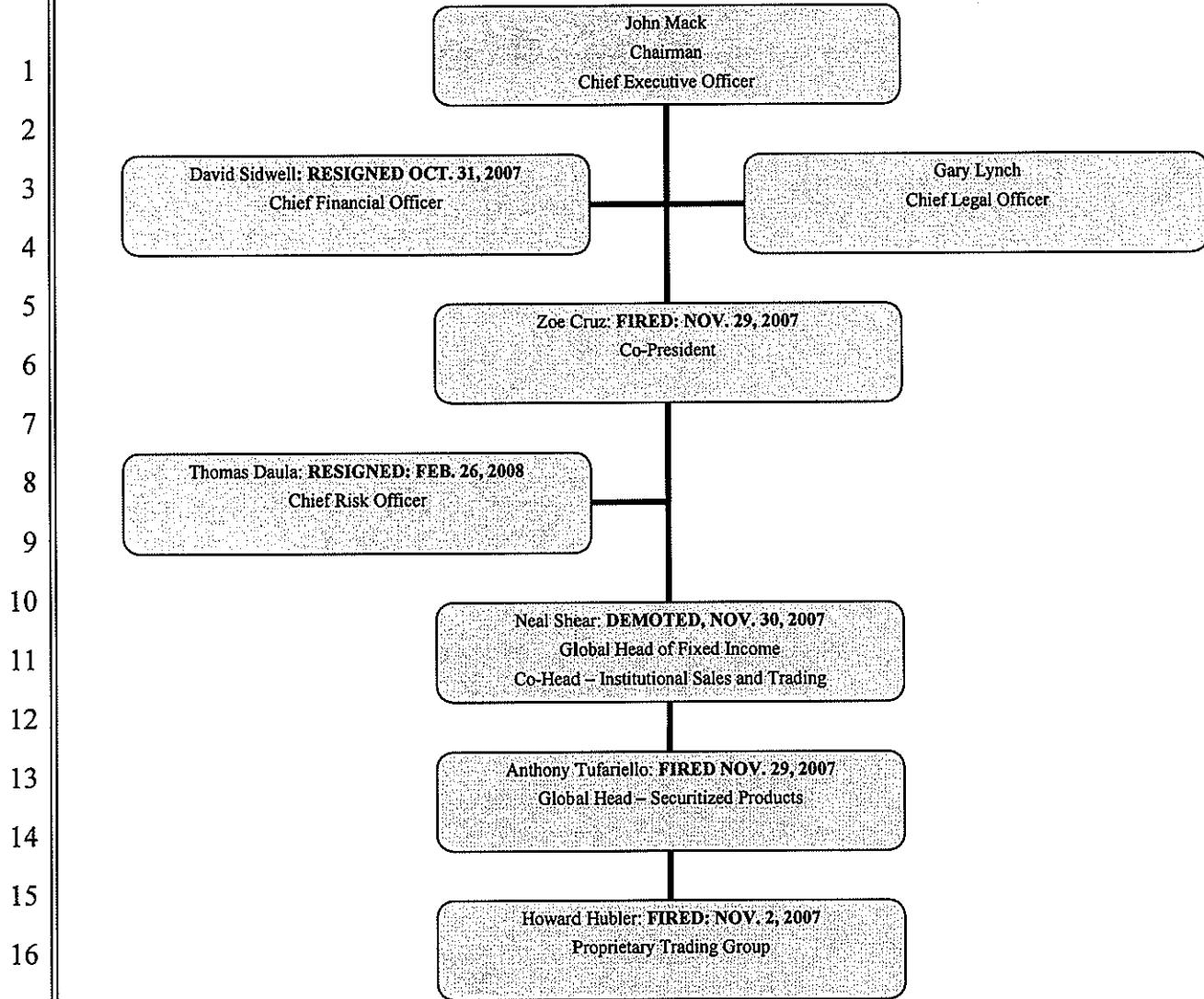
1 alternative Level 3 valuation inputs to assign a more favorable fair value to the Proprietary Trading
2 Group's CDS position, as reported in the Company's earnings conference call on September 19,
3 2007, and repeated in the Company's Third Quarter 2007 Form 10-Q.

4 378. The knowledge and/or extreme recklessness of the Defendants is evident also from
5 their rapid firings and resignations following the disclosure to shareholders of the massive losses
6 that Morgan would take. John Mack said on the earnings conference call on December 19, 2007,
7 "the results we announced today are embarrassing for me, for our firm, this loss was the result of an
8 error in judgment that occurred on one desk, in our Fixed Income area, and also a failure to manage
9 that risk appropriately. Make no mistake, we've held people accountable. We're moving
10 aggressively to make the necessary changes."

11 379. Indeed, while avoiding his own responsibility, Mack did indeed make changes by
12 eliminating the persons whose failures, he pegged, for being directly responsible for Plaintiffs'
13 losses, other than himself. The initial scapegoat was Howard Hubler who was fired on November
14 2, 2007. The recriminations continued as Morgan was forced to come clean about the scale of the
15 losses. On November 30, 2007, Anthony Tufariello, Hubler's immediate supervisor, was fired.
16 Zoe Cruz, was fired on November 29, 2007 as well. On that day, Neal Shear, once the second
17 highest paid individual at the Company, was demoted; he would later resign in March 2008. David
18 Sidwell, who had announced that he would retire at the end of the financial year, resigned early, on
19 October 31, 2007, leaving Colm Kelleher, in his first appearance as CFO, to face angry investors
20 about the Company's losses. Finally, the news that Thomas Daula would also be departing the
21 Company was leaked on February 20, 2008, after the filing of the Company's 2007 Form 10-K, and
22 Daula resigned in March 2008.

23 380. The chart below shows the individuals who were fired, demoted, or resigned in
24 connection with the Company's disclosures of its losses:

25
26
27
28



18 381. Defendants Morgan, Mack and Sidwell also knew or recklessly disregarded that
 19 during the Class Period the Company had announced and was issuing to the public \$1 billion worth
 20 of Fixed Rate Senior Notes (“Senior Notes”) on or about October 30, 2007, which was one week
 21 prior to Defendants’ disclosure of massive losses from U.S. subprime bets. Defendants Mack and
 22 Sidwell had signed the Registration Statement for the Shelf Offering related to these Notes, and
 23 they were aware or recklessly disregarded that the Company had issued an amended Prospectus on
 24 July 24, 2007 and a pricing supplement on October 30, 2007 to issue the Notes to investors. When
 25 the Notes were publicly issued in late October 2007, the Company and Mack and Sidwell knew or
 26 recklessly disregarded that Morgan’s true financial condition and prospects had not been fairly
 27 presented in the Company’s SEC filings, which were incorporated by reference into the Registration
 28 Statement and Prospectuses for the Notes. Morgan, Mack and Sidwell deliberately and recklessly

1 failed to update the financial condition and prospects of the Company prior to the Notes being
2 offered because they wanted to raise approximately \$1 billion through the Note offering before
3 news of Morgan's massive subprime-related losses were disclosed to the public and to ratings
4 agencies that had rated the Notes as "Aa3".

5 **B. John Mack**

6 382. Defendant Mack participated in the issuance of, signed and certified as accurate and
7 complete as required by Sarbanes-Oxley, the Company's materially false and misleading SEC
8 filings issued during the Class Period including, *inter alia*, the Company's Second and Third
9 Quarter Form 10-Qs filed with the SEC. Throughout the Class Period, Defendant Mack also made
10 a number of materially false and misleading statements regarding the Company's subprime
11 exposure as well as the effectiveness of its risk monitoring procedures.

12 383. Morgan's acquisition and aggressive trading of risky subprime assets was fostered
13 by Mack who implemented a business strategy that granted the "trader's option" to the Proprietary
14 Trading Group and deliberately steered the Company to assume higher levels of risk. While the
15 Company was increasing its exposure to risk, it was doing so without effective policies and controls
16 to ensure that the Company's exposure of risk was accurately communicated to its investors in
17 direct contrast to its public statements.

18 384. While Defendants told shareholders and investors that Morgan's growth and
19 concomitant expanding risk was "disciplined and balanced," Mack actively changed the risk
20 reporting structure within the Company. Specifically, in October 2005, Mack surreptitiously altered
21 Defendant Daula's reporting line so that he reported directly to Mack's hand-picked Company Co-
22 President and head of trading, Zoe Cruz, notwithstanding that Cruz's colleagues had panned her as
23 recklessly assuming or disregarding risk. *See supra* Hagan ("I'd be more than happy for Zoe
24 [Cruz] to take more risk,' Pandit told a friend, 'if I felt comfortable that she understood the risk
25 she'd be taking.'"). Further, Mack knew or was reckless in disregarding the fact that his alteration
26 to the Company's risk controls was counter to the industry standard that risk control personnel's
27 reporting chain should be independent of the business line.

28 385. Defendant Mack's reckless decision to have the chief risk manager report to the

1 same group trading manager has since been reversed. After the Company reported its \$9.4 billion
2 loss in Fourth Quarter 2007, Defendant Mack changed the ranks to require Morgan's Chief Risk
3 Officer, Defendant Daula, to report to the CFO, instead of to the head of trading.

4 386. In an April 21, 2007 Shareholder Meeting, Defendant Mack singled out Cruz (and
5 Daula) as being responsible for managing Morgan's risk exposure and reassured investors that Cruz
6 and Daula's management of the Company's risk exposure boded well for the Company and
7 investors. Thus, while Mack was encouraging Morgan to increase its risk appetite—while assuring
8 investors that Morgan's risk assessment tools were effective – he deliberately altered the reporting
9 structure to place a manager with debilitating conflicts of interest (as Cruz's compensation was
10 based on the performance of ISG) in charge of ensuring that the Company complied with its stated
11 risk exposure policies. Cruz effectively held sole authority for managing risks of trades that she
12 was approving; thus, unbeknownst to shareholders and traders, the Company had no risk controls
13 for a trading desk that was engaging in aggressive, high-risk trades that ultimately "bet the
14 Company."

15 387. Defendant Mack's willingness to recklessly amass risk initially paid dividends as
16 ISG reported record results throughout fiscal 2006, and through the first two quarters of fiscal 2007.
17 The Company's positive statements about its ability to manage risk continued into the first and
18 second quarters of 2007 which led to, *inter alia*, credit upgrades from S&P, which were based on
19 Morgan's purported ability to distinguish itself from its Wall Street peers as problems continually
20 erupted from the ongoing collapse of the subprime market.

21 388. However, while Mack and Morgan were touting the Company's disciplined growth,
22 by at least May 2007, by her own admission, Cruz became aware of the potential catastrophic
23 exposure Morgan faced by a collapse of the housing/credit markets. When (by July 2007) the
24 results of Cruz's requested stress test results demonstrated that the Company could lose \$3.5 billion
25 from its subprime related exposure, such that she ordered the CDS position cut, disclosure of this
26 potential subprime-related loss could have cost the Company a ratings downgrade from rating
27 agencies thereby forcing the Company to raise hundreds of millions of dollars in additional capital.
28 During the Third and Fourth Quarter 2007, the credit markets were tightening and panic was

1 ensuing as Wall Street titans like Citigroup and Merrill Lynch reported declines in profits and huge
2 multi-billion-dollar losses from bad bets on securities underpinned by subprime mortgages.

3 389. Throughout most of fiscal 2007, until November 7, 2007, Defendant Mack and other
4 Defendants deliberately and recklessly stated and implied that Morgan had largely skirted subprime
5 mortgage losses that plagued the Company's rivals. Mack stood by silently as CEOs of Morgan's
6 rival Wall Street companies were being ousted. Mack knew that cash was king as capital suddenly
7 was hard to come by – even for Wall Street stalwarts like Morgan, and earnings volatility and
8 ratings downgrades would have materially impaired Morgan's ability to operate.

9 390. As disclosed by the Company in its Third Quarter 2007 Form 10-Q, a one-notch
10 downgrade by the Rating Agencies would have materially disrupted the Company's operations and
11 would have required the Company to post an additional \$588 million in collateral to counterparties.
12 By deliberately failing to mark to market and record losses on its risky CDS positions and
13 deliberately and recklessly avoiding disclosure of Morgan's multi-billion dollar subprime exposure,
14 Mack quietly was able to negotiate a \$5 billion capital infusion from China's CIC that prevented a
15 capital void that would have severely disrupted the Company's ability to operate in the already
16 roiling credit markets.

17 391. Cruz's stress test, demonstrating the potential debilitating effect of the CDS positions
18 (that she approved), was not the only piece of information that Mack had access to regarding the
19 Company's ensuing financial crisis during the Class Period. In a letter dated August 20, 2007, the
20 SEC informed Defendants that Morgan's subprime-related disclosures were insufficient. Moreover,
21 by August 2007, Daula – who was touted by Mack as being "one of the best overall risk managers"
22 – was "vocally" warning Defendants that the pricing models used by Morgan to value assets were
23 flawed and were not producing accurate results. Mack, along with the other Defendants, managed
24 the day-to-day affairs of the Company through his CEO responsibilities and participation on
25 Morgan's management committee. As reported in *The Wall Street Journal*, Mack also had been
26 attending weekly risk-assessment meetings at least by October 2007 regarding "rumblings" of the
27 Company's "\$7.8 billion fourth-quarter write-down tied to bad CDO bets." Hagan's article in *New
28 York Magazine* also stated that Mack got more directly involved, leading risk-management

1 meetings and investigating what went wrong as the impending losses from the CDS positions were
2 growing. Moreover, during the December 19, 2007 conference call, Mack essentially admitted
3 that the risks taken by the “one desk” with the subprime-related CDS positions were material to
4 investors, and were taken with his knowledge, when he stated that, going forward, “I’m going to be
5 and this firm is going to be much more cautious in some of these larger bets.”

6 392. Despite all of the following: 1) receipt of the SEC’s letter demanding additional
7 subprime-related disclosures; 2) critical deterioration in the credit markets; 3) enormous reported
8 subprime-related losses from Morgan’s Wall Street peers; 4) participation in weekly credit
9 assessment meetings regarding the multi-billion dollar Fourth Quarter 2007 write-down; 5) Daula’s
10 warnings and the reports of stagnated losses as demonstrated by Cruz’s stress test; and 6)
11 knowledge or reckless disregard of growing illiquidity from tightening credit markets; Mack
12 publicly disclosed nothing about the extent of the Company’s massive subprime exposure until
13 unavoidable billions in write-downs could no longer be concealed because of leaks in the market
14 regarding the CDS positions and the continuing demise of the subprime and credit markets, and
15 most importantly, the continuing substantial decline in the ABX index.

16 393. Defendant Mack certified both the Second Quarter 2007 Form 10-Q and the Third
17 Quarter 2007 Form 10-Q and knowingly and recklessly stated that the Company’s internal controls
18 had no material weaknesses and that each of the 10-Qs “fairly presents, in all material respects, the
19 financial condition and results of operations of the Company.”

20 394. Further, Morgan’s attempt to paint its November 7, 2007, write-down as the result of
21 a sudden realization that its U.S. subprime liabilities suddenly materialized is completely
22 undermined by Cruz’s actions beginning in May (unwinding some subprime positions and ordering
23 a stress test on others) and continuing through the summer of 2007. Throughout the Class Period,
24 Mack knew or recklessly disregarded that the overall impression created by Morgan’s financial
25 statements and earnings reports were not consistent with the business realities of the Company’s
26 financial condition and prospects. Moreover, for each of the 10-Qs for the second and third quarters
27 of 2007, Mack signed a “Rule 13A-14(A) Certification of Chief Executive Officer,” which was
28 filed with the 10-Q, in which he certified that, along with Sidwell, he had “designed such disclosure

1 controls and procedures, or caused such disclosure controls and procedures to be designed under our
2 supervision, **to ensure that material information relating to the registrant, including its**
3 **consolidated subsidiaries, is made known to us by others within those entities, particularly**
4 **during the period in which this report is being prepared.”** (Emphases added).

5 395. Mack had strong incentives – both economic and reputational -- to manipulate
6 Morgan’s true financial condition as his compensation was directly tied to the Company’s
7 performance. The majority of Mack’s compensation was directly tied to the Company’s
8 performance through an incentive bonus that depended upon Morgan’s performance. Mack’s
9 annual salary was \$800,000, but over 98% of his compensation was received in year-end bonuses
10 (restricted stock units and stock options) that depended upon Mack’s performance and the
11 Company’s performance and progress towards its strategic goals. Mack held the distinction in
12 years past as having received “the largest bonus awarded to a Wall Street CEO,” as reported in USA
13 TODAY, December 15, 2006.

14 396. Mack had publicly announced in 2005 the goal of doubling Morgan’s pre-tax profits
15 in five years and committed to substantially growing income and earnings by balancing a deliberate
16 increased risk appetite for aggressive proprietary trading with increased risk controls. Mack knew
17 or recklessly disregarded and liabilities resulting from multi-billion-dollar, high-risk CDS positions
18 deliberately were not properly valued in accordance with GAAP so that the Company could meet
19 analyst expectations during the Class Period. Defendant Mack and the other defendants recklessly
20 hoped – against clear moribund signals -- that the subprime and CDO markets would rebound and
21 that they could unwind Morgan’s CDS positions, or buy time to find an investor to shore up the
22 Company’s capital needs.

23 **C. David Sidwell**

24 397. As Morgan’s CFO, Defendant Sidwell participated in the issuance of, signed and
25 certified the Company’s materially false and misleading SEC filings as accurate and complete, as
26 required by Sarbanes-Oxley. During the Class Period, Sidwell signed and certified the Company’s
27 Second and Third Quarter Form 10-Qs filed with the SEC, and throughout the Class Period, Sidwell
28 conducted quarterly earnings conference calls with shareholders and investors and made a number

1 of materially false and misleading statements regarding the Company's subprime exposure as well
2 as its risk-monitoring infrastructure.

3 398. As the Company's CFO, Sidwell was in charge of monitoring the Company's
4 internal controls and reporting Morgan's risks, including the undisclosed adverse billion-dollar CDS
5 positions during the Class Period. Sidwell assumed his CFO role at Morgan in March 2004, and
6 therefore, he was keenly aware of Morgan's agreement to enter in the Cease and Desist Order with
7 the SEC in November 2004, in which the Company agreed to cease and desist from committing or
8 causing any future violations of the Exchange Act by maintaining adequate controls to ensure that
9 Morgan valued its positions in accordance with GAAP and accurately stated its positions in the
10 Company's books and records.

11 399. In an investment bank, it is part of the CFO's job to know what securities the
12 company has in terms of its proprietary trading, because the CFO is responsible for obtaining the
13 financing to purchase those securities. Therefore, Sidwell could not have been ignorant about the
14 existence, size and nature of the CDS's without having been reckless in his ignorance.

15 400. Having singled out and publicly discussed during the September 19, 2007 conference
16 call, the transfer of what we now know was the CDSs from Level 2 to Level 3, Sidwell either knew
17 or was extremely reckless in not knowing that the reason that the fair value category of the CDSs
18 was being changed, that the fair value of these CDSs was based on the ABX Index, and that they
19 were *not* being recorded at fair value.

20 401. In addition to his years of experience as Morgan's CFO, Sidwell had 20 years of
21 extensive experience as the former CFO of the investment bank division of JPMorgan Chase and as
22 Controller of its predecessor, JP Morgan. Prior to his experience at JPMorgan Chase, Sidwell spent
23 nine years with the public accounting firm, Pricewaterhouse Coopers, and he had served as a trustee
24 of the International Accounting Standards Committee Foundation and was a member and Chair of
25 the SEC Committee on Corporate Reporting of Financial Executives International. He also had in
26 the past been a committee member of an advisory council of Emerging Issues Task Force of FASB.
27 Sidwell also was tapped in October 2007 to be a member of the SEC Advisory Committee on
28 Improvements to Financial Reporting. Defendant Sidwell drew upon his numerous years of

1 expertise in GAAP and financial reporting to guide Morgan through its adoption of Fair Value
2 reporting in accordance with SFAS 157 in December 2006. Therefore, he was acutely aware of the
3 Fair Value reporting requirements and had purportedly implemented them at the Company. During
4 the Class Period, Sidwell knowingly and recklessly caused Morgan to issue and file financial
5 statements and reports with the SEC that stated that the Company had implemented SFAS 157 and
6 had prepared its financial statements in accordance with SFAS 157, when he knew or recklessly
7 disregarded that Defendants had not complied with SFAS 157 for the Company's risky multi-
8 billion-dollar bet on subprime-related securities.

9 402. Sidwell also served on Morgan's Management Committee through which he and
10 other high-level executives, including Defendants Mack, Cruz and Daula, oversaw and controlled
11 the Company's day-to-day activities and had ultimate responsibility for the control function over
12 trading activities.

13 403. Even prior to the Class Period, Sidwell assured investors that Morgan was increasing
14 its risk taking endeavors in a "disciplined and balanced way." Analysts seized on Sidwell's
15 representations and touted the Company's success as based, in part, on "gradual[] increase" in the
16 amount of trading risk. Moreover, in reporting earnings for the First Quarter 2007, Sidwell assured
17 investors that while subprime had been a key focus in the market during early March 2007, the
18 Company had managed its risk through a variety of hedging strategies and proprietary risk positions
19 that had significantly contributed to Morgan Stanley's record trading results and income. The
20 record income from First Quarter 2007 and further gains from subprime bets on CDSs were carried
21 forward in Second Quarter and Third Quarter fiscal 2007 earnings reports, without additional
22 necessary disclosures that related bets had soured and were projected to reverse course for record
23 earnings and cause a record loss.

24 404. Sidwell also falsely assured investors that the Company had decreased Morgan's risk
25 exposure in early 2007 to balance Morgan Stanley's level of risk with Defendants' view of potential
26 market changes. This was all part of the total mix of information regarding Morgan Stanley leading
27 into the Class Period. However, once the Class Period began, Sidwell knew or deliberately and
28 recklessly disregarded that the Proprietary Trading Group's CDS positions had exposed the

1 Company to billions of dollars in losses because he participated on the Company's Management
2 Committee along with Defendant Daula, the Company's CRO. As confirmed by CW 5, Controllers
3 created daily summaries of trading positions and marks from the Company's traders that were
4 provided up the channel of authority at Morgan to Daula and Sidwell and other managers.

5 405. Sidwell knowingly and recklessly made material misrepresentations concerning the
6 Company's ability to weather the subprime meltdown during the Class Period. Indeed, at the
7 beginning of the Class Period, during a June 20, 2007 Second Quarter earnings call with analysts,
8 Sidwell served as the spokesperson for the Company assured the market that the Company
9 "certainly did not lose money in [the subprime] business" during the second quarter of 2007.
10 Sidwell's comments were made after Cruz (starting in May 2007) began cutting, and selectively
11 advising Morgan customers to eliminate, subprime-related positions and had ordered Daula to
12 conduct a stress test on Morgan's positions. Sidwell was familiar with the Company's stress
13 testing, and he commented on the Second Quarter 2007 earnings call that stress testing scenarios
14 helped him and others "manage less liquid risk" as the Company had increased risk exposure during
15 the latter half of Second Quarter to "balance the level of risk with our view of market
16 opportunities...."

17 406. Thus, while Sidwell was assuring analysts and the market that the Company had not
18 suffered from any marks in the mortgage area from "betting the wrong way" and "did not lose
19 money in [the subprime] business," Morgan executives (including Cruz) were simultaneously trying
20 to unwind the Company's exposure to subprime losses and had ordered an analysis of the
21 Company's subprime exposure, including the Proprietary Trading Group's big bet on subprime-
22 related CDSs. Sidwell made no mention of these facts, or the Company's multi-billion-dollar
23 exposure resulting from risky subprime CDS positions on the Second Quarter 2007 earnings
24 conference call.

25 407. Further, the SEC's August 30, 2007 letter to Sidwell put him and the Company on
26 further notice that the SEC considered Morgan's disclosures about its subprime exposure to be
27 inadequate. Moreover, an article appearing in the *Financial Times* (on December 21, 2007)
28 disclosed that "[b]y August [2007], Mr. Daula was very vocal in saying that there were no proper

1 pricing models for [subprime related] . . . trades, that positions were not being properly measured,
2 and that the history traders used in their models was not a reliable guide.” Despite the SEC’s direct
3 request to Sidwell for more transparency and Daula’s “vocal” warnings, Morgan’s Third Quarter
4 10-Q (filed 40 days after the SEC’s letter was issued) – which was signed by Sidwell – failed to
5 provide investors with any detail concerning: i) Morgan’s exposure to potentially unavoidable
6 multi-billion-dollar losses from the Global Proprietary Group’s trade; ii) Cruz’s frantic divestment
7 of subprime-related exposure beginning in May; iii) the results of Cruz’s stress test; or iv) Daula’s
8 warnings.

9 408. Rather than increase Morgan’s transparency, after receiving the SEC letter, Sidwell
10 knew or recklessly disregarded that the Company was attempting to conceal fair value losses on
11 Morgan’s subprime exposures by using Level 3 inputs to arrive at more favorable valuations, when
12 the Level 2 inputs that had been used all along yielded unacceptable losses. The use of those Level
13 3 inputs over Level 2 inputs – which violated GAAP – was motivated not only by Sidwell’s desire
14 to conceal losses from the Proprietary Trading Group’s trade but also by earnings expectations for
15 the Company. The Company reported financial figures just barely within Wall Street’s expected
16 range solely by using Level 3 inputs to value the CDS position and ignoring inputs from the ABX
17 Index. Without the manipulation of fair value and deliberate disassociation of the CDS positions
18 from the ABX Index, Morgan would have been forced to record \$4.4 billion of losses on the CDS
19 positions, would have missed its earnings targets by a large margin and would have reported a loss
20 for the first time in the Company’s history.

21 409. Defendants failed to respond timely to the SEC’s request for additional subprime
22 disclosures, until November 27, 2007 (after Sidwell had retired) and well after the Company had
23 begun to publicly disclose the aggressive multi-billion-dollar CDO subprime bet that had exposed
24 the Company and its investors to billions in losses.

25 410. During the Third Quarter 2007 Conference Call, Sidwell falsely stated that his
26 “goal” for the call was “to be as clear as possible” as to how the “many challenging market
27 dynamics” had impacted Morgan’s results. Sidwell acknowledged that the credit markets had
28 deteriorated considerably during the course of the Company’s Third Quarter and that “increased

1 volatility, significant spread widening, lower levels of liquidity, and reduced price transparency at
2 all parts of the capital structure" had affected lending markets, the effectiveness of hedging
3 strategies, subprime mortgage markets, including the CDS market, and other structured credit
4 products. He further stated that the "credit environment" had significantly impacted Morgan's
5 results in lending and credit sales and trading. Sidwell provided granular detail of how markdowns
6 to loans and commitments had led to approximately \$940 million in mark-to-market losses during
7 the quarter and that EPS from such losses was approximately \$0.33 per share. He also gave details
8 regarding \$480 million in other losses, but he deliberately and recklessly failed to mention that
9 Defendants' mark-to-market of the subprime-related CDS position had generated **\$1.9 billion** in
10 *recognized* losses during Third Quarter.

11 411. On the Third Quarter 2007 earnings conference call, Sidwell knowingly and
12 recklessly omitted any reference to: i) reclassification of subprime-related CDS liabilities from
13 Level 2 to Level 3; ii) the subprime-related exposure to billions of dollars in losses; or iii) the
14 devastating results of Cruz's stress test. He further deliberately omitted to reference the true
15 motivation behind the improper reclassification of assets and liabilities, which was to meet earnings
16 projections and allow the Company to quietly obtain a capital infusion before blasting shareholders
17 and investors with news of billions in losses from risky subprime CDS bets.

18 412. Sidwell falsely and recklessly stated that the Company's "assets and liabilities are
19 recorded at fair value." Sidwell also publicly claimed that Defendants used *observable* market data
20 to value its assets and liabilities, which he knew was materially false and misleading as he and other
21 Defendants knowingly and recklessly failed to record the \$13.2 billion long CDS position at fair
22 value as dictated by the decline in the benchmark ABX indices, which was the most significant
23 observable input to value the CDS positions in Third Quarter 2007.

24 413. Although providing detailed information on the conference call regarding the
25 percentage of assets and liabilities classified as Level 2 and Level 3, and stating that liabilities in
26 Level 3 had increased to approximately 3% of total liabilities, as compared to 2% in Second Quarter
27 2007, Sidwell knowingly and recklessly did not disclose that the increase in Level 3 liabilities was
28 in connection with the Proprietary Trading Group's CDS position and that the increase in Level 3

1 liabilities and purported “fair” valuation related to the undisclosed \$1.9 loss mark-to-market loss;
2 thereby rendering these statements materially false and misleading as well. Sidwell also falsely
3 stated that the major components of Level 3 are the “same” as disclosed in Second Quarter 2007.
4 The magnitude and nature of the undisclosed \$1.9 billion write-down and contemporaneous
5 reclassification of billions of dollars of related subprime liabilities, especially in light of Sidwell’s
6 other disclosures on the conference call and in the Form 10-Q, demonstrates that Sidwell’s
7 omissions of material information regarding the CDS positions were deliberate and were made to
8 create an overall impression that was not consistent with the business realities of the Company’s
9 financial condition and prospects. Moreover, for each of the 10-Qs for the second and third
10 quarters of 2007, Sidwell signed a “Rule 13A-14(A) Certification of Chief Financial Officer,”
11 which was filed with the 10-Q, in which he certified that, along with Mack, he had “designed such
12 disclosure controls and procedures, or caused such disclosure controls and procedures to be
13 designed under our supervision, **to ensure that material information relating to the registrant,**
14 **including its consolidated subsidiaries, is made known to us by others within those entities,**
15 **particularly during the period in which this report is being prepared.”** (Emphases added).

16 414. Defendant Sidwell also certified both the Second Quarter 2007 Form 10-Q and the
17 Third Quarter 2007 Form 10-Q, as required by Sarbanes-Oxley, and knowingly and recklessly
18 falsely confirmed that the Company’s internal controls had no material weaknesses and that each of
19 the 10-Qs “fairly presents, in all material respects, the financial condition and results of operations
20 of the Company.” Sidwell knew or recklessly disregarded that these statements and certifications
21 were materially false and misleading when made.

22 415. Sidwell directly benefited from misrepresenting Morgan’s true financial condition.
23 His compensation was tied to the Company’s performance, and although Sidwell had announced his
24 intention to resign effective at fiscal 2007 year end, he relinquished his CFO position on October
25 11, 2007, which was the day after the Third Quarter 2007 Form 10-Q was filed with the SEC.
26 Sidwell retired from employment with Morgan on October 31, 2007, according to Morgan’s 2008
27 Proxy (filed with the SEC on February 27, 2008). Therefore, Morgan’s compensation committee
28 considered only his and the Company’s performance for the first three quarters of the fiscal year

1 2007 in deciding Sidwell's bonus. Based on Sidwell's "helping develop the Company's strategic
2 growth plan and communicating it to the investment community" during the first three quarters of
3 fiscal 2007, Morgan's compensation committee awarded Sidwell a bonus of **\$13 million**. Because
4 Sidwell retired before the grant date of fiscal year-end incentive compensation, Sidwell was able to
5 obtain his entire fiscal 2007 bonus in cash, instead of an equity award.

6 **D. Zoe Cruz**

7 416. While investors were being assured that Morgan Stanley's risk from subprime
8 exposure was contained, as detailed in *New York Magazine*, in May 2007, Cruz claimed that she
9 had personally become concerned about the Company's exposure to the entire mortgage business
10 and subprime losses and began ordering the unwinding Morgan's mortgage-related exposure before
11 the Class Period even began in May 2007. Cruz also claims to have informed some of Morgan's
12 clients – but not Morgan's shareholders – of an impending collapse of the mortgage and housing
13 markets and urged the Company's clients to exit positions to limit their exposure to mortgage
14 related positions.

15 417. Cruz further acknowledged that her concerns led her to order Daula to run stress tests
16 on the Proprietary Trading Group's positions at this same point in time. Cruz purportedly received
17 the results of the stress test on July 4, 2007, according to her own account of the timing. At that
18 time, Defendant Daula informed Cruz that the stress analysis suggested that Morgan could lose **\$3.5**
19 **billion** on the Proprietary Trading Group's CDS positions.

20 418. Despite having specific knowledge of Morgan Stanley's multi-billion dollar
21 exposure to subprime losses, Cruz kept quiet and allowed the Company to file its Second Quarter
22 2007 Form 10-Q with the SEC on July 10, 2007, without any disclosures regarding the CDS
23 positions or potential subprime-related multi-billion-dollar losses or her order to Daula to cut the
24 position. Moreover, less than one month *after* Cruz ordered the Proprietary Trading Group's CDS
25 positions to be cut, Morgan Stanley held a conference call with analysts to discuss the Company's
26 second quarter 2007 results. During the call, Sidwell, as the spokesperson for the Company, failed
27 to mention the massive loss uncovered by the stress test ordered by Cruz weeks earlier. As a result,
28 Cruz had actual knowledge that these statements were materially false and misleading when made.

1 419. On the Third Quarter 2007 conference call, Defendant Kelleher reported that an
2 additional \$2 billion in capital had been allocated to the ISG, which was under Cruz's control.
3 Thus, while Cruz was ordering the Company to cut its exposure to subprime losses, Cruz knew that
4 Morgan's investors were being led to believe that all was well within the Company. Cruz also
5 knowingly and recklessly stood idly by as Morgan made material omissions in the Third Quarter
6 2007 earnings release and Third Quarter 2007 Form 10-Q regarding the Company's \$1.9 billion
7 write-down from the CDS positions – caused by the Proprietary Trading Group of the ISG division
8 that she managed and controlled – or the Company's \$10.4 billion subprime exposure.

9 420. Throughout the summer of 2007, Cruz "underplayed the extent of the losses [at
10 Morgan]," although according to clients, she was very bearish on subprime and very concerned.
11 *See supra* Hagan ("Cruz was clearly a bear and clearly extremely concerned, and she called me
12 every couple of weeks," says one of her former clients, Stanley Druckenmiller, a veteran hedge-fund
13 manager.").

14 421. Throughout the Class Period, Cruz received weekly updates from Daula on the
15 Company's risk position and was well aware that Morgan's risk reporting structure was not publicly
16 disclosed. Thus, setting aside any specific knowledge of defects in Morgan's risk assessment
17 protocols and the Company's exposure to loss, Cruz's job responsibilities required her to be
18 personally aware of material transactions within her department such as the massive bet placed on
19 U.S. subprime by the Proprietary Trading Group. In addition, unbeknownst to investors, Defendant
20 Daula, the Company's CRO, reported directly to Cruz. Cruz had unfettered access to this material
21 adverse information at any time she wanted it. Cruz's specific knowledge of Morgan's subprime
22 exposure (via the results of the stress test and Daula's reports) is corroborated not only by her own
23 account of events, but also by external markets factors, such as the eroding ABX index, subprime
24 losses by Morgan Stanley's peers, increasing defaults and a deteriorating housing market.

25 422. Also in July 2007, Cruz was aware or recklessly disregarded that credit rating
26 downgrades and credit watch reviews for RMBS and ABS CDOs signaled that mezzanine and high-
27 grade ABS CDO tranches were also going to be subject to downgrades and write-downs. Morgan
28 Stanley's own analysts publicly projected in a July 16, 2007 research report that write-downs could

1 “bleed into parts of the A stack.” Morgan’s own report further stated that there had been 1,342
2 downgrades of subprime RMBS as of July 16, 2007, compared to only 36 such downgrades by
3 Moody’s in all of 2006. Thus, in addition to her own suspicions, Cruz had at her disposal and
4 recklessly disregarded key indicators at the outset of the Class Period that the Proprietary Trading
5 Group’s big bet on subprime CDSs was ill fated and would cause imminent cataclysmic losses in
6 her ISG division if marked to fair value as required by GAAP. These suspicions converted into
7 actual knowledge by her own admission by no later than July 4, 2007. Cruz not only left the
8 position in place after her orders to cut it were ignored, but she also knowingly and recklessly
9 caused Morgan to disclose materially false and misleading reports regarding the financial results of
10 the ISG and the management of increased high-risk trading to shareholders and investors.

11 423. Mack has since pinned Morgan’s financial woes on Cruz. *See* “The colossus brought
12 to its knees,” *The Daily Mail*, Sept. 19, 2008 (“Then came the credit crunch. Morgan’s lost \$10
13 billion on the mortgage markets and critics called for him [Mack] to be sacked. Instead, ever
14 ruthless, ***Mack blamed his chief henchman, Zoe Cruz ‘Missile’, and removed her instead.***”)
15 (emphasis added).

16 424. In addition to her actual knowledge of the fraudulent misstatements, Cruz was
17 motivated to boost the Company’s reported performance because the majority of her multi-million
18 compensation was received in the form of year-end incentive compensation. Cruz also was
19 motivated to misrepresent Morgan’s true financial condition to avoid being fired, which is exactly
20 what happened to her when the truth was revealed.

21 **E. Tom Daula**

22 425. As Morgan’s Chief Risk Officer, Defendant Daula was responsible for all risk-
23 related disclosures issued by the Company, including risk-related disclosures concerning Morgan’s
24 Proprietary Trading Group and the Company’s proprietary trades. Daula was one of the chief
25 spokespersons for assuring investors that Morgan risk monitoring exposure was adequate. For
26 example, in a power point presentation by Daula to investors (dated February 14, 2006), titled “Risk
27 Management at Morgan Stanley An Overview,” Daula outlined the procedures Morgan supposedly
28 had in place to monitor trading risks. Daula’s presentation was intended to, and did in fact, assure

1 investors that the Company's growth was disciplined and within the bounds of acceptable risk.

2 426. Moreover, in an April 21, 2007 Shareholder Meeting, Mack singled out Daula (and
3 Cruz) as being responsible for managing Morgan's risk exposure and reassured investors that Cruz
4 and Daula's management of the Company's risk exposure boded well for the Company and
5 investors. Thus, setting aside any specific knowledge of defects in Morgan's risk assessment
6 protocols and the Company's exposure to loss, Daula's job responsibilities required him to ensure
7 Morgan's risk assessment functions were sufficient, functioning properly and did not conflict with
8 public disclosures being made about risk assessment protocols.

9 427. Notwithstanding Daula's responsibilities as Morgan's Chief Risk Officer, at the very
10 outset of the Class Period and months before Defendants disclosed Morgan's massive subprime-
11 related losses, Daula was personally aware that the Proprietary Trading Group's CDS positions
12 potentially exposed the Company to **\$3.5 billion** in losses as he himself had performed a stress test
13 that Cruz had directed him to run in May 2007. Defendant Daula also provided weekly updates to
14 Cruz on the Company's risk exposure, at least each week from July 4, 2007 until the end of the
15 Class Period, and Daula had actual knowledge that Morgan's undisclosed subprime exposure had
16 grown to \$10.4 billion as of August 31, 2007.

17 428. Moreover, published reports revealed that beginning in August 2007, "Daula was
18 very vocal in saying that there were no proper pricing models for [sub-prime related] . . . trades, that
19 positions were not being properly measured, and that the history traders used in their models was
20 not a reliable guide." Daula's concerns and the true dire state of the Company's internal controls
21 and pricing models were not disclosed to investors during the Class Period as the Company falsely
22 reported that risks were being taken in a balanced and disciplined manner. Daula served on the
23 Company's management committee and had a duty to ensure that the Company accurately reported
24 its financial results, condition and prospects, which Daula knew or recklessly disregarded, was not
25 being done during the Class Period.

26 **F. Colm Kelleher**

27 429. Defendant Kelleher, assumed the role as Morgan's CFO on October 11, 2007,
28 although he was not slated to take over the position until the end of fiscal 2007 (November 30,

1 2007) when Defendant Sidwell was supposed to resign. Sidwell relinquished the CFO position to
2 Kelleher on October 11, 2007, which was the day after Morgan filed its materially false and
3 misleading Third Quarter 2007 Form 10-Q with the SEC. Kelleher assumed the CFO position at a
4 time of financial crisis at Morgan, and he made a number of materially false and misleading
5 statements regarding Morgan's financial results and subprime exposure during the Class Period.

6 430. Kelleher also was a member of Morgan's Management Committee during the Class
7 Period and participated in decisions and risk management at the highest levels of the Company.
8 According to the Deutsche Bank analysts, Kelleher's background included fixed income sales and
9 structuring and an early career with the accounting firm, Arthur Andersen. The analysts stressed
10 that Kelleher, in expressing his philosophy of risk management, had stressed "that there cannot be
11 valuation issues if there is going to be efficient risk management." He also stated that one of his
12 first moves was to "find alternative means to prove valuations." Therefore, Kelleher also had the
13 background that enabled him personally to understand that the CDS position at the end of Third
14 Quarter 2007 was improperly valued in order to manage earnings and avoid reporting a loss.

15 431. Kelleher held meetings with analysts in October 2007, after which analysts at
16 Deutsche Bank reported that they had taken away "comfort that the 3Q07 shortfall stemmed from
17 bad execution vs. bad systems and that, with more normal markets, performance should mostly
18 recover." They further reported that the Company's problems "were attributed less to risk control
19 than to poor trading, a good portion of which should recover with better markets." Kelleher also
20 apparently reported to the Deutsche Bank analysts that he had "shadowed the outgoing CFO for the
21 past five months." Therefore, Defendant Kelleher acknowledged that he was privy to the
22 information reviewed by Defendant Sidwell during the entire Class Period, including the false and
23 misleading statements in the Second and Third Quarter 2007 Form 10-Qs and the accounting
24 manipulations through which the CDS position improperly was valued after being reclassified to
25 Level 3 from Level 2 to manage earnings and buy time for the Company to find a capital infusion.

26 432. Kelleher told the Deutsche Bank analysts that risk management had played out as
27 expected during Third Quarter and "does not need changing." As a result, the analysts reported that
28 "our read is that Morgan thought it more important to limit its losses than risk any more of its

1 earnings or capital during the August turmoil. If so, we feel a touch better about its risk
2 management and slightly better that its results can improve more directly with better markets.”
3 Kelleher’s statements to the analysts, which were repeated to the market at large as he knew and
4 intended, were materially false and misleading and deliberately and recklessly misrepresented the
5 losses and risk management systems at the Company, which as stated by Defendant Daula were
6 riddled with problems from nonworking models and lack of ability to properly measure trading
7 positions by no later than August 2007, several months *before* Kelleher made such statements.

8 433. In addition, Kelleher participated in the Company’s Third Quarter 2007 earnings
9 conference call and made a number of materially false and misleading statements. Defendants
10 Kelleher and Sidwell volleyed coverage of the Company’s financial performance back and forth
11 during the call, and Kelleher falsely stated that Sidwell had “covered the primary drivers of the
12 decrease” in revenue from fixed income sales and trading during Third Quarter, when in fact,
13 Sidwell and Kelleher each knew and both failed to disclose the **\$1.9 billion** write-down to the long
14 CDS position during Third Quarter 2007. On the call, Kelleher and Sidwell provided granular
15 detail regarding losses generated from mark-to-market loan commitments and related \$940 million
16 in losses and a \$726 million write-down, which demonstrates that the exclusion of any information
17 regarding the \$1.9 billion write-down was deliberate and reckless.

18 434. Kelleher also told analysts during the Third Quarter 2007 earnings conference call
19 that he was going to provide them with “enough analytic metrics to help [them] model future
20 scenarios, based upon [their] overall market assumptions.” Kelleher deliberately and recklessly
21 failed to disclose the most significant metrics regarding the Company’s \$10.4 billion subprime
22 exposure, and he falsely attributed the decrease in revenues from fixed income sales and trading to
23 general, unspecified “market conditions.”

24 435. On November 7, 2007, after Morgan announced a \$3.7 billion decline in its subprime
25 related assets, Kelleher held his first solo conference call with analysts during which he tried to
26 present Morgan’s loss as a surprise. Notwithstanding Kelleher’s attempt to present the loss as
27 unexpected, Kelleher and other Morgan senior executives (including the Individual Defendants)
28 knew or recklessly disregarded as early as July 2007 that Morgan was exposed to billions of dollars

1 in subprime related losses. Kelleher also had participated in the Third Quarter 2007 earnings
2 conference call and therefore also was aware that the Company had secretly written off \$1.9 billion
3 from the CDS position, and he further was aware that the liabilities from the long CDS position
4 were deliberately understated to manage earnings and that the valuation of the long CDS position
5 had ignored the observable input represented by the decline in the benchmark ABX index during the
6 same time period.

7 436. Kelleher directly benefited from misrepresenting Morgan's true financial condition
8 because his compensation was directly tied to the Company's performance. In explaining the
9 compensation awarded to Kelleher in 2007, the 2008 Proxy (filed with the SEC on February 27,
10 2008) stated that the compensation Committee considered Mr. Kelleher's "accomplishments as
11 Head of Global Capital Markets and his transition into the CFO role, including helping the
12 Company to address issues relating to the disruption in the mortgage securities market during the
13 second half of the year" and awarded Kelleher over **\$11.36 million** in cash and other incentive
14 compensation for 2007.

15 **XII. LOSS CAUSATION**

16 437. Plaintiffs and Class members were damaged as a result of Defendants' fraudulent
17 conduct as set forth herein. During the Class Period, Defendants knowingly and recklessly engaged
18 in a scheme to deceive the market by issuing a series of materially false and misleading statements
19 (and omitting material facts) relating to, *inter alia*: the magnitude and nature of increased risk in
20 Morgan's proprietary trading; the adequacy of the Company's risk management controls; the
21 Company's ability to produce record results with a purported balanced approach to risk, the limited
22 nature of the Company's exposure to subprime-related losses; the Company's adherence to GAAP
23 (including Morgan's stated practice of reporting assets at fair value); the true purpose behind the
24 Company's reclassification of assets and liabilities from Level 2 to Level 3 in the Third Quarter
25 2007; the adequacy and nature of the losses and write-downs taken in Third Quarter 2007; the
26 adequacy of the losses and write-downs taken and disclosed on November 7, 2007; the
27 circumstances leading to the Company's sub-prime-related write-downs and related material losses
28 in Third and Fourth Quarter 2007; and the Company's purported ability to outperform its Wall

1 Street peers in the prevailing economic environment in 2007.

2 438. As a direct result of the Defendants' scheme, misrepresentations, and omissions of
3 material facts, the price of Morgan's common stock was artificially inflated throughout the Class
4 Period.

5 439. Class members unwittingly and in reliance upon Defendants' materially false and
6 misleading statements and/or omissions purchased Morgan's common stock at artificially-inflated
7 prices. But for the Defendants' material misrepresentations, omissions and fraudulent acts,
8 Plaintiffs and other Class members would not have purchased Morgan's stock at all, or would not
9 have purchased it at the artificially-inflated prices at which it traded during the Class Period. As
10 Defendants' material misrepresentations and omissions were gradually revealed to investors and
11 shareholders through a series of partial corrective disclosures, Morgan's stock fell precipitously as
12 the artificial inflation caused by the Defendants' conduct was removed from Morgan's stock price.

13 440. The declines in the Company's stock price between November 1, 2007 and the end
14 of the Class Period, including, but not limited to, the declines summarized below, are directly
15 attributable to the market absorbing information correcting the Defendants' fraudulent
16 misrepresentations and omissions and/or the materialization of risks concealed by Defendants from
17 Morgan's investors and shareholders.

18 441. Plaintiffs and other members of the Class suffered substantial economic losses as the
19 price of Morgan's stock fell in response to the issuance of partial corrective disclosures and/or the
20 materialization of risks concealed by the Defendants from Morgan's investors and shareholders.
21 The following corrective disclosures caused Morgan's stock to drop, thereby damaging investors,
22 are representative, not exclusive, of the partial corrective disclosures and/or the materialization of
23 concealed risks that led to Plaintiffs' and other putative Class members' damages for which relief is
24 sought in this matter.

25 A. **The Events Leading Up to and The Company's Initial Revelations About Its**
26 **Subprime Exposure on November 7, 2007**

27 442. Between November 1 and November 7, 2007, first rumors, then speculation, and
28 finally, on November 7, 2007, confirmation by the Company of large losses relating to previously-

1 undisclosed exposures to U.S. subprime markets caused Morgan's stock price to fall from \$67.26,
2 the closing price on October 31, 2007 to \$51.19, the closing price on November 7.

3 443. On Thursday, November 1, 2007, Mike Mayo, an analyst at Deutsche Bank
4 predicted that Morgan could face large losses due to exposures from CDOs. In part, this
5 speculation was fueled by information leaking into the analyst community by the departures of
6 traders from the Proprietary Trading Group, combined with existing turmoil in the subprime
7 market, all of which suggested that Morgan had a serious problem on its hands.

8 444. On Friday, November 2, 2007, the Defendants fired Howard Hubler. Although there
9 was no public announcement of Hubler's firing, information about his firing fueled additional
10 rumors and speculation in the market about Morgan's exposure to subprime losses.

11 445. On November 6, 2007, David Trone, an analyst with Fox-Pitt Kelton Cochran
12 Caronia Waller, issued a report downgrading the rating on Morgan's stock based on the "likelihood
13 that it will take significant write-downs on ABS-CDOs and other mortgage exposures." Fox-Pitt
14 Kelton Cochran Caronia Waller predicted Morgan's "forthcoming write-down could be around \$4
15 bil [sic]" but stated that the analysts "wouldn't be surprised to see \$6 bil [sic] in total write-
16 downs..." Trone wrote, "We suggest an outright avoidance until either management discloses
17 more specific exposure data and it proves smaller than we thought, or they actually take
18 writedowns big enough to get beyond this." At 12:35 p.m. the same day, Mike Mayo, the analyst
19 that had launched rumors of a Morgan Stanley writedown the previous week, predicted a write
20 down of \$3 to \$4 billion, but ascribed the writedown to Morgan's holdings of CDOs.

21 446. As the market absorbed the information revealed to the public between November 1
22 and November 6, 2007, Morgan Stanley's common stock fell from its closing price of \$67.26 on
23 October 31, 2007, to close at \$54.51 on November 6, 2007, a decline of 18.96 %.

24 447. Before the markets opened on November 7, 2007, the *Wall Street Journal* published
25 an article titled, "Storm May Hit Morgan Stanley After Its Calm --- Write-Downs Projected By
26 Two Analysts," and which appeared in print on the morning of November 7, 2007, and reported
27 that two analysts were projecting write-downs from Morgan based on an "educated guess" (the
28 "November 7, 2007 WSJ Article"). According to the November 7, 2007 WSJ Article:

1 Of all the blue-chip Wall Street securities firms, Morgan Stanley seemed one of the
2 least likely to get thumped by the subprime-mortgage crisis. The firm is a bit player
3 in underwriting the securities known as collateralized-debt obligations that have
4 rocked Merrill Lynch, Citigroup and others, ranking a distant No. 10. So why are
5 some on Wall Street starting to sweat about Morgan Stanley's exposure to this
6 business? Two analysts are projecting the firm may take a fourth-quarter write-down
7 of \$3 billion to \$6 billion. The estimates by analysts David Trone of Fox-Pitt, Kelton
8 and Mike Mayo of Deutsche Bank AG contributed to Morgan Stanley stock's falling
9 \$1.08, or 1.94%, yesterday in New York Stock Exchange trading to \$54.51 a share.
10 Mr. Trone projected the possible write-downs at \$4 billion to \$6 billion, Mr. Mayo
11 \$3 billion to \$4 billion. While the firm may not have underwritten as many CDOs,
12 which are securities backed by pools of assets such as mortgages, Morgan Stanley
13 may have been involved in transactions with other firms that left it with exposure to
14 CDO risks, market participants say. Such proprietary trading with the firm's own
15 money already cost the firm \$480 million on money-losing quantitative stock trading
16 in the third quarter, with \$390 million in losses occurring on a single day in August,
17 according to regulatory filings. Asked by a CNBC reporter Monday about possible
18 fourth-quarter write-downs, Morgan Stanley Chief Executive John Mack indicated he
19 expected numerous firms would report such hits because market prices have
20 declined. But he wouldn't address specifics about Morgan Stanley.

21 448. On the evening of November 7, 2007, after the close of the markets, Morgan issued
22 a press release disclosing significant declines in subprime-related exposures and a staggering \$3.7
23 billion write down for the two-month period ended October 31, 2007.

24 449. Since the initial analyst speculation of Morgan's losses, the Company's share price
25 had fallen 23.9% from \$67.26 from the close on October 31, 2007 to \$51.19 on November 7, 2007,
26 the date of the Company's disclose of its losses, reducing the Company's market capitalization by
27 \$17.03 billion.

28 450. In announcing that Morgan held an additional \$6 billion in net subprime exposure
29 on its balance sheet, Kelleher responded whether this additional exposure should be viewed as a
30 potential for an additional \$3.9 billion after-tax writedown at the end of the quarter. Kelleher
31 responded:
32

33 I mean, you can think about it in that way. Look, I mean, \$6 billion net exposure,
34 what we've done in this disclosure is to give the exposures rather than the balance
35 sheet balances. \$6 billion is assuming zero recovery, 100% write-off -- sorry --
36 100% defaults, zero recovery. That is an incredibly extreme place to be. Now, I'm
37 not going to predictive about whether that's likely or not. But, ultimately, if you're
38 going to say in extremist, from the-- sort of an exact point of view, what would be
39 the worst case scenario, it would be \$6 billion. But you're having to assume 100%
40 default rates and zero recovery.

41 451. What Kelleher failed to disclose is that the trend in the ABX Index, as of November
42

1 7, 2007, pointed to a virtual certainty of further writedowns and that the so-called "worst case"
2 scenario identified on the call was already unfolding. Furthermore, Kelleher failed to disclose that
3 Morgan's had no models or risk controls, as recognized by Defendant Daula after the end of the
4 Class Period, to properly value these positions, and that these problems would continue to imperil
5 Morgan's performance going forward.

B. Firings and Demotions, and Final Disclosure of the Company's True Financial Condition

8 452. On November 29, 2007, Defendant Mack fired Zoe Cruz and demoted Neal Shear,
9 in connection with their conduct that resulted in Morgan's losses. Anthony Tufariello, global head
10 of securitized products at Morgan Stanley, was also fired. The firing of Cruz and Tufariello, and the
11 demotion of super star trader like Shear further revealed the extent of the risk management
12 problems within Morgan and its reduced prospects for growth going forward. As analysts at Punk,
13 Ziegel and Company reported the following day, "this shake-up continues the management
14 instability at this firm which has lasted for four years now. This is clearly quite negative. The firm
15 will never make headway toward developing consistent earnings growth if the players on the team
16 keep shifting and the strategies being employed are constantly shifting." On December 3, 2007 and
17 December 4, 2007, analysts from Deutsche Bank and Credit Suisse, respectively, further
18 downgraded the Company's prospects for the quarter. Between November 7, 2007 and December
19 4, 2007, these additional revelations about Morgan's failures, further eroded confidence that the
20 Company's losses would be limited.

21 453. On December 19, 2007, Morgan disclosed that the total writedown of subprime and
22 other mortgage-related exposures for the Fourth Quarter 2007 as \$9.4 billion, of which \$7.8 billion
23 was attributed to the long CDS position. Defendant Mack finally admitted what the market had
24 been absorbing since the Company's announcement on November 7, 2007, which is that Morgan's
25 losses were the result, in part, from an aggressive subprime bet, the "failure to manage that risk
26 appropriately" and the concealment of such by the knowing and/or reckless conduct of its senior
27 executives. According, to Mack, "[m]ake no mistake, we've held people accountable."

28 454. While the Defendants staved off a hammering of the Company's stock price with

1 contemporaneous news of a \$5 billion cash infusion from China's CIC, which investors favorably
2 responded to by pushing the stock up 7% to close at \$50.58, the effect of Morgan's true financial
3 condition and earnings prospects being revealed since the initial disclosure on November 7, 2007
4 was dramatic.

5 455. Between November 7, 2007 and December 18, 2007, Morgan's stock price had
6 fallen from \$51.19 to \$48.07, a further 6% decline, representing an additional market capitalization
7 loss of approximately \$3.30 billion.

8 **XIII. APPLICABILITY OF PRESUMPTION OF RELIANCE:
THE FRAUD ON THE MARKET DOCTRINE**

9 456. The market for Morgan's securities was open and efficient at all relevant times for
10 the following reasons (among others):

- 11 • The Company's securities met the requirements for listing, and were
12 listed and actively traded on the NYSE;
- 13 • As a regulated issuer, Morgan filed periodic public reports with the
14 SEC;
- 15 • Morgan regularly communicated with public investors via established
16 market communication mechanisms, including through regular
17 disseminations of press releases on the national circuits of major
newswire services and through other wide-ranging public disclosures,
such as communications with the financial press and other similar
reporting services;
- 18 • The market reacted to public information disseminated by Morgan;
- 19 • Morgan was followed by numerous securities analysts employed by
20 major brokerage firms who wrote reports which were distributed to
the sales force and certain customers of their respective brokerage
21 firms. Each of these reports was publicly available and entered the
public market place;
- 22 • The material misrepresentations and omissions alleged herein would
23 tend to induce a reasonable investor to misjudge the value of
Morgan's securities; and
- 24 • Without knowledge of the misrepresented or omitted material facts,
25 Plaintiffs and the other members of the Class purchased or otherwise
26 acquired Morgan's registered securities between the time Defendants
27 made the material misrepresentations and omissions and the time the
fraudulent scheme was being disclosed, during which time the price
of Morgan's securities was inflated by Defendants' misrepresentations and omissions.

28 457. As a result of the foregoing, the market for Morgan's common stock promptly

1 digested current information regarding Morgan from all publicly available sources and reflected
2 such information in Morgan's securities prices. Under these circumstances, all purchasers and
3 acquirers of Morgan's securities during the Class Period suffered similar injury through their
4 purchase or acquisition of Morgan's securities at artificially inflated prices and a presumption of
5 reliance applies.

6 **XIV. INAPPLICABILITY OF SAFE HARBOR**

7 458. As alleged herein, the Defendants acted with scienter because at the time that they
8 issued public documents and other statements in Morgan's name, they knew or with extreme
9 recklessness disregarded the fact that such statements were materially false and misleading or
10 omitted material facts. Moreover, the Defendants knew such documents and statements would be
11 issued or disseminated to the investing public, knew that persons were likely to rely upon those
12 misrepresentations and omissions, and knowingly and recklessly participated in the issuance and
13 dissemination of such statements and documents as primary violators of the federal securities laws.

14 459. As set forth in detail throughout this Complaint, the Defendants, by virtue of their
15 control over, and/or receipt of Morgan's materially misleading statements and their positions with
16 the Company that made them privy to confidential proprietary information, used such information
17 to artificially inflate Morgan's financial results. The Defendants created, were informed of,
18 participated in and knew of the scheme alleged herein to distort and suppress material information
19 pertaining to Morgan's financial condition, profitability and present and future prospects of the
20 Company. With respect to non-forward looking statements and omissions, the Defendants knew
21 and recklessly disregarded the falsity and misleading nature of that information, which they caused
22 to be disseminated to the investing public.

23 460. The statutory safe harbor provided for forward-looking statements under certain
24 circumstances does not apply to any of the false statements pleaded in this Complaint. None of the
25 statements pleaded herein are "forward-looking" statements and no such statement was identified
26 as a "forward-looking statement" when made. Rather, the statements alleged herein to be
27 materially false and misleading by affirmative misstatement and/or omissions of material fact all
28 relate to facts and conditions existing at the time the statements were made. Moreover, cautionary

1 statements, if any, did not identify important factors that could cause actual results to differ
2 materially from those in any putative forward-looking statements.

3 461. In the alternative, to the extent that the statutory safe harbor does apply to any
4 statement pleaded herein which is deemed to be forward-looking, the Defendants are liable for such
5 false forward-looking statements because at the time each such statement was made, the speaker
6 actually knew and/or with extreme recklessness disregarded the fact that forward-looking
7 statements were materially false or misleading and/or omitted facts necessary to make statements
8 previously made not materially false and misleading, and/or that each such statement was
9 authorized and/or approved by a director and/or executive officer of Morgan who actually knew or
10 with extreme recklessness disregarded the fact that each such statement was false and/or misleading
11 when made. None of the historic or present tense statements made by the Defendants was an
12 assumption underlying or relating to any plan, projection, or statement of future economic
13 performance, as they were not stated to be such an assumption underlying or relating to any
14 projection or statement of future economic performance when made nor were any of the projections
15 or forecasts made by the Defendants expressly related to or stated to be dependent on those historic
16 or present tense statements when made.

17 **XV. CLASS ACTION ALLEGATIONS**

18 462. Plaintiffs bring this action as a class action pursuant to Rule 23(a) and (b)(3) of the
19 Federal Rules of Civil Procedure on behalf of all persons and entities who purchased Morgan
20 common stock during the Class Period (from June 20, 2007 to December 19, 2007, inclusive) and
21 who suffered damages as a result of their purchases (the "Class"). Excluded from the Class are: (1)
22 the Company and the Individual Defendants; (2) members of the immediate family of each of the
23 Individual Defendants; (3) the subsidiaries or affiliates of the Company or any of the Defendants;
24 (4) any person or entity who is, or was during the Class Period, a partner, officer, director,
25 employee or controlling person of the Company or any of the Defendants; (5) any entity in which
26 any of the Defendants has a controlling interest; and (6) the legal representatives, heirs, successors
27 or assigns of any of the excluded persons or entities specified in this paragraph.

28 463. The members of the Class are so numerous that joinder of all members is

1 impracticable. As of the date of this Complaint, there were approximately 1.1 billion shares of
2 Morgan's common stock outstanding. While Plaintiffs do not know the exact number of Class
3 members, Plaintiffs believe that there are, at minimum, thousands of members of the Class who
4 purchased Morgan's common stock during the Class Period.

5 464. A class action is superior to other available methods for the fair and efficient
6 adjudication of this controversy.

7 465. Common questions of law and fact exist as to all members of the Class, and
8 predominate over any questions affecting solely individual members of the Class. Among the
9 questions of law and fact common to the Class are:

- 10 • Whether the federal securities laws were violated by the Defendants' acts as alleged herein;
- 11 • Whether the SEC filings and other public statements published and disseminated by the Defendants to the investing public and purchasers of Morgan's securities during the Class Period omitted and/or misrepresented material facts about Morgan's financial condition, profitability, risks of investing in the Company, effectiveness of its controls or present and/or future prospects of the Company;
- 12 • Whether the Defendants omitted to state and/or misrepresented material facts about the financial condition, profitability, risks of investing in the Company, effectiveness of its controls or present and/or future prospects of the Company;
- 13 • Whether the Defendants acted willfully or with extreme recklessness in omitting to state and/or misrepresenting material facts about the financial condition, profitability, risks of investing in the Company, effectiveness of its controls or present and/or future prospects of the Company;
- 14 • Whether the market price of Morgan's common stock during the Class Period was artificially inflated due to the material non-disclosures and/or misrepresentations complained of herein; and
- 15 • Whether the members of the Class have sustained damages, and, if so, what is the proper measure thereof.

16 466. Plaintiffs' claims are typical of the claims of the members of the Class. Lead Plaintiff will fairly and adequately protect the interests of the members of the Class and have
17 retained counsel competent and experienced in class and securities litigation. Lead Plaintiff has no
18 interests that are adverse or antagonistic to the Class.

1 467. A class action is superior to other available methods for fair and efficient
2 adjudication of the controversy since joinder of all members of the Class is impracticable.
3 Furthermore, because damages suffered by the individual Class members may be relatively small,
4 the expense and burden of individual litigation make it impossible for the Class members
5 individually to redress the Defendants' wrongful conduct. Furthermore, there will be no difficulty
6 in the management of this litigation as a class action.

XVI. COUNTS

COUNT I

**For Violation of Section 10(b) of the Exchange Act and
Rule 10b-5 Promulgated Thereunder**

Rule 10b-5 Promulgated Thereunder
(Against All Defendants except Lynch, referred to as "Rule 10b-5 Defendants")

11 468. Plaintiffs repeat and reallege each and every allegations in the foregoing paragraphs
12 of this Complaint as if fully set forth herein. This claim is asserted against all Rule 10b-5
13 Defendants.

14 469. During the Class Period, the Rule 10b-5 Defendants: (a) knowingly and recklessly
15 deceived the investing public, including Plaintiffs, as alleged herein; (b) artificially inflated the
16 market price of Morgan's common stock; and (c) caused Plaintiffs and the Class to purchase or
17 otherwise acquire Morgan Stanley common stock at artificially-inflated prices.

18 470. Each of the Rule 10b-5 Defendants, in violation of Section 10(b) of the Exchange
19 Act and Rule 10b-5(b), made untrue statements of material facts and/or omitted to state material
20 facts necessary to make the statements made by the Rule 10b-5 Defendants not misleading, and/or
21 substantially participated in the creation of the alleged misrepresentation, which operated as a fraud
22 and deceit upon Plaintiffs and the Class, in an effort to maintain the artificially-inflated price of
23 Morgan Stanley's common stock during the Class Period. The Rule 10b-5 Defendants' false and
24 misleading statements (and omissions of material facts) are set forth in Sections VIII and IX, *supra*.

25 471. As a result of their making and/or substantially participating in the creation of
26 affirmative statements to the investing public, the Rule 10b-5 Defendants had a duty to promptly
27 disseminate truthful information that would be material to investors in compliance with applicable
28 laws and regulations.

1 472. The Rule 10b-5 Defendants, individually and in concert, directly and indirectly, by
2 the use, means or instrumentalities of interstate commerce and/or of the mails, made or
3 substantially participated in the creation/dissemination of, untrue statements of material fact as set
4 forth herein, or with extreme recklessness failed to ascertain and disclose truthful facts, even
5 though such facts were available to them.

6 473. The facts alleged herein give rise to a strong inference that each of the Rule 10b-5
7 Defendants acted with scienter. Each of the Defendants knew or with extreme recklessness
8 disregarded that the Class Period statements set forth in Sections VIII and IX, *supra*, were
9 materially false and misleading for the reasons set forth herein.

10 474. The Rule 10b-5 Defendants carried out a deliberate scheme to misrepresent the
11 value of Morgan Stanley's assets, the risks the Company's investors were being exposed to and the
12 effectiveness of Morgan Stanley's controls.

13 475. As a result of the dissemination of the materially false and misleading information
14 and failure to disclose material facts, as set forth above, the market price of Morgan's securities
15 was artificially inflated throughout the Class Period. Unaware that the market price of Morgan's
16 common stock was artificially inflated, and relying directly or indirectly on the false and
17 misleading statements made by the Rule 10b-5 Defendants, or upon the integrity of the markets in
18 which Morgan's common stock traded, and the truth of any representations made to appropriate
19 agencies and to the investing public, at the times at which any statements were made, and/or in the
20 absence of material adverse information that was known, or with deliberate recklessness
21 disregarded, by the Defendants but not disclosed in their public statements, Plaintiffs purchased or
22 acquired Morgan's common stock at artificially-inflated prices. As a direct and proximate result of
23 Rule 10b-5 Defendants' wrongful conduct, Plaintiffs and the other members of the Class suffered
24 damages in connection with their respective purchases and sales of Morgan's common stock during
25 the Class Period, when the inflation in the price of Morgan's common stock was gradually removed
26 as the truth regarding Rule 10b-5 Defendants' conduct was revealed causing the price of Morgan's
27 common stock to decline and thereby resulting in economic losses to Plaintiffs and the Class.

28 476. By reason of the foregoing, the Rule 10b-5 Defendants violated Section 10(b) of the

1 Exchange Act and Rule 10b-5(b) promulgated thereunder, and are liable to Plaintiffs and the Class
2 for damages suffered in connection with their transactions in Morgan's common stock during the
3 Class Period.

4 **COUNT II**

5 **For Violation of Section 20(a) of the Exchange Act
(Against the Individual Defendants)**

7 477. Plaintiffs repeat and reallege each and every allegations in the foregoing paragraphs
8 of this Complaint as if fully set forth herein. This claim is asserted against the Individual
9 Defendants.

10 478. Morgan Stanley is primary violator of Section 10(b) and Rule 10b-5, promulgated
11 thereunder.

12 479. The Individual Defendants acted as controlling persons of Morgan within the
13 meaning of Section 20(a) of the Exchange Act, as alleged herein. By reason of their positions as
14 officers and/or directors of Morgan, their ability to approve the issuance of statements, their
15 ownership of Morgan's securities and/or by contract. As such, the Individual Defendants had the
16 power and authority to direct and control, and did direct and control, directly or indirectly, the
17 decision-making of the Company as set forth herein. The Individual Defendants were provided
18 with or had unrestricted access to copies of the Company's reports, press releases, public filings
19 and other statements alleged by Plaintiffs to be misleading prior to and/or shortly after these
20 statements were issued and had the ability to prevent the issuance of the statements or cause the
21 statements to be corrected. Each of the Individual Defendants had direct and supervisory
22 involvement in the day-to-day operations of the Company and, therefore, is presumed to have had
23 the power to control or influence, and during the Class Period did exercise their power to control
24 and influence, the conduct giving rise to the violations of the federal securities laws alleged herein.
25 The Individual Defendants prepared, or were responsible for preparing, the Company's press
26 releases and SEC filings and made statements to the market in SEC filings, annual reports, press
27 releases, news articles and conference calls. The Individual Defendants controlled Morgan Stanley
28 and each of its employees.

1 480. By virtue of their positions as controlling persons of Morgan, and by reason of the
2 conduct described in this Count, the Individual Defendants are liable pursuant to Section 20(a) of
3 the Exchange Act for controlling primary a violator of the federal securities laws.

4 481. As a direct and proximate result of the Individual Defendants' wrongful conduct,
5 Plaintiffs and other members of the Class suffered damages in connection with their purchases of
6 the Company's common stock during the Class Period.

7 **XVII. PRAYER FOR RELIEF**

8 WHEREFORE, Plaintiffs pray for relief and judgment, including preliminary and permanent
9 injunctive relief, as follows:

10 A. Determining that this action is a proper class action, and certifying Plaintiffs as class
11 representatives under Rule 23 of the Federal Rules of Civil Procedure;

12 B. Awarding preliminary and permanent injunctive relief in favor of Plaintiffs and the
13 Class against all defendants and their counsel, agents and all persons acting under, in concert with or
14 for them;

15 C. Restitution of investors' monies of which they were defrauded;

16 F. Awarding compensatory damages in favor of Plaintiffs and the other Class members
17 against all defendants, jointly and severally, for all damages sustained as a result of Defendants'
18 conduct set forth herein, in an amount to be proven at trial, including interest thereon;

19 G. Awarding Plaintiffs and the Class their reasonable costs and expenses incurred in this
20 action, including counsel fees and expert fees; and

21 H. Such other and further relief as the Court may deem just and proper.

1
2 **XVIII. JURY DEMAND**

3 Plaintiffs demand a trial by jury.

4 Dated: November 24, 2008

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19 Lead Counsel and Counsel for Lead Plaintiff
20 State-Boston Retirement System

SCHEDULE “A”

**CERTIFICATION OF AGNETA WILHELMSON KÅREMAR IN SUPPORT OF
FJÄRDE AP-FONDEN'S MOTION FOR CONSOLIDATION, FOR ITS APPOINTMENT
AS LEAD PLAINTIFF, AND FOR THE APPROVAL OF ITS SELECTION OF
COUNSEL**

Fjärde AP-Fonden ("AP4" or "Plaintiff"), declares, as to the claims asserted under the federal securities laws, that:

1. I, Agneta Wilhelmson Kåremar, am Administrative Director of AP4. I have reviewed the Amended Complaint and authorized its filing by Barroway Topaz Kessler Meltzer & Check, LLP.
2. AP4 did not purchase the security that is the subject of this action at the direction of Plaintiff's counsel or in order to participate in any private action.
3. AP4 is willing to serve as a representative party on behalf of the class, including providing testimony at deposition and trial, if necessary.
4. Attached in Schedule A are AP4's transactions in Morgan Stanley (NYSE: MS) securities during the Class Period.
5. AP4 has, within the three year period preceding the date hereof, sought to serve as a representative party in federal securities class actions against Citigroup, Inc and Wachovia Corporation.

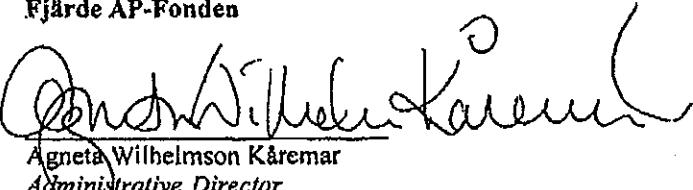


6. AP4 will not accept any payment for serving as a representative party on behalf of the class beyond Plaintiff's pro rata share of any recovery, except such reasonable costs and expenses directly relating to the representation of the class as ordered or approved by the Court.

I declare under penalty of perjury under the laws of the United States of America that the foregoing is true and correct.

Executed this 20 day of November, 2008.

Fjärde AP-Fonden

By: 
Agneta Wilhelmson Kåremar
Administrative Director

SCHEDULE A

Date	Purchase or Sale	Type of Securities	Number of Securities	Price of Securities
8/8/2007	Purchase	Com Stk	46,000	65.9497
12/17/2007	Purchase	Com Stk	72,063	49.6498

